



# PALMDALE WATER DISTRICT

## A CENTURY OF SERVICE

May 12, 2021

### BOARD OF DIRECTORS

AMBERROSE MERINO

Division 1

DON WILSON

Division 2

GLORIA DIZMANG

Division 3

KATHY MAC LAREN-GOMEZ

Division 4

VINCENT DINO

Division 5

DENNIS D. LaMOREAUX

General Manager

ALESHIRE & WYNDER LLP

Attorneys



## AGENDA FOR A MEETING OF THE FINANCE COMMITTEE OF THE PALMDALE WATER DISTRICT TO BE HELD AT 2029 EAST AVENUE Q, PALMDALE OR VIA TELECONFERENCE Committee Members: Don Wilson-Chair, Gloria Dizmang

**FOR THE PUBLIC: VIA TELECONFERENCE ONLY**  
**DIAL-IN NUMBER: 571-748-4021 ATTENDEE PIN: 831-947-823#**  
**Submit Public Comments at: <https://www.gomeet.com/831-947-823>**

**WEDNESDAY, MAY 19, 2021  
1:30 p.m.**

**NOTE:** To comply with the Americans with Disabilities Act, to participate in any Board meeting please contact Dawn Deans at 661-947-4111 x1003 at least 48 hours prior to a Board meeting to inform us of your needs and to determine if accommodation is feasible.

Agenda item materials, as well as materials related to agenda items submitted after distribution of the agenda packets, are available for public review at the District's office located at 2029 East Avenue Q, Palmdale (Government Code Section 54957.5). Please call Dawn Deans at 661-947-4111 x1003 for public review of materials.

**PUBLIC COMMENT GUIDELINES:** The prescribed time limit per speaker is three-minutes. Please refrain from public displays or outbursts such as unsolicited applause, comments, or cheering. Any disruptive activities that substantially interfere with the ability of the District to carry out its meeting will not be permitted, and offenders will be requested to leave the meeting. (PWD Rules and Regulations, Appendix DD, Sec. IV.A.)

Each item on the agenda shall be deemed to include any appropriate motion, resolution, or ordinance to take action on any item.

- 1) Roll call.
- 2) Adoption of agenda.
- 3) Public comments for non-agenda items.
- 4) Action Items: (The public shall have an opportunity to comment on any action item as each item is considered by the Committee prior to action being taken.)

- 4.1) Consideration and possible action on approval of minutes of meeting held April 21, 2021.
- 4.2) Discussion and overview of Cash Flow Statement and Current Cash Balances as of April 2021. (Financial Advisor Egan)
- 4.3) Discussion and overview of Financial Statements, Revenue, and Expense and Departmental Budget Reports for April 2021. (Finance Manager Williams)
- 4.4) Discussion and overview of committed contracts issued. (Finance Manager Williams)
- 4.5) Presentation on 2021 Bond issue. (Finance Manager Williams/Financial Advisor Egan/Mark Northcross, NHA Advisors)
- 5) Reports.
  - 5.1) Finance Manager Williams:
    - a) The effect of COVID-19 event.
    - b) Revenue projections.
    - c) Status on 2020 Audit.
  - 5.2) Financial Advisor Egan:
    - a) Debt Service Coverage status.
- 6) Board members' requests for future agenda items.
- 7) Date of next Committee meeting.
- 8) Adjournment.



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DENNIS D. LaMOREAUX,  
General Manager

DDL/dd

**PALMDALE  
WATER DISTRICT  
BOARD MEMORANDUM**

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<b>DATE:</b>	May 12, 2021	May 19, 2021
<b>TO:</b>	FINANCE COMMITTEE	Committee Meeting
<b>FROM:</b>	Mr. Bob Egan, Financial Advisor	
<b>RE:</b>	<i><b>AGENDA ITEM NO. 4.2 – DISCUSSION AND OVERVIEW OF CASH FLOW STATEMENT AND CURRENT CASH BALANCES AS OF APRIL 2021. (FINANCIAL ADVISOR EGAN)</b></i>	

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Attached are the Cash Notes, the Investment Funds Report, and the Cash Flow Report as of April 2021. The reports will be reviewed in detail at the Finance Committee meeting.

		<b><u>2021</u></b>	
		<b><u>March to April 2021 Major account Activity</u></b>	
		<b><u>acct 11469</u></b>	
		<b>Balance</b>	<b>4/30/2021</b>
			<b>6,248,186.30</b>
		<b>Balance</b>	<b>3/31/2021</b>
			<b>4,042,089.91</b>
		<b>Increase</b>	<b>2,206,096.39</b>
		<b><u>One month activity</u></b>	
		<b>Taxes received</b>	<b>2,045,361.31</b>
		<b>Transfer from 11432.</b>	<b>160,440.40</b>
		<b>Interest/Mkt value received</b>	<b>294.68</b>
		<b>Decrease</b>	<b>2,206,096.39</b>
		<b><u>Acct 11475</u></b>	
		<b>Balance</b>	<b>4/30/2021</b>
			<b>48,684.25</b>
		<b>Balance</b>	<b>3/31/2021</b>
			<b>40,185.78</b>
		<b>Increase</b>	<b>8,498.47</b>
		<b><u>One month activity</u></b>	
		<b>Interest received</b>	<b>0.07</b>
		<b>Capital improvements received</b>	<b>8,498.40</b>
		<b>Increase</b>	<b>8,498.47</b>
		<b><u>Acct 11432</u></b>	
		<b>Balance</b>	<b>4/30/2021</b>
			<b>3,011,287.84</b>
		<b>Balance</b>	<b>3/31/2021</b>
			<b>3,171,690.10</b>
		<b>Decrease</b>	<b>(160,402.26)</b>
		<b><u>One month activity</u></b>	
		<b>Transfer to 11469.</b>	<b>(160,440.04)</b>
		<b>Interest/Mkt value received</b>	<b>37.78</b>
		<b>Decrease</b>	<b>(160,402.26)</b>
		<b><u>Acct 24016.</u></b>	
		<b>Balance</b>	<b>4/30/2021</b>
			<b>475,152.53</b>
		<b>Balance</b>	<b>3/31/2021</b>
			<b>475,097.36</b>
		<b>Increase</b>	<b>55.17</b>
		<b><u>One month activity</u></b>	
		<b>Interest/Mkt value received</b>	<b>55.17</b>
		<b>Increase</b>	<b>55.17</b>



PALMDALE WATER DISTRICT  
INVESTMENT FUNDS REPORT  
April 30, 2021

					April 2021	March 2021
<b>CASH</b>						
1-00-0103-100	Citizens - Checking				274,413.18	318,793.04
1-00-0103-200	Citizens - Refund				-	-
1-00-0103-300	Citizens - Merchant				128,729.87	117,347.27
				Bank Total	403,143.05	436,140.31
1-00-0110-000	PETTY CASH				300.00	300.00
1-00-0115-000	CASH ON HAND				5,400.00	5,400.00
				TOTAL CASH	408,843.05	441,840.31
<b>INVESTMENTS</b>						
1-00-0135-000	Local Agency Investment Fund			Acct. Total	12,675.19	12,661.36
1-00-0120-000	UBS Money Market Account General (SS 11469)					
	UBS USA Core Savings				114,465.33	111,304.66
	UBS RMA Government Portfolio				2,207,470.05	575.62
	Accrued interest				2,123.57	4,063.88
					2,324,058.95	115,944.16
<b>US Government Securities</b>						
CUSIP #	Issuer	Maturity Date	Rate	PAR	Market Value	Market Value
9127963HO	US Treasury Bill	06/17/2021		2,000,000	1,999,980.00	1,999,940.00
912828T67	US Treasury Note	10/31/2021	1.250	500,000	502,970.00	503,475.00
				2,500,000	2,502,950.00	2,503,415.00
<b>Certificates of Deposit</b>						
	Issuer	Maturity Date	Rate	Face Value		
1	First General bank	07/19/2021	2.750	200,000	201,198.00	201,634.00
2	TIAA FSB Florida	07/29/2021	2.000	225,000	226,113.75	226,460.25
3	Capital One Bank	08/17/2021	1.600	50,000	50,215.50	50,269.50
4	Bank Hapoalim	08/23/2021	3.000	100,000	100,949.00	101,187.00
5	State Bank of Indi	08/30/2021	0.100	240,000	240,057.60	240,048.00
6	Ultima Bank	09/28/2021	2.950	100,000	101,196.00	101,432.00
7	UBS Bank	09/30/2021	1.700	250,000	251,467.50	251,742.50
8	First Seacoast Bank	11/15/2021	0.500	250,000	249,980.00	249,957.50
				1,415,000	1,421,177.35	1,422,730.75
				Acct. Total	6,248,186.30	4,042,089.91
1-00-1110-000	UBS Money Market Account Capital (SS 11475)					
	UBS Bank USA Dep acct				48,684.25	18,017.78
	UBS RMA Government Portfolio				-	22,168.00
				Acct. Total	48,684.25	40,185.78
1-00-0125-000	UBS Access Account General (SS 11432)					
	UBS Bank USA Dep acct				302,103.83	252,989.57
	UBS RMA Government Portfolio				-	206,945.78
	Accrued interest				13,347.60	12,208.83
					315,451.43	472,144.18
<b>US Government Securities</b>						
CUSIP #	Issuer	Maturity Date	Rate	PAR	Market Value	Market Value
912827R77	US Treasury Note	05/31/2021	1.375	1,200,000	1,201,236.00	1,202,580.00
912828W7	US Treasury Note	08/15/2021	2.750	620,000	624,811.20	626,299.20
				1,820,000	1,826,047.20	1,828,879.20
<b>Certificates of Deposit</b>						
	Issuer	Maturity Date	Rate	Face Value		
1	Sallie Mae Bank	05/10/2021	2.450	240,000	240,163.20	240,640.80
2	Merrick Bk	06/01/2021	0.250	224,000	224,044.80	224,076.16
3	Safra National	09/09/2021	0.150	62,000	62,026.66	62,027.28
4	First Nat'l Bk TX	09/09/2021	0.100	178,000	178,042.72	178,037.38
5	Citibank NA	10/26/2021	3.150	163,000	165,511.83	165,885.10
				867,000	869,789.21	870,666.72
				Acct. Total	3,011,287.84	3,171,690.10
Total Managed Accounts					9,320,833.58	7,266,627.15
1-00-1121-000	UBS Rate Stabilization Fund (SS 24016) - District Restricted					
	UBS Bank USA Dep acct				8,691.04	8,103.77
	UBS RMA Government Portfolio				-	-
	Accrued interest				2,832.10	2,426.67
					11,523.14	10,530.44
<b>Certificates of Deposit</b>						
	Issuer	Maturity Date	Rate	Face Value		
1	Fifth Third bank	04/16/2021	1.150		-	52,025.48
2	Goldman Sachs Bank	08/19/2021	2.550	77,000	77,589.05	77,740.74
3	Discover Bank	09/06/2021	3.000	230,000	232,463.30	233,010.70
4	Goldman Sachs Bank	11/09/2021	3.000	100,000	101,550.00	101,790.00
5	Bank of India	01/12/2022	0.100	52,000	52,027.04	-
				459,000	463,629.39	464,566.92
				Acct. Total	475,152.53	475,097.36
TOTAL CASH AND INVESTMENTS					10,204,829.16	8,183,564.82
Increase (Decrease) in Funds					2,021,264.34	
1-00-1135-000	2018A Bonds - Project Funds (BNY Mellon)					
	Construction Funds				2,196,537.51	2,196,481.44
	Issuance Funds				12,516.76	12,516.45
					2,209,054.27	2,208,997.89

PALMDALE WATER DISTRICT													
2021 Cash Flow Report (Based on Nov. 23, 2020 Approved Budget)													
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
Total Cash Beginning Balance (BUDGET)	11,749,481	10,956,032	11,073,711	9,199,205	10,989,695	11,414,389	10,746,726	10,169,877	10,356,760	7,864,417	7,941,244	8,067,984	
Total Cash Beginning Balance	11,749,481	10,705,394	10,483,186	8,183,565	10,204,829	10,738,697	10,068,653	9,641,803	9,828,687	7,186,343	7,413,171	7,539,911	
Budgeted Water Receipts	2,122,390	2,057,833	1,962,426	2,180,092	2,300,637	2,484,596	2,774,247	2,846,803	3,014,766	2,815,381	2,432,608	2,417,183	29,408,961
Water Receipts	2,073,914	2,052,885	2,192,803	2,101,463	2,300,637	2,484,596	2,774,247	2,846,803	3,014,766	2,815,381	2,432,608	2,417,183	29,507,285
DWR Refund (Operational Related)				1,773									1,773
Other													-
Total Operating Revenue (BUDGET)													-
Total Operating Revenue (ACTUAL)	2,073,914	2,052,885	2,192,803	2,103,236	2,300,637	2,484,596	2,774,247	2,846,803	3,014,766	2,815,381	2,432,608	2,417,183	29,509,058
Total Operating Expenses excl GAC (BUDGET)	(2,119,444)	(1,828,796)	(1,794,590)	(1,931,431)	(2,144,777)	(2,198,269)	(2,274,154)	(2,418,458)	(2,372,430)	(2,286,594)	(2,117,409)	(1,847,964)	(25,334,316)
GAC (BUDGET)			(151,000)		(151,000)	(151,000)	(151,000)			(151,000)		(151,000)	(906,000)
Operating Expenses excl GAC (ACTUAL)	(2,096,914)	(2,221,923)	(2,607,845)	(1,785,109)	(2,091,058)	(2,144,551)	(2,145,935)	(2,325,239)	(2,318,711)	(2,062,375)	(2,063,690)	(1,794,245)	(25,657,595)
GAC		(107,803)			(151,000)	(151,000)	(151,000)			(151,000)		(151,000)	(862,803)
Prepaid Insurance (paid)/refunded							(74,500)	(39,500)		(170,500)			(284,500)
Total Operating Expense (ACTUAL)	(2,096,914)	(2,329,726)	(2,607,845)	(1,785,109)	(2,242,058)	(2,295,551)	(2,371,435)	(2,364,739)	(2,318,711)	(2,383,875)	(2,063,690)	(1,945,245)	(26,804,898)
Non-Operating Revenue:													
Assessments, net (BUDGET)	686,050	264,605	18,650	2,167,790	745,795	13,325	86,225	134,500	-	-	137,500	2,620,560	6,875,000
Actual/Projected Assessments, net	674,492	313,497	25,913	2,045,361	745,795	13,325	86,225	134,500	-	-	137,500	2,620,560	6,797,168
Asset Sale/Unencumbered Money (Taxes)			5,128										5,128
RDA Pass-through (Successor Agency)	331,676					447,619							779,295
Interest	10,174	9,268	10,766	7,133	14,583	14,583	14,583	14,583	14,584	14,584	14,584	14,584	154,009
Market Adjustment	(9,827)	(8,701)	(9,414)	(6,675)									(34,618)
Grant Re-imbursement					50,000						50,000		100,000
Capital Improvement Fees - Infrastructure		18,012	14,316	8,498	109,174		150,000			150,000		150,000	600,000
Capital Improvement Fees - Water Supply			7,852										7,852
DWR Refund (Capital Related)			30,082	183,245			50,000			75,000			338,327
Other	-	28,340	2,533	-	4,000	5,000	4,000	4,000	4,000	4,000	4,000	5,000	64,873
Total Non-Operating Revenues (BUDGET)													-
Total Non-Operating Revenues (ACTUAL)	1,006,514	360,416	87,175	2,237,563	923,552	480,527	304,808	153,083	18,584	243,584	206,084	2,790,144	8,812,034
Non-Operating Expenses:													
Budgeted Capital Expenditures	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(2,388,533)
Budgeted Capital Expenditures (Committed During Year)													-
Actual/Projected Capital Expenditures	(359,933)	(57,836)	(80,020)	(286,481)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(199,044)	(210,952)	(2,388,533)
WRB Capital Expenditures (COP - Amargosa Recharge Proj)	(720,579)												(720,579)
Const. of Monitoring Wells/Test Basin (Water Supply)													-
Grade Control Structure (Water Supply)													-
SWP Capitalized	(829,455)	(232,720)	(232,720)	(232,719)	(232,718)	(232,718)	(829,449)	(232,718)	(232,718)	(232,718)	(232,718)	(232,718)	(3,986,089)
Investment in PRWA (Suspended Contribution for 2021)													-
Butte County Water Transfer						(891,354)						(891,354)	(1,782,708)
Bond Payments - Interest			(1,018,267)						(1,495,869)				(2,514,135)
Principal			(625,652)						(1,412,851)				(2,038,503)
Capital leases - Holman Capital (2017 Lease)	(89,477)						(89,477)						(178,953)
Capital leases - Enterprise FM Trust (Vehicles)	(23,803)	(11,017)	(10,831)	(10,905)	(11,833)	(11,833)	(11,833)	(11,833)	(11,833)	(11,833)	(11,833)	(11,833)	(151,223)
Capital leases - Wells Fargo (Printers)	(4,354)	(4,210)	(4,265)	(4,321)	(4,667)	(4,667)	(4,667)	(4,667)	(4,667)	(4,667)	(4,667)	(4,667)	(54,483)
Total Non-Operating Expenses (ACTUAL)	(2,027,601)	(305,783)	(1,971,754)	(534,426)	(448,262)	(1,339,616)	(1,134,470)	(448,262)	(3,356,982)	(448,262)	(448,262)	(1,351,524)	(13,815,207)
Total Cash Ending Balance (BUDGET)	10,956,032	11,073,711	9,199,205	10,989,695	11,414,389	10,746,726	10,169,877	10,356,760	7,864,417	7,941,244	8,067,984	9,990,449	
Total Cash Ending Balance (ACTUAL)	10,705,394	10,483,186	8,183,565	10,204,829	10,738,697	10,068,653	9,641,803	9,828,687	7,186,343	7,413,171	7,539,911	9,450,468	
											Budget	9,990,449	Carryover
											Difference	(539,981)	Adj. Difference
2019 Cash Ending Balance (ACTUAL)	12,059,367	12,115,860	10,269,966	11,324,072	10,909,681	10,781,332	9,476,817	10,391,159	8,066,551	8,518,101	10,068,908	11,749,481	

Indicates actual expenditures/revenues:

Indicates anticipated expenditures/revenues:

# **PALMDALE WATER DISTRICT BOARD MEMORANDUM**

**DATE:** May 11, 2021 **May 19, 2021**  
**TO:** Finance Committee **Committee Meeting**  
**FROM:** Michael Williams, Finance Manager/CFO  
**VIA:** Mr. Dennis LaMoreaux, General Manager  
**RE:** ***AGENDA ITEM 4.3 – DISCUSSION AND OVERVIEW OF FINANCIAL STATEMENTS, REVENUE, AND EXPENSE AND DEPARTMENTAL BUDGET REPORTS FOR APRIL 2021. (FINANCE MANAGER WILLIAMS)***

## **Discussion:**

Presented here are the Balance Sheet and Profit/Loss Statement for the period ending April 30, 2021. Also included are year-to-date revenue and expense analysis. Finally, I have provided individual departmental budget reports through the month of April 2021.

This is the 4<sup>th</sup> month of the District's Budget Year 2021. The target percentage is 33%. Revenues ideally are at or above, and expenditures ideally are below.

## **Balance Sheet:**

- Pages 1 and 2 is our balance sheet trending for the 4-month period and a graphic presentation of Assets, Liabilities, and Net Position at April 30, 2021.
- The significant change is the increase in cash and investments due to the receipt of property tax assessments.

## **Profit/Loss Statement:**

- Page 3 is our profit/loss statement trending for the 4-month period.
- Operating revenue is at 28.7% of budget.
- Cash operating expense is at 29.2% of budget.
- All departmental budgets are at or below the target percentage.
- Revenues have exceeded expenses for the month by \$886K, and year-to-date revenues have exceeded expenditures by \$781K.
- Under the category of Non-Operating Revenues, note that DWR Fixed Charges is at \$213K YTD. The budget number of \$175K is a place holder because we do not know when or how much revenue we will receive from the state.
- Pages 4 through 6 is showing the P&L in various graphic forms using major report category totals.
- Page 7 is showing the operating expense distributed between personnel and operation costs. Labor costs are at 60% of total expenses with salaries making up 41% of that.

FINANCE COMMITTEE  
PALMDALE WATER DISTRICT

VIA: Mr. Dennis LaMoreaux, General Manager

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May 11, 2021

**Revenue Analysis Year-To-Date:**

- Page 8 is our comparison of revenue, year-to-date.
- Operating revenue through April 2021 is up \$1.2M or 17.7%.
- Retail water revenue from all areas are up by \$1.2M from last year. That's shown by the combined green highlighted area.
- Retail water sales, excluding meter fees, is up \$701K.
- Total revenue is up \$1.3M, or 13.3%.
- Operating revenue is at 28.7% of budget, last year was at 26.1% of budget.

**Expense Analysis Year-To-Date:**

- Page 9 is our comparison of expense, year-to-date.
- Cash Operating Expenses through April 2021 are up \$431K, or 5.6%, compared to 2020, Total Expenses are up \$503K, or 4.5%.

**Departments:**

- Pages 11 through 21 are detailed individual departmental budgets for your review.

**Non-Cash Definitions:**

**Depreciation:** This is the spreading of the total expense of a capital asset over the expected life of that asset.

**OPEB Accrual Expense:** Other Post-Employment Benefits (OPEB) is the recognized annual required contribution to the benefit. The amount is actuarially determined in accordance with the parameters of GASB 45. The amount represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year.

**Bad Debt:** The uncollectible accounts receivable that has been written off.

**Service Cost Construction:** The value of material, parts & supplies from inventory used to construct, repair and maintain our asset infrastructure.

**Capitalized Construction:** The value of our labor force used to construct our asset infrastructure.

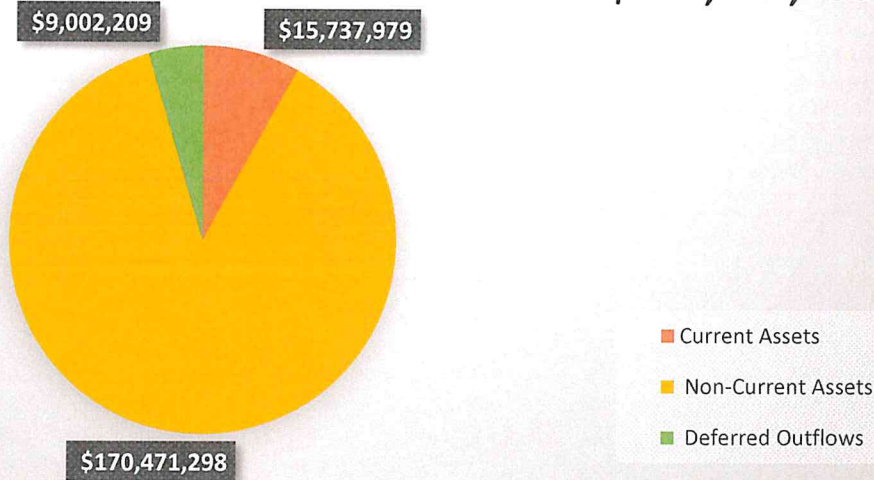
**Palmdale Water District  
Balance Sheet Report**

	January 2021	February 2021	March 2021	April 2021	May 2021	June 2021	July 2021	August 2021	September 2021	October 2021	November 2021	December 2021
<b>ASSETS</b>												
<b>Current Assets:</b>												
Cash and cash equivalents	\$ 1,166,119	\$ 611,892	\$ 441,840	\$ 408,843								
Investments	9,539,275	9,871,294	7,741,725	9,795,986								
Accrued interest receivable	-	-	-	-								
Accounts receivable - water sales and services, net	2,417,921	2,393,121	2,319,933	2,454,924								
Accounts receivable - property taxes and assessments	3,666,062	3,352,565	3,326,652	1,281,291								
Accounts receivable - other	84,957	83,463	83,463	72,482								
Materials and supplies inventory	1,324,379	1,323,295	1,309,878	1,302,052								
Prepaid items and other deposits	497,063	472,177	447,289	422,400								
<b>Total Current Assets</b>	<b>\$ 18,695,776</b>	<b>\$ 18,107,808</b>	<b>\$ 15,670,780</b>	<b>\$ 15,737,979</b>								
<b>Non-Current Assets:</b>												
Restricted - cash and cash equivalents	\$ 2,243,011	\$ 2,227,709	\$ 2,219,718	\$ 2,219,774								
Investment in Palmdale Recycled Water Authority	1,958,222	1,958,222	1,958,222	1,958,222								
Capital assets - not being depreciated	25,978,998	26,101,866	26,284,807	26,480,564								
Capital assets - being depreciated, net	141,222,926	140,743,973	140,289,793	139,812,737								
<b>Total Non-Current Assets</b>	<b>\$ 171,403,157</b>	<b>\$ 171,031,770</b>	<b>\$ 170,752,539</b>	<b>\$ 170,471,298</b>								
<b>TOTAL ASSETS</b>	<b>\$ 190,098,934</b>	<b>\$ 189,139,579</b>	<b>\$ 186,423,319</b>	<b>\$ 186,209,276</b>								
<b>DEFERRED OUTFLOWS OF RESOURCES:</b>												
Deferred loss on debt defeasance, net	\$ 3,634,579	\$ 3,621,522	\$ 3,608,464	\$ 3,595,406								
Deferred outflows of resources related to pensions	5,406,803	5,406,803	5,406,803	5,406,803								
<b>Total Deferred Outflows of Resources</b>	<b>\$ 9,041,382</b>	<b>\$ 9,028,325</b>	<b>\$ 9,015,267</b>	<b>\$ 9,002,209</b>								
<b>TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>	<b>\$ 199,140,316</b>	<b>\$ 198,167,903</b>	<b>\$ 195,438,585</b>	<b>\$ 195,211,485</b>								
<b>LIABILITIES AND NET POSITION</b>												
<b>Current Liabilities:</b>												
Accounts payable and accrued expenses	\$ 1,233,999	\$ 965,572	\$ 472,147	\$ 140,405								
Customer deposits for water service	2,992,666	2,992,893	2,991,271	2,978,272								
Construction and developer deposits	1,607,184	1,607,498	1,610,498	1,610,498								
Accrued interest payable	718,954	908,721	40,110	180,562								
Long-term liabilities - due in one year:	-	-	-	-								
Compensated absences	463,802	486,599	516,896	516,896								
Rate Stabilization Fund	460,000	460,000	460,000	460,000								
Capital lease payable	(89,477)	(89,477)	(89,477)	(89,477)								
Loan payable	1,261,002	1,261,002	635,350	635,350								
Revenue bonds payable	14,932,501	14,932,501	14,932,501	14,932,501								
<b>Total Current Liabilities</b>	<b>\$ 23,580,632</b>	<b>\$ 23,525,309</b>	<b>\$ 21,569,296</b>	<b>\$ 21,365,007</b>								
<b>Non-Current Liabilities:</b>												
Long-term liabilities - due in more than one year:												
Compensated absences	\$ 154,601	\$ 162,200	\$ 172,299	\$ 172,299								
Capital lease payable	261,137	261,137	261,137	261,137								
Loan payable	5,982,868	5,971,270	5,959,672	5,948,074								
Revenue bonds payable	40,335,604	40,335,604	40,335,604	40,335,604								
Net other post employment benefits payable	16,576,836	16,674,224	16,770,928	16,868,089								
Aggregate net pension liability	11,573,771	11,573,771	11,573,771	11,573,771								
<b>Total Non-Current Liabilities</b>	<b>\$ 74,884,816</b>	<b>\$ 74,978,206</b>	<b>\$ 75,073,411</b>	<b>\$ 75,158,974</b>								
<b>Total Liabilities</b>	<b>\$ 98,465,449</b>	<b>\$ 98,503,515</b>	<b>\$ 96,642,707</b>	<b>\$ 96,523,981</b>								
<b>DEFERRED INFLOWS OF RESOURCES:</b>												
Unearned property taxes and assessments	\$ 2,750,000	\$ 2,200,000	\$ 1,650,000	\$ 1,100,000								
Deferred inflows of resources related to pensions	1,299,999	1,299,999	1,299,999	1,299,999								
<b>Total Deferred Inflows of Resources</b>	<b>\$ 4,049,999</b>	<b>\$ 3,499,999</b>	<b>\$ 2,949,999</b>	<b>\$ 2,399,999</b>								
<b>NET POSITION:</b>												
Profit/(Loss) from Operations	\$ 70,947	\$ (389,533)	\$ (708,043)	\$ (299,388)								
Restricted for investment in Palmdale Recycled Water Authority	1,958,222	1,958,346	1,958,720	1,958,778								
Unrestricted	94,595,700	94,595,576	94,595,202	94,628,115								
<b>Total Net Position</b>	<b>\$ 96,624,868</b>	<b>\$ 96,164,389</b>	<b>\$ 95,845,879</b>	<b>\$ 96,287,506</b>								
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION</b>	<b>\$ 199,140,316</b>	<b>\$ 198,167,903</b>	<b>\$ 195,438,585</b>	<b>\$ 195,211,485</b>								

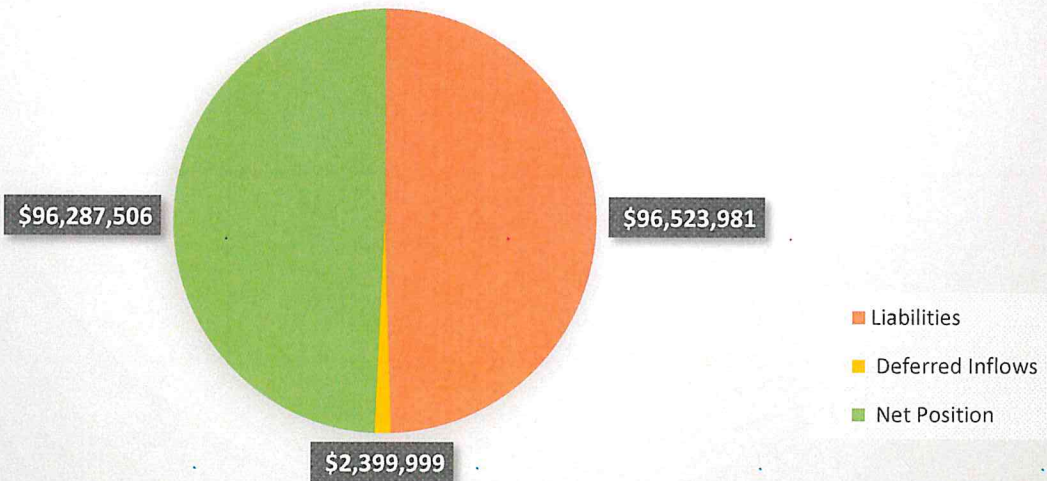


# BALANCE SHEET AS OF APRIL 30, 2021

## ASSETS \$195,211,485



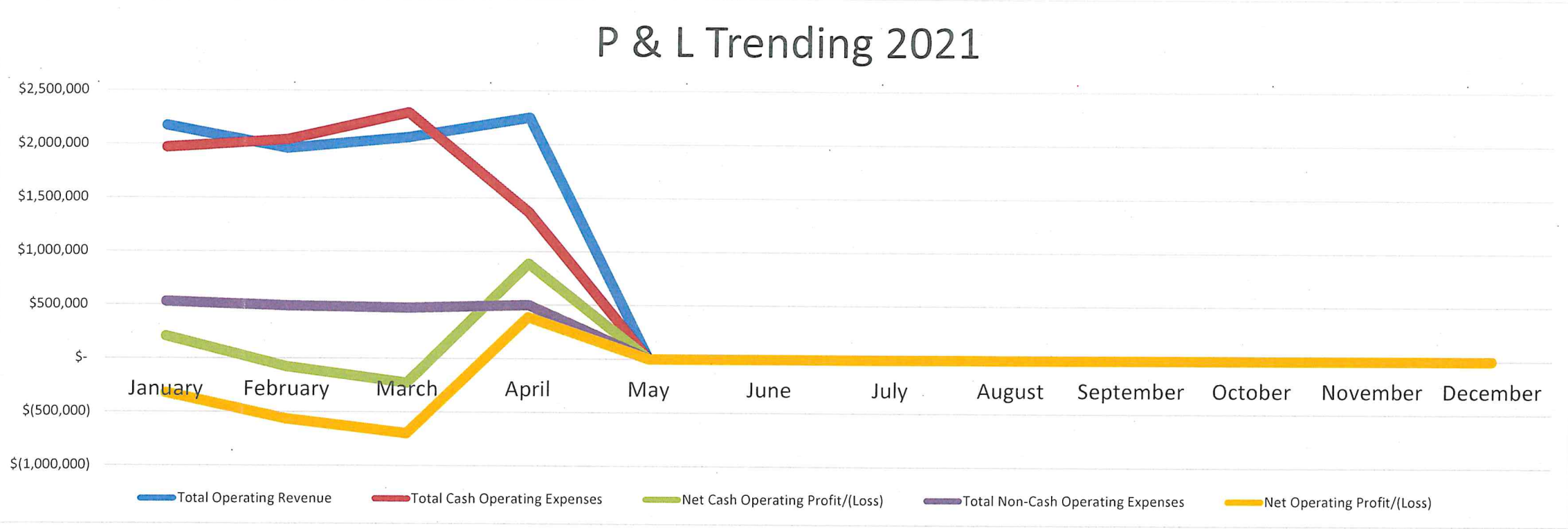
## Liabilities & Net Position \$195,211,485



**Palmdale Water District**  
**Consolidated Profit and Loss Statement**  
**For the Four Months Ending 4/30/2021**

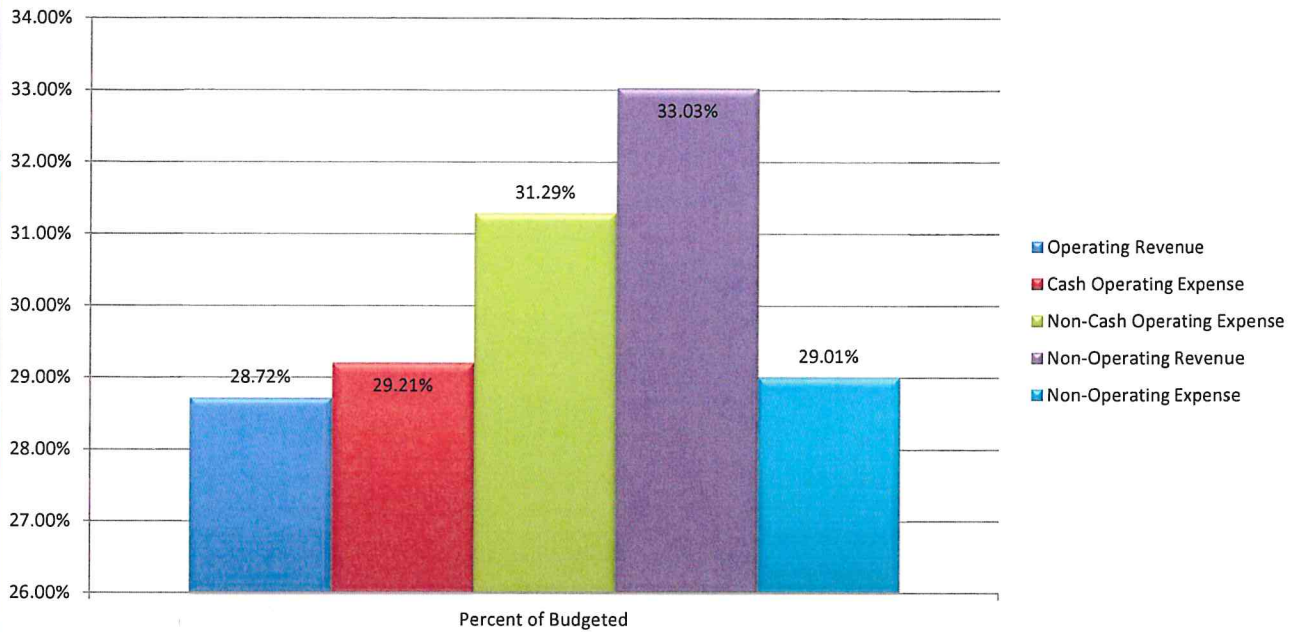
	January	February	March	April	May	June	July	August	September	October	November	December	Year-to-Date	Adjustments	Adjusted Budget	% of Budget
<b>Operating Revenue:</b>																
Wholesale Water	\$ 29,314	\$ 20,187	\$ 10,378	\$ 15,248									\$ 75,127		\$ 400,000	18.78%
Water Sales	759,860	577,935	658,948	785,790									2,782,533		12,114,400	22.97%
Meter Fees	1,261,621	1,264,811	1,267,920	1,266,869									5,061,220		14,865,600	34.05%
Water Quality Fees	43,623	34,830	40,470	49,149									168,072		781,860	21.50%
Elevation Fees	20,960	16,986	20,221	24,459									82,626		366,843	22.52%
Other	57,433	46,099	65,426	107,843									276,801		880,258	31.45%
<b>Total Operating Revenue</b>	<b>\$ 2,172,812</b>	<b>\$ 1,960,846</b>	<b>\$ 2,063,364</b>	<b>\$ 2,249,357</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,446,379</b>	<b>\$ -</b>	<b>\$ 29,408,961</b>	<b>28.72%</b>
<b>Cash Operating Expenses:</b>																
Directors	\$ 1,981	\$ 7,185	\$ 13,609	\$ 10,441									\$ 33,216		\$ 147,790	22.47%
Administration-Services	126,365	155,826	216,995	167,970									667,156		2,219,350	30.06%
Administration-District	160,443	177,163	260,496	144,318									742,421		2,323,316	31.96%
Engineering	88,188	144,647	174,408	116,279									523,523		1,678,000	31.20%
Facilities	528,418	390,647	490,158	365,566									1,774,788		6,164,200	28.79%
Operations	175,105	193,620	330,453	193,362									892,540		3,409,900	26.17%
Finance	114,148	126,486	172,542	121,995									535,171		1,720,050	31.11%
Water Use Efficiency	16,594	17,750	24,841	17,991									77,176		390,950	19.74%
Human Resources	26,147	28,873	46,985	31,589									133,594		508,900	26.25%
Information Technology	176,083	162,782	114,085	85,265									538,215		1,739,300	30.94%
Customer Care	79,281	101,631	136,476	96,152									413,541		1,466,700	28.20%
Source of Supply-Purchased Water	305,907	188,140	78,395	1,757									574,199		2,400,000	23.92%
Plant Expenditures	60,757	17,367	29,669	10,632									118,424		565,860	20.93%
Sediment Removal Project	454	328,232	203,982	-									532,667		600,000	88.78%
GAC Filter Media Replacement	107,803	-	-	-									107,803		906,000	11.90%
<b>Total Cash Operating Expenses</b>	<b>\$ 1,967,674</b>	<b>\$ 2,040,349</b>	<b>\$ 2,293,094</b>	<b>\$ 1,363,318</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,664,434</b>	<b>\$ -</b>	<b>\$ 26,240,316</b>	<b>29.21%</b>
<b>Net Cash Operating Profit/(Loss)</b>	<b>\$ 205,138</b>	<b>\$ (79,502)</b>	<b>\$ (229,730)</b>	<b>\$ 886,040</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 781,945</b>	<b>\$ -</b>	<b>\$ 3,168,645</b>	<b>24.68%</b>
<b>Non-Cash Operating Expenses:</b>																
Depreciation	\$ 426,471	\$ 422,812	\$ 420,912	\$ 420,912									\$ 1,691,107		\$ 5,000,000	33.82%
OPEB Accrual Expense	127,710	127,710	127,710	127,710									510,840		1,750,000	29.19%
Bad Debts	1,407	1,052	(627)	5,057									6,889		350,000	1.97%
Service Costs Construction	7,647	794	16,880	16,875									42,196		150,000	28.13%
Capitalized Construction	(34,833)	(63,787)	(94,337)	(71,223)									(264,180)		(900,000)	29.35%
<b>Total Non-Cash Operating Expenses</b>	<b>\$ 528,403</b>	<b>\$ 488,580</b>	<b>\$ 470,538</b>	<b>\$ 499,331</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,986,852</b>	<b>\$ -</b>	<b>\$ 6,350,000</b>	<b>31.29%</b>
<b>Net Operating Profit/(Loss)</b>	<b>\$ (323,265)</b>	<b>\$ (568,083)</b>	<b>\$ (700,268)</b>	<b>\$ 386,709</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,204,907)</b>	<b>\$ -</b>	<b>\$ (3,181,355)</b>	<b>37.87%</b>
<b>Non-Operating Revenues:</b>																
Assessments (Debt Service)	\$ 416,845	\$ 416,845	\$ 416,845	\$ 416,845									\$ 1,667,380		\$ 5,000,000	33.35%
Assessments (1%)	464,828	133,155	138,283	133,155									869,421		2,475,000	35.13%
DWR Fixed Charge Recovery	-	-	30,082	183,245									213,327		175,000	121.90%
Interest	346	567	1,352	458									2,723		175,000	1.56%
CIF - Infrastructure	-	18,012	14,316	8,498									40,826		150,000	27.22%
CIF - Water Supply	-	-	7,852	-									7,852		450,000	1.74%
Grants - State and Federal	-	-	-	-									-		100,000	0.00%
Other	-	28,340	2,533	-									30,873		50,000	61.75%
<b>Total Non-Operating Revenues</b>	<b>\$ 882,020</b>	<b>\$ 596,920</b>	<b>\$ 611,262</b>	<b>\$ 742,201</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,832,403</b>	<b>\$ -</b>	<b>\$ 8,575,000</b>	<b>33.03%</b>
<b>Non-Operating Expenses:</b>																
Interest on Long-Term Debt	\$ 184,429	\$ 184,429	\$ 184,429	\$ 183,247									\$ 736,535		\$ 3,001,426	24.54%
Deferred Charges-Cost of Issuance	-	-	-	-									-		-	
Amortization of SWP	288,860	288,861	288,862	288,863									1,155,445		3,104,350	37.22%
Change in Investments in PRWA	-	124	374	58									556		300,000	0.19%
Water Conservation Programs	8,016	7,880	7,782	10,669									34,347		236,500	14.52%
<b>Total Non-Operating Expenses</b>	<b>\$ 481,305</b>	<b>\$ 481,295</b>	<b>\$ 481,447</b>	<b>\$ 482,837</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,926,884</b>	<b>\$ -</b>	<b>\$ 6,642,276</b>	<b>29.01%</b>
<b>Net Earnings</b>	<b>\$ 77,450</b>	<b>\$ (452,457)</b>	<b>\$ (570,454)</b>	<b>\$ 646,073</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (299,388)</b>	<b>\$ -</b>	<b>\$ (1,248,631)</b>	<b>23.98%</b>

	January	February	March	April	May	June	July	August	September	October	November	December
Total Operating Revenue	\$ 2,172,812	\$ 1,960,846	\$ 2,063,364	\$ 2,249,357	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cash Operating Expenses	\$ 1,967,674	\$ 2,040,349	\$ 2,293,094	\$ 1,363,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Cash Operating Profit/(Loss)	\$ 205,138	\$ (79,502)	\$ (229,730)	\$ 886,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Non-Cash Operating Expenses	\$ 528,403	\$ 488,580	\$ 470,538	\$ 499,331	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Operating Profit/(Loss)	\$ (323,265)	\$ (568,083)	\$ (700,268)	\$ 386,709	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

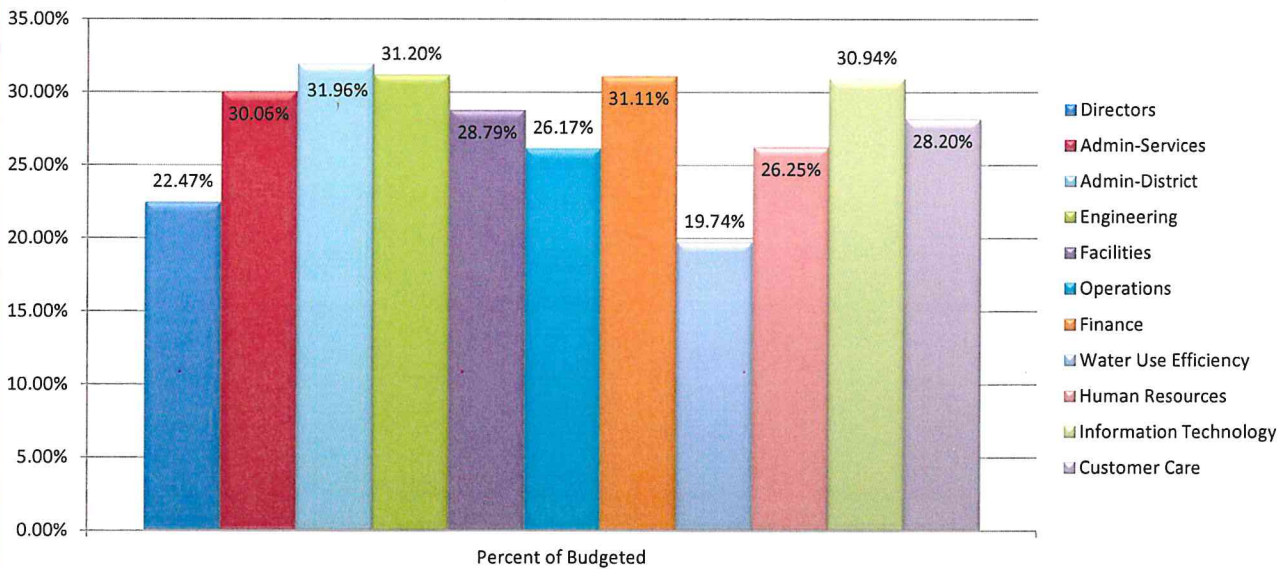




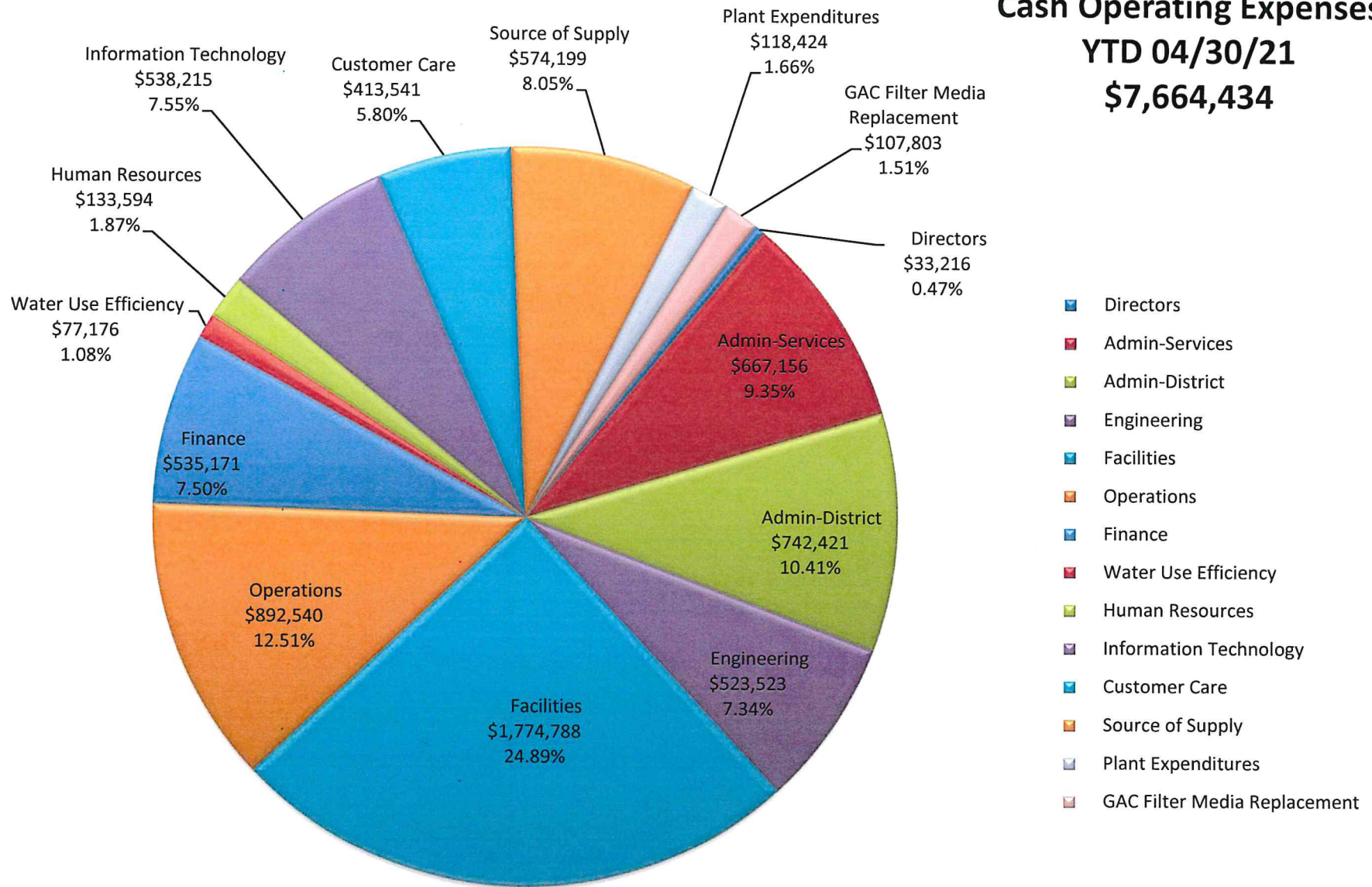
### P & L BUDGET vs. ACTUAL



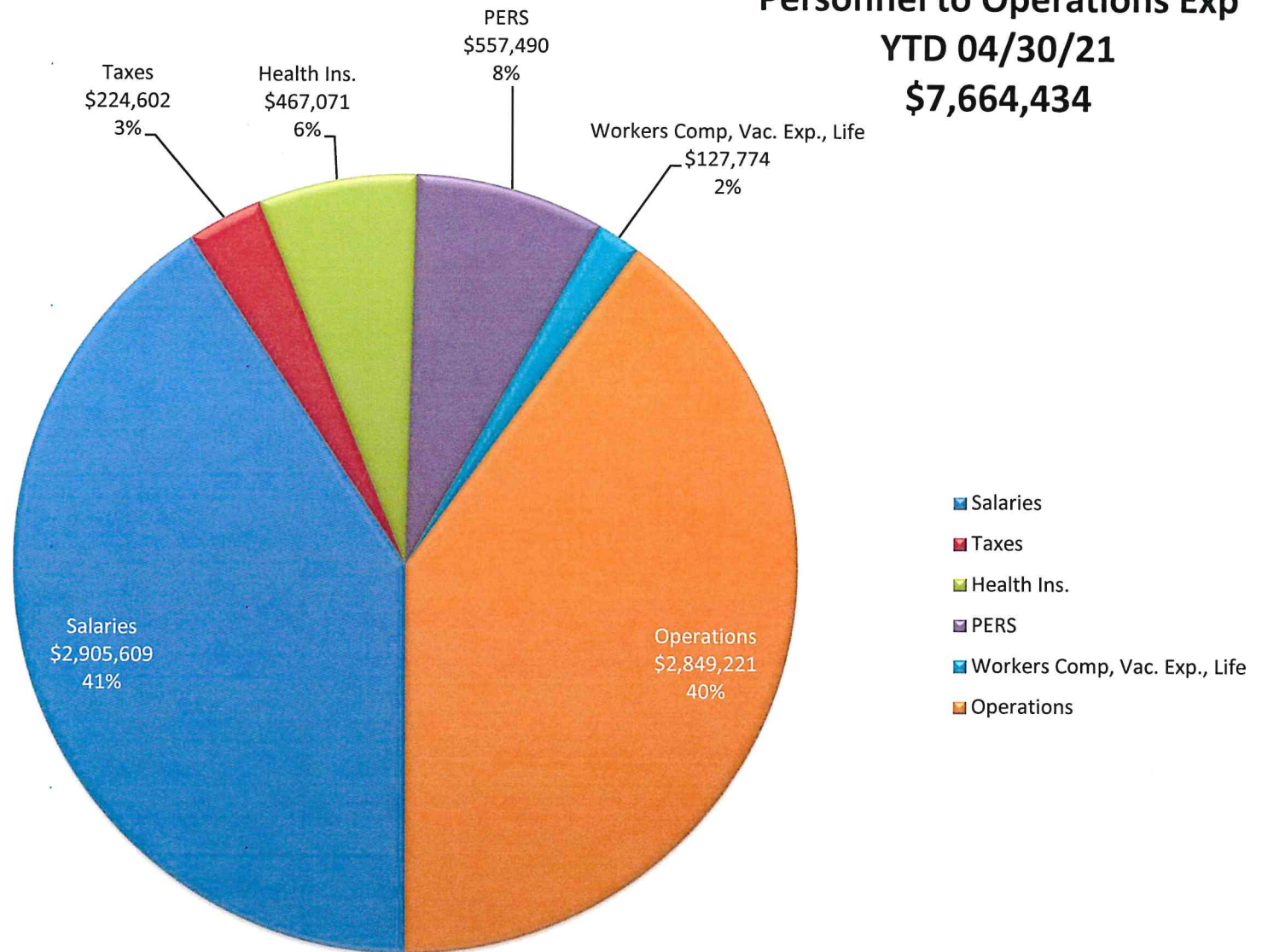
### DEPARTMENTAL - BUDGET vs. ACTUAL



# **Cash Operating Expenses** **YTD 04/30/21** **\$7,664,434**



**Personnel to Operations Exp**  
**YTD 04/30/21**  
**\$7,664,434**





**Palmdale Water District**  
**Revenue Analysis**  
**For the Four Months Ending 4/30/2021**

	2021					2020 to 2021 Comparison		
	Thru March	April	Year-to-Date	Adjusted Budget	% of Budget	April	Year-to-Date	% Change
<b>Operating Revenue:</b>								
Wholesale Water	\$ 59,879	\$ 15,248	\$ 75,127	\$ 400,000	18.78%	\$ 1,427	\$ 42,727	131.87%
Water Sales	1,996,743	785,790	2,782,533	12,114,400	22.97%	283,539	692,605	33.14%
Meter Fees	3,794,352	1,266,869	5,061,220	14,865,600	34.05%	129,480	491,013	10.74%
Water Quality Fees	118,923	49,149	168,072	781,860	21.50%	5,901	(5,056)	-2.92%
Elevation Fees	58,167	24,459	82,626	366,843	22.52%	7,733	14,273	20.88%
Other	168,958	107,843	276,801	880,258	31.45%	83,914	35,319	14.63%
<b>Total Water Sales</b>	<b>\$ 6,197,022</b>	<b>\$ 2,249,357</b>	<b>\$ 8,446,379</b>	<b>\$ 29,408,961</b>	<b>28.72%</b>	<b>\$ 511,995</b>	<b>\$ 1,270,881</b>	<b>17.79%</b>
<b>Non-Operating Revenues:</b>								
Assessments (Debt Service)	\$ 1,250,535	\$ 416,845	\$ 1,667,380	\$ 5,000,000	33.35%	\$ -	\$ -	0.00%
Assessments (1%)	736,266	133,155	869,421	2,475,000	35.13%	-	48,607	5.92%
DWR Fixed Charge Recovery	30,082	183,245	213,327	175,000	121.90%	32,904	62,986	
Interest	2,266	458	2,723	175,000	1.56%	(22,629)	(122,706)	-97.83%
CIF - Infrastructure	32,328	8,498	40,826	150,000	27.22%	8,498	28,798	239.43%
CIF - Water Supply	7,852	-	7,852	450,000	1.74%	-	7,852	
Grants - State and Federal	-	-	-	100,000	0.00%	-	-	
Other	30,873	-	30,873	50,000	61.75%	(7,918)	22,903	
<b>Total Non-Operating Revenues</b>	<b>\$ 2,090,201</b>	<b>\$ 742,201</b>	<b>\$ 2,832,403</b>	<b>\$ 8,575,000</b>	<b>33.03%</b>	<b>\$ 10,856</b>	<b>\$ 48,440</b>	<b>1.74%</b>
<b>Total Revenue</b>	<b>\$ 8,287,223</b>	<b>\$ 2,991,559</b>	<b>\$ 11,278,782</b>	<b>\$ 37,983,961</b>	<b>29.69%</b>	<b>\$ 522,851</b>	<b>\$ 1,319,321</b>	<b>13.29%</b>

	2020				
	Thru March	April	Year-to-Date	Adjusted Budget	% of Budget
<b>Operating Revenue:</b>					
Wholesale Water	\$ 18,579	\$ 13,820	\$ 32,400	\$ 295,000	10.98%
Water Sales	1,587,677	502,251	2,089,928	10,028,794	20.84%
Meter Fees	3,432,818	1,137,389	4,570,207	14,956,694	30.56%
Water Quality Fees	129,881	43,248	173,129	783,015	22.11%
Elevation Fees	51,627	16,726	68,353	354,450	19.28%
Other	217,554	23,928	241,482	877,625	27.52%
<b>Total Water Sales</b>	<b>\$ 5,419,556</b>	<b>\$ 1,723,542</b>	<b>\$ 7,143,098</b>	<b>\$ 27,295,578</b>	<b>26.17%</b>
<b>Non-Operating Revenues:</b>					
Assessments (Debt Service)	\$ 1,250,535	\$ 416,845	\$ 1,667,380	\$ 4,925,250	33.85%
Assessments (1%)	687,659	133,155	820,814	2,346,000	34.99%
DWR Fixed Charge Recovery	-	150,341	150,341	175,000	85.91%
Interest	102,343	23,087	125,429	150,000	83.62%
CIF - Infrastructure	12,028	-	12,028	18,750	64.15%
CIF - Water Supply	-	-	-	56,250	0.00%
Grants - State and Federal	-	-	-	100,000	0.00%
Other	52	7,918	7,970	50,000	15.94%
<b>Total Non-Operating Revenues</b>	<b>\$ 2,052,617</b>	<b>\$ 731,345</b>	<b>\$ 2,783,963</b>	<b>\$ 7,821,250</b>	<b>35.59%</b>
<b>Total Revenue</b>	<b>\$ 7,472,173</b>	<b>\$ 2,454,887</b>	<b>\$ 9,927,061</b>	<b>\$ 35,116,828</b>	<b>28.27%</b>

**Palmdale Water District**  
**Operating Expense Analysis**  
**For the Four Months Ending 4/30/2021**  
**2021**

**2020 to 2021 Comparison**

	Thru March	April	Year-to-Date	Adjusted Budget	% of Budget	April	Year-to-Date	% Change
<b>Cash Operating Expenses:</b>								
Directors	\$ 22,775	\$ 10,441	\$ 33,216	\$ 147,790	22.47%	\$ 2,443	\$ 5,070	18.01%
Administration-Services	499,186	167,970	667,156	2,219,350	30.06%	(39,612)	(29,375)	-4.22%
Administration-District	598,103	144,318	742,421	2,323,316	31.96%	48,727	88,718	13.57%
Engineering	407,244	116,279	523,523	1,678,000	31.20%	(52,865)	(50,663)	-8.82%
Facilities	1,409,222	365,566	1,774,788	6,164,200	28.79%	(137,213)	(198,510)	-10.06%
Operations	699,178	193,362	892,540	3,409,900	26.17%	(46,944)	(197,907)	-18.15%
Finance	413,176	121,995	535,171	1,720,050	31.11%	(2,853)	73,454	15.91%
Water Conservation	59,185	17,991	77,176	390,950	19.74%	(6,605)	(14,248)	-15.58%
Human Resources	102,005	31,589	133,594	508,900	26.25%	(9,194)	(16,020)	-10.71%
Information Technology	452,950	85,265	538,215	1,739,300	30.94%	13,558	69,777	14.90%
Customer Care	317,389	96,152	413,541	1,466,700	28.20%	(45,072)	(81,495)	-16.46%
Source of Supply-Purchased Water	572,442	1,757	574,199	2,400,000	23.92%	(65,877)	73,999	14.79%
Plant Expenditures	107,793	10,632	118,424	565,860	20.93%	10,632	68,074	135.20%
Sediment Removal Project	532,667	-	532,667	600,000	88.78%	-	532,667	
GAC Filter Media Replacement	107,803	-	107,803	906,000	11.90%	-	107,803	
<b>Total Cash Operating Expenses</b>	<b>\$ 6,301,116</b>	<b>\$ 1,363,318</b>	<b>\$ 7,664,434</b>	<b>\$ 26,240,316</b>	<b>29.21%</b>	<b>\$ (330,875)</b>	<b>\$ 431,344</b>	<b>5.63%</b>
<b>Non-Cash Operating Expenses:</b>								
Depreciation	\$ 1,270,195	\$ 420,912	\$ 1,691,107	\$ 5,000,000	33.82%	\$ (8,377)	\$ (40,458)	-2.34%
OPEB Accrual Expense	383,130	127,710	510,840	1,750,000	29.19%	-	-	0.00%
Bad Debts	1,833	5,057	6,889	350,000	1.97%	7,421	3,598	109.34%
Service Costs Construction	25,320	16,875	42,196	150,000	28.13%	3,549	(25,487)	-37.66%
Capitalized Construction	(192,957)	(71,223)	(264,180)	(900,000)	29.35%	20,257	47,794	-15.32%
<b>Total Non-Cash Operating Expenses</b>	<b>\$ 1,487,521</b>	<b>\$ 499,331</b>	<b>\$ 1,986,852</b>	<b>\$ 6,350,000</b>	<b>31.29%</b>	<b>\$ 22,849</b>	<b>\$ (14,553)</b>	<b>-0.73%</b>
<b>Non-Operating Expenses:</b>								
Interest on Long-Term Debt	\$ 553,288	\$ 183,247	\$ 736,535	\$ 3,001,426	24.54%	\$ (28,975)	\$ (122,026)	-14.21%
Amortization of SWP	866,582	288,863	1,155,445	3,104,350	37.22%	50,978	204,298	21.48%
Change in Investments in PRWA	498	58	556	300,000	0.19%	58	(4,880)	-89.77%
Water Conservation Programs	23,678	10,669	34,347	236,500	14.52%	2,603	9,389	37.62%
<b>Total Non-Operating Expenses</b>	<b>\$ 1,444,047</b>	<b>\$ 482,837</b>	<b>\$ 1,926,884</b>	<b>\$ 6,642,276</b>	<b>29.01%</b>	<b>\$ 24,664</b>	<b>\$ 86,781</b>	<b>4.72%</b>
<b>Total Expenses</b>	<b>\$ 9,232,684</b>	<b>\$ 2,345,486</b>	<b>\$ 11,578,169</b>	<b>\$ 39,232,592</b>	<b>29.51%</b>	<b>\$ (283,362)</b>	<b>\$ 503,572</b>	<b>4.55%</b>

**Palmdale Water District**  
**Operating Expense Analysis**  
**For the Four Months Ending 4/30/2021**

2020 to 2021 Comparison

	Thru March	April	Year-to-Date	Adjusted Budget	% of Budget
<b>Cash Operating Expenses:</b>					
Directors	\$ 20,147	\$ 7,998	\$ 28,146	\$ 144,150	19.53%
Administration-Services	488,949	207,581	696,531	2,056,121	33.88%
Administration-District	558,112	95,592	653,703	2,128,988	30.70%
Engineering	405,042	169,144	574,186	1,635,725	35.10%
Facilities	1,470,519	502,779	1,973,298	6,449,794	30.59%
Operations	850,141	240,306	1,090,447	3,248,390	33.57%
Finance	336,869	124,848	461,717	1,346,687	34.29%
Water Conservation	66,827	24,596	91,424	358,682	25.49%
Human Resources	108,832	40,782	149,614	492,512	30.38%
Information Technology	396,731	71,707	468,438	1,229,489	38.10%
Customer Care	353,812	141,224	495,036	1,292,548	38.30%
Source of Supply-Purchased Water	432,566	67,634	500,200	2,321,476	21.55%
Plant Expenditures	50,350	-	50,350	610,556	8.25%
Sediment Removal Project	-	-	-	600,000	0.00%
GAC Filter Media Replacement	-	-	-	783,015	0.00%
<b>Total Cash Operating Expenses</b>	<b>\$ 5,538,897</b>	<b>\$ 1,694,193</b>	<b>\$ 7,233,090</b>	<b>\$ 24,698,133</b>	<b>29.29%</b>
<b>Non-Cash Operating Expenses:</b>					
Depreciation	\$ 1,302,275	\$ 429,289	\$ 1,731,565	\$ 5,050,000	34.29%
OPEB Accrual Expense	383,130	127,710	510,840	1,750,000	29.19%
Bad Debts	5,655	(2,364)	3,291	35,000	9.40%
Service Costs Construction	54,356	13,326	67,683	100,000	67.68%
Capitalized Construction	(220,494)	(91,480)	(311,973)	(600,000)	52.00%
<b>Total Non-Cash Operating Expenses</b>	<b>\$ 1,524,923</b>	<b>\$ 476,482</b>	<b>\$ 2,001,405</b>	<b>\$ 6,335,000</b>	<b>31.59%</b>
<b>Non-Operating Expenses:</b>					
Interest on Long-Term Debt	\$ 646,339	\$ 212,222	\$ 858,561	\$ 2,648,000	32.42%
Amortization of SWP	713,262	237,885	951,147	2,881,000	33.01%
Change in Investments in PRWA	5,436	-	5,436	300,000	1.81%
Water Conservation Programs	16,892	8,066	24,958	236,500	10.55%
<b>Total Non-Operating Expenses</b>	<b>\$ 1,381,930</b>	<b>\$ 458,173</b>	<b>\$ 1,840,103</b>	<b>\$ 6,065,500</b>	<b>30.34%</b>
<b>Total Expenses</b>	<b>\$ 8,445,750</b>	<b>\$ 2,628,848</b>	<b>\$ 11,074,598</b>	<b>\$ 37,098,633</b>	<b>29.85%</b>

**Palmdale Water District**  
**2021 Directors Budget**  
For the Four Months Ending Friday, April 30, 2021

	YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
Personnel Budget:					
1-01-4000-000 Directors Pay	\$ -	\$ -	\$ -	\$ -	
Employee Benefits					
1-01-4005-000 Payroll Taxes	1,354	5,790		4,436	23.39%
Subtotal (Benefits)	1,354	5,790	-	4,436	23.39%
Total Personnel Expenses	\$ 1,354	\$ 5,790	\$ -	\$ 4,436	23.39%
OPERATING EXPENSES:					
1-01-xxxx-006 Director Share - Dizmang, Gloria	\$ 3,629				
1-01-xxxx-008 Director Share - Mac Laren, Kathy	8,434				
1-01-xxxx-010 Director Share - Dino, Vincent	4,597				
1-01-xxxx-012 Director Share - Wilson, Don	3,421				
1-01-xxxx-013 Director Share - Marino, Amberrose	11,781				
Subtotal Operating Expenses	31,862	142,000	-	31,862	22.44%
Total O & M Expenses	\$ 33,216	\$ 147,790	\$ -	\$ 36,298	22.47%



**Palmdale Water District**  
**2021 Administration District Wide Budget**  
For the Four Months Ending Friday, April 30, 2021

	YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
Personnel Budget:					
1-02-5070-001 On-Call	\$ 25,894	\$ 75,000		\$ 49,106	34.53%
Subtotal (Salaries)	\$ 25,894	\$ 75,000	\$ -	\$ 49,106	34.53%
Employee Benefits					
1-02-5070-002 PERS-Unfunded Liability	\$ 271,188	\$ 840,316		569,128	32.27%
1-02-5070-003 Workers Compensation	130,051	296,000		165,949	43.94%
1-02-5070-004 Vacation Benefit Expense	(3,770)	83,000		86,770	-4.54%
1-02-5070-005 Life Insurance	1,493.13	7,000		5,507	21.33%
Subtotal (Benefits)	\$ 398,962	\$ 1,226,316	\$ -	\$ 827,354	32.53%
Total Personnel Expenses	\$ 424,856	\$ 1,301,316	\$ -	\$ 876,460	32.65%
OPERATING EXPENSES:					
1-02-5070-006 Other Operating	\$ 12,218	\$ 60,000		47,782	20.36%
1-02-5070-007 Consultants	111,101	275,000		163,899	40.40%
1-02-5070-008 Insurance	94,647	260,000		165,353	36.40%
1-02-5070-009 Groundwater Adjudication - Legal	6,798	41,000		34,202	16.58%
1-02-5070-010 Legal Services	39,439	131,000		91,561	30.11%
1-02-5070-011 Memberships/Subscriptions	39,514	165,000		125,486	23.95%
1-02-5070-013 Succession Planning	-	25,000		25,000	0.00%
1-02-5070-014 Groundwater Adjudication - Assessment	13,848	65,000		51,152	21.30%
Subtotal Operating Expenses	\$ 317,565	\$ 1,022,000	\$ -	\$ 704,435	31.07%
Total Departmental Expenses	\$ 742,421	\$ 2,323,316	\$ -	\$ 1,580,895	31.96%



**Palmdale Water District**  
**2021 Administration Services Budget**  
For the Four Months Ending Friday, April 30, 2021

YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
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Personnel Budget:

1-02-4000-000 Salaries	\$ 433,791	\$ 1,392,500	\$ 958,709	31.15%
1-02-4000-100 Overtime	958	6,000	5,042	15.97%
Subtotal (Salaries)	\$ 434,749	\$ 1,398,500	\$ -	31.09%

Employee Benefits

1-02-4005-000 Payroll Taxes	\$ 33,205	\$ 98,500	65,295	33.71%
1-02-4010-000 Health Insurance	55,935	184,500	128,565	30.32%
1-02-4015-000 PERS	43,213	131,250	88,037	32.92%
Subtotal (Benefits)	\$ 132,353	\$ 414,250	\$ -	31.95%

Total Personnel Expenses

\$ 567,102	\$ 1,812,750	\$ -	\$ 1,245,648	31.28%
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OPERATING EXPENSES:

1-02-4050-000 Staff Travel	\$ -	\$ 15,500	\$ -	\$ 15,500	0.00%
1-02-4050-100 General Manager Travel	-	5,200	-	5,200	0.00%
1-02-4060-000 Staff Conferences & Seminars	659	6,200	-	5,541	10.63%
1-02-4060-100 General Manager Conferences & Seminars	404	4,100	-	3,696	9.85%
1-02-4130-000 Bank Charges	64,423	200,000	-	135,577	32.21%
1-02-4150-000 Accounting Services	9,500	26,000	-	16,500	36.54%
1-02-4175-000 Permits	-	18,100	-	18,100	0.00%
1-02-4180-000 Postage	4,798	17,000	-	12,202	28.22%
1-02-4190-100 Public Relations - Publications	4,007	31,200	-	27,194	12.84%
1-02-4190-700 Public Affairs - Marketing/Outreach	10,299	40,000	-	29,701	25.75%
1-02-4190-710 Public Affairs -Advertising	-	5,000	-	5,000	0.00%
1-02-4190-720 Public Affairs - Equipment	-	2,500	-	2,500	0.00%
1-02-4190-730 Public Affairs -Conference/Seminar/Travel	59	3,000	-	2,941	1.97%
1-02-4190-740 Public Affairs - Consultants	-	2,000	-	2,000	0.00%
1-02-4190-750 Public Affairs - Membership	695	1,200	-	505	57.92%
1-02-4200-000 Advertising	-	4,100	-	4,100	0.00%
1-02-4205-000 Office Supplies	5,211	25,500	-	20,289	20.43%
Subtotal Operating Expenses	\$ 100,054	\$ 406,600	\$ -	\$ 306,546	24.61%

Total Departmental Expenses

\$ 667,156	\$ 2,219,350	\$ -	\$ 1,552,195	30.06%
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**Palmdale Water District**  
**2021 Engineering Budget**  
For the Four Months Ending Friday, April 30, 2021

	YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
Personnel Budget:					
1-03-4000-000 Salaries	\$ 373,390	\$ 1,225,750	\$ -	\$ 852,360	30.46%
1-03-4000-100 Overtime	9,663	15,000		5,337	64.42%
Subtotal (Salaries)	\$ 383,053	\$ 1,240,750	\$ -	\$ 857,697	30.87%
Employee Benefits					
1-03-4005-000 Payroll Taxes	29,287	98,000		68,713	29.88%
1-03-4010-000 Health Insurance	61,838	176,500		114,662	35.04%
1-03-4015-000 PERS	36,805	117,750		80,945	31.26%
Subtotal (Benefits)	\$ 127,930	\$ 392,250	\$ -	\$ 264,320	32.61%
Total Personnel Expenses	\$ 510,983	\$ 1,633,000	\$ -	\$ 1,122,017	31.29%
OPERATING EXPENSES:					
1-03-4050-000 Staff Travel	\$ -	\$ 5,000		\$ 5,000	0.00%
1-03-4060-000 Staff Conferences & Seminars	875	7,500		6,625	11.67%
1-03-4060-001 Staff Training - Auto CAD Civil 3D	-	10,000		10,000	0.00%
1-03-4155-000 Contracted Services	-	1,500		1,500	0.00%
1-03-4165-000 Memberships/Subscriptions	1,804	3,500		1,696	51.55%
1-03-4250-000 General Materials & Supplies	1,460	4,000		2,540	36.51%
1-03-4250-100 Supplies - Plotter Paper/Toner	54	4,500		4,446	1.21%
1-03-8100-100 Computer Software - Maint. & Support	8,346	9,000		654	92.73%
Subtotal Operating Expenses	\$ 12,540	\$ 45,000	\$ -	\$ 32,460	27.87%
Total Departmental Expenses	\$ 523,523	\$ 1,678,000	\$ -	\$ 1,154,477	31.20%

**Palmdale Water District**  
**2021 Facilities Budget**  
For the Four Months Ending Friday, April 30, 2021

YTD ACTUAL	ORIGINAL BUDGET	ADJUSTMENTS	ADJUSTED BUDGET	PERCENT
2021	2021	2021	REMAINING	USED

Personnel Budget:

1-04-4000-000 Salaries	\$ 693,387	\$ 2,248,000		\$ 1,554,613	30.84%
1-04-4000-100 Overtime	45,683	144,000		98,317	31.72%
Subtotal (Salaries)	\$ 739,070	\$ 2,392,000	\$ -	\$ 1,652,930	30.90%

Employee Benefits

1-04-4005-000 Payroll Taxes	58,013	189,500		131,487	30.61%
1-04-4010-000 Health Insurance	134,812	445,000		310,188	30.29%
1-04-4015-000 PERS	69,310	214,000		144,690	32.39%
Subtotal (Benefits)	\$ 262,135	\$ 848,500	\$ -	\$ 586,365	30.89%

Total Personnel Expenses

\$ 1,001,205	\$ 3,240,500	\$ -	\$ 2,239,295	30.90%
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OPERATING EXPENSES:

1-04-4050-000 Staff Travel	\$ -	\$ 6,200		\$ 6,200	0.00%
1-04-4060-000 Staff Conferences & Seminars	-	15,500		15,500	0.00%
1-04-4155-000 Contracted Services	41,144	239,100		197,956	17.21%
1-04-4175-000 Permits-Dams	4,677	42,000		37,323	11.14%
1-04-4215-100 Natural Gas - Wells & Boosters	67,923	225,000		157,077	30.19%
1-04-4215-200 Natural Gas - Buildings	5,854	9,500		3,646	61.62%
1-04-4220-100 Electricity - Wells & Boosters	307,010	860,000		552,990	35.70%
1-04-4220-200 Electricity - Buildings	16,718	95,000		78,282	17.60%
1-04-4225-000 Maint. & Repair - Vehicles	7,944	34,000		26,056	23.36%
1-04-4230-100 Maint. & Rep. Office Building	3,911	26,500		22,589	14.76%
1-04-4230-200 Maint. & Rep. Two Way Radios	-	5,000			
1-04-4235-110 Maint. & Rep. Equipment	4,932	12,700		7,768	38.84%
1-04-4235-400 Maint. & Rep. Operations - Wells	21,571	84,500		62,929	25.53%
1-04-4235-405 Maint. & Rep. Operations - Boosters	19,448	52,800		33,352	36.83%
1-04-4235-410 Maint. & Rep. Operations - Shop Bldgs	850	26,000		25,150	3.27%
1-04-4235-415 Maint. & Rep. Operations - Facilities	7,229	52,000		44,771	13.90%
1-04-4235-420 Maint. & Rep. Operations - Water Lines	49,960	315,000		265,040	15.86%
1-04-4235-425 Maint. & Rep. Operations - Littlerock Dam	-	15,500		15,500	0.00%
1-04-4235-435 Maint. & Rep. Operations - Palmdale Canal	515	7,000		6,485	7.36%
1-04-4235-440 Maint. & Rep. Operations - Large Meters	2,883	15,500		12,617	18.60%
1-04-4235-450 Maint. & Rep. Operations - Hypo Generators	512	7,900		7,388	6.48%
1-04-4235-455 Maint. & Rep. Operations - Heavy Equipment	9,574	44,000		34,426	21.76%
1-04-4235-460 Maint. & Rep. Operations - Storage Reservoirs	1,295	5,200		3,905	24.91%
1-04-4235-461 Maint. & Rep. Operations - Air Vac	1,380	5,200		3,820	26.54%
1-04-4235-470 Maint. & Rep. Operations - Meters Exchanges	47,190	155,000		107,810	30.45%
1-04-4300-100 Testing - Regulatory Compliance	-	20,500		20,500	0.00%
1-04-4300-200 Testing - Large Meters	5,875	13,000		7,125	45.19%
1-04-4300-300 Testing - Edison Testing	-	12,000		12,000	0.00%
1-04-6000-000 Waste Disposal	4,822	21,000		16,178	22.96%
1-04-6100-100 Fuel and Lube - Vehicle	28,070	142,000		113,930	19.77%
1-04-6100-200 Fuel and Lube - Machinery	7,042	26,000		18,958	27.09%
1-04-6200-000 Uniforms	3,906	28,000		24,094	13.95%
1-04-6300-100 Supplies - General	18,236	65,000		46,764	28.06%
1-04-6300-300 Supplies - Electrical	-	3,000		3,000	0.00%
1-04-6300-800 Supplies - Construction Materials	7,097	35,000		27,903	20.28%
1-04-6400-000 Tools	9,815	45,100		35,285	21.76%
1-04-7000-100 Leases -Equipment	5,026	15,000		9,974	33.50%
1-04-7000-100 Leases -Vehicles	61,174	142,000		80,826	43.08%
Subtotal Operating Expenses	\$ 773,583	\$ 2,923,700	\$ -	\$ 2,145,117	26.46%

Total Departmental Expenses

\$ 1,774,788	\$ 6,164,200	\$ -	\$ 4,384,412	28.79%
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**Palmdale Water District**  
**2021 Operation Budget**  
For the Four Months Ending Friday, April 30, 2021

	YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
<b>Personnel Budget:</b>					
1-05-4000-000 Salaries	\$ 360,152	\$ 1,154,000		\$ 793,848	31.21%
1-05-4000-100 Overtime	28,765	99,000		70,235	29.06%
Subtotal (Salaries)	\$ 388,917	\$ 1,253,000	\$ -	\$ 864,083	31.04%
<b>Employee Benefits</b>					
1-05-4005-000 Payroll Taxes	30,353	91,000		60,647	33.36%
1-05-4010-000 Health Insurance	51,395	182,000		130,605	28.24%
1-05-4015-000 PERS	38,375	118,500		80,125	32.38%
Subtotal (Benefits)	\$ 120,123	\$ 391,500	\$ -	\$ 271,377	30.68%
Total Personnel Expenses	\$ 509,040	\$ 1,644,500	\$ -	\$ 1,135,460	30.95%
<b>OPERATING EXPENSES:</b>					
1-05-4050-000 Staff Travel	\$ -	\$ 3,100		\$ 3,100	0.00%
1-05-4060-000 Staff Conferences & Seminars	-	3,100		3,100	0.00%
1-05-4120-100 Training - Lab Equipment	-	5,200			
1-05-4155-000 Contracted Services	17,028	99,600		82,572	17.10%
1-05-4175-000 Permits	8,537	81,300		72,763	10.50%
1-05-4215-200 Natural Gas - WTP	3,138	3,200		62	98.05%
1-05-4220-200 Electricity - WTP	32,093	215,000		182,907	14.93%
1-05-4230-110 Maint. & Rep. - Office Equipment	-	5,300		5,300	0.00%
1-05-4235-110 Maint. & Rep. Operations - Equipment	14,461	21,000		6,539	68.86%
1-05-4235-410 Maint. & Rep. Operations - Shop Bldgs	1,060	6,300		5,240	16.82%
1-05-4235-415 Maint. & Rep. Operations - Facilities	53,049	74,000		20,951	71.69%
1-05-4235-500 Maint. & Rep. Operations - Wind Turbine	700	10,000		9,300	7.00%
1-05-4236-000 Palmdale Lake Management	43,520	130,000		86,480	33.48%
1-05-6000-000 Waste Disposal	775	21,000		20,225	3.69%
1-05-6200-000 Uniforms	3,465	16,000		12,535	21.65%
1-05-6300-100 Supplies - Misc.	2,882	15,200		12,318	18.96%
1-05-6300-600 Supplies - Lab	25,096	72,000		46,904	34.86%
1-05-6300-700 Outside Lab Work	18,075	60,000		41,925	30.13%
1-05-6400-000 Tools	-	6,100		6,100	0.00%
1-05-6500-000 Chemicals	159,621	915,000		755,379	17.44%
1-05-7000-100 Leases -Equipment	-	3,000		3,000	0.00%
Subtotal Operating Expenses	\$ 383,500	\$ 1,765,400	\$ -	\$ 1,376,700	21.72%
Total Departmental Expenses	\$ 892,540	\$ 3,409,900	\$ -	\$ 2,512,160	26.17%

**Palmdale Water District**  
**2021 Finance Budget**  
For the Four Months Ending Friday, April 30, 2021

	YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
Personnel Budget:					
1-06-4000-000 Salaries	\$ 316,671	\$ 996,500		\$ 679,830	31.78%
1-06-4000-100 Overtime	3,011	2,000		(1,011)	150.56%
Subtotal (Salaries)	\$ 319,682	\$ 998,500	\$ -	\$ 678,818	32.02%
Employee Benefits					
1-06-4005-000 Payroll Taxes	24,585	75,500		50,915	32.56%
1-06-4010-000 Health Insurance	52,023	176,000		123,977	29.56%
1-06-4015-000 PERS	33,682	105,750		72,068	31.85%
Subtotal (Benefits)	\$ 110,289	\$ 357,250	\$ -	\$ 246,961	30.87%
Total Personnel Expenses	\$ 429,971	\$ 1,355,750	\$ -	\$ 925,779	31.71%
OPERATING EXPENSES:					
1-06-4050-000 Staff Travel	\$ -	\$ 2,000		\$ 2,000	0.00%
1-06-4060-000 Staff Conferences & Seminars	29	1,500.00		1,471	1.93%
1-06-4155-000 Contracted Services	3,950	12,600		8,650	31.35%
1-06-4155-100 Contracted Services - Infosend	76,547	283,000		206,453	27.05%
1-06-4165-000 Memberships/Subscriptions	220	500		280	44.00%
1-06-4230-110 Maintenance & Repair - Office Equipment	-	500		500	0.00%
1-06-4250-000 General Material & Supplies	-	2,000		2,000	0.00%
1-06-4260-000 Business Forms	175	1,500		1,325	11.67%
1-06-4270-100 Telecommunication - Office	16,132	32,000		15,868	50.41%
1-06-4270-200 Telecommunication - Cellular Stipend	6,885	25,700		18,815	26.79%
1-06-7000-100 Leases - Equipment	1,262	3,000		1,738	42.08%
Subtotal Operating Expenses	\$ 105,200	\$ 364,300	\$ -	\$ 259,100	28.88%
Total Departmental Expenses	\$ 535,171	\$ 1,720,050	\$ -	\$ 1,184,879	31.11%

**Palmdale Water District**  
**2021 Water Use Efficiency Budget**  
For the Four Months Ending Friday, April 30, 2021

YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
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Personnel Budget:

1-07-4000-000 Salaries	\$ 54,936	\$ 170,500	\$ 115,564	32.22%
1-07-4000-100 Overtime	1,043	5,000	3,957	20.85%
Subtotal (Salaries)	\$ 55,979	\$ 175,500	\$ 119,521	31.90%

Employee Benefits

1-07-4005-000 Payroll Taxes	4,566	13,750	9,184	33.21%
1-07-4010-000 Health Insurance	10,460	31,000	20,540	33.74%
1-07-4015-000 PERS	6,052	19,500	13,448	31.04%
Subtotal (Benefits)	\$ 21,078	\$ 64,250	\$ -	32.81%

Total Personnel Expenses

\$ 77,057	\$ 239,750	\$ -	\$ 158,736	32.14%
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OPERATING EXPENSES:

1-07-4050-000 Staff Travel	\$ -	\$ 2,600	\$ 2,600	0.00%
1-07-4060-000 Staff Conferences & Seminar	-	3,100	3,100	0.00%
1-07-4190-300 Public Relations - Landscape Workshop/Training	119	5,200	5,081	2.30%
1-07-4190-400 Public Relations - Contests	-	3,100	3,100	0.00%
1-07-4190-500 Public Relations - Education Programs	-	125,000	125,000	0.00%
1-07-4190-900 Public Relations - Other	-	5,200	5,200	0.00%
1-07-6300-100 Supplies - Misc.	-	7,000	7,000	0.00%
Subtotal Operating Expenses	\$ 119	\$ 151,200	\$ -	0.08%

Total Departmental Expenses

\$ 77,176	\$ 390,950	\$ -	\$ 309,816	19.74%
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**Palmdale Water District**  
**2021 Human Resources Budget**  
For the Four Months Ending Friday, April 30, 2021

	YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
Personnel Budget:					
1-08-4000-000 Salaries	\$ 84,530	\$ 267,250		\$ 182,720	31.63%
1-08-4000-100 Salaries - Overtime	268	1,000		732	26.82%
Subtotal (Salaries)	\$ 84,798	\$ 268,250	\$ -	\$ 182,720	31.61%
Employee Benefits					
1-08-4005-000 Payroll Taxes	6,592	20,750		14,158	31.77%
1-08-4010-000 Health Insurance	8,550	31,000		22,450	27.58%
1-08-4015-000 PERS	7,900	24,500		16,600	32.24%
Subtotal (Benefits)	\$ 23,042	\$ 76,250	\$ -	\$ 53,208	30.22%
Total Personnel Expenses	\$ 107,840	\$ 344,500	\$ -	\$ 235,929	31.30%
OPERATING EXPENSES:					
1-08-4050-000 Staff Travel	\$ -	\$ 1,500		\$ 1,500	0.00%
1-08-4060-000 Staff Conferences & Seminars	-	1,500		1,500	0.00%
1-08-4070-000 Employee Expense	16,857	67,500		50,643	24.97%
1-08-4090-000 Temporary Staffing	-	-		-	
1-08-4095-000 Employee Recruitment	200	3,100		2,900	6.45%
1-08-4100-000 Employee Retention	439	5,200		4,761	8.44%
1-08-4120-100 Training-Safety	225	36,000		35,775	0.63%
1-08-4120-200 Training-Speciality	3,265	15,500		12,235	21.06%
1-08-4121-000 Safety Program	-	1,000		1,000	0.00%
1-08-4165-000 Membership/Subscriptions	754	1,600		846	47.13%
1-08-4165-100 HR/Safety Publications	-	1,000		1,000	0.00%
1-08-6300-500 Supplies - Safety	4,015	30,500		26,485	13.16%
Subtotal Operating Expenses	\$ 25,754	\$ 164,400	\$ -	\$ 138,646	15.67%
Total Departmental Expenses	\$ 133,594	\$ 508,900	\$ -	\$ 375,306	26.25%



**Palmdale Water District**  
**2021 Information Technology Budget**  
For the Four Months Ending Friday, April 30, 2021

	YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
<b>Personnel Budget:</b>					
1-09-4000-000 Salaries	\$ 177,806	\$ 583,750	\$ -	\$ 405,944	30.46%
1-09-4000-100 Overtime	6,977	21,000		14,023	33.22%
Subtotal (Salaries)	\$ 184,782	\$ 604,750	\$ -	\$ 419,968	30.56%
<b>Employee Benefits</b>					
1-09-4005-000 Payroll Taxes	14,127	46,500		32,373	30.38%
1-09-4010-000 Health Insurance	24,564	94,000		69,436	26.13%
1-09-4015-000 PERS	20,229	46,250		26,021	43.74%
Subtotal (Benefits)	\$ 58,920	\$ 186,750	\$ -	\$ 127,830	31.55%
Total Personnel Expenses	\$ 243,702	\$ 791,500	\$ -	\$ 547,798	30.79%
<b>OPERATING EXPENSES:</b>					
1-09-4050-000 Staff Travel	\$ -	\$ 3,100		\$ 3,100	0.00%
1-09-4060-000 Staff Conferences & Seminars	-	10,400		10,400	0.00%
1-09-4155-000 Contracted/Cloud Services	115,895	293,300		177,405	39.51%
1-09-4165-000 Memberships/Subscriptions	399	2,600		2,201	15.34%
1-09-4235-445 Maibt & Repair - Telemetry	3,477	5,300			
1-09-4270-000 Telecommunications	37,120	119,100		81,980	31.17%
1-09-6300-400 Supplies - Telemetry	146	-		(146)	
1-09-6450-110 Equipment - GF Signet Flow Meters	-	7,600			
1-09-7000-100 Leases - Equipment	17,060	56,000			
1-09-8000-100 Computer Equipment - Computers	2,409	45,000		42,591	5.35%
1-09-8000-200 Computer Equipment - Laptops	3,886	45,000		41,114	8.64%
1-09-8000-300 Computer Equipment - Monitors	9,497	12,000		2,503	79.14%
1-09-8000-500 Computer Equipment - Toner Cartridges	-	2,500		2,500	0.00%
1-09-8000-550 Computer Equipment - Telephony	-	3,000		3,000	0.00%
1-09-8000-600 Computer Equipment - Other	2,978	30,000		27,022	9.93%
1-09-8000-650 Computer Equipment - Warranty & Support	3,420	15,000		11,580	22.80%
1-09-8100-100 Computer Software - Maint. and Support	58,738	237,900		179,162	24.69%
1-09-8100-150 Computer Software - Dynamics GP Support	37,230	40,000		2,770	93.07%
1-09-8100-200 Computer Software - Software and Upgrades	2,257	20,000		17,743	11.28%
Subtotal Operating Expenses	\$ 294,513	\$ 947,800	\$ -	\$ 604,925	31.07%
Total Departmental Expenses	\$ 538,215	\$ 1,739,300	\$ -	\$ 1,152,723	30.94%

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**Palmdale Water District**  
**2021 Customer Care Budget**  
For the Four Months Ending Friday, April 30, 2021

YTD ACTUAL 2021	ORIGINAL BUDGET 2021	ADJUSTMENTS 2021	ADJUSTED BUDGET REMAINING	PERCENT USED
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Personnel Budget:

1-10-4000-000 Salaries	\$ 287,779	\$ 1,013,000	\$ 725,221	28.41%
1-10-4000-100 Overtime	907	7,500	6,593	12.09%
Subtotal (Salaries)	\$ 288,686	\$ 1,020,500	\$ -	28.29%

Employee Benefits

1-10-4005-000 Payroll Taxes	22,521	80,000	57,479	28.15%
1-10-4010-000 Health Insurance	67,495	233,000	165,505	28.97%
1-10-4015-000 PERS	30,735	96,500	65,765	31.85%
Subtotal (Benefits)	\$ 120,751	\$ 409,500	\$ -	29.49%

Total Personnel Expenses

\$ 409,437	\$ 1,430,000	\$ -	\$ 1,020,563	28.63%
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OPERATING EXPENSES:

1-10-4050-000 Staff Travel	\$ -	\$ 2,000	\$ 2,000	0.00%
1-10-4060-000 Staff Conferences & Seminars	-	3,100	3,100	0.00%
1-10-4155-000 Contracted Services	3,650	25,400	21,750	14.37%
1-10-4230-110 Maintenance & Repair-Office Equipment	-	200	200	0.00%
1-10-4250-000 General Material & Supplies	453	5,000	4,547	9.07%
1-10-4260-000 Business Forms	-	1,000	1,000	0.00%
Subtotal Operating Expenses	\$ 4,104	\$ 36,700	\$ -	11.18%

Total Departmental Expenses

\$ 413,541	\$ 1,466,700	\$ -	\$ 1,053,159	28.20%
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## **New and Replacement Capital Projects**

## Consulting and Engineering Support

## New and Replacement Equipment

## Water Quality Fee Funded Projects

- = Projects that originated from 2013 WRB Funds
- = Project had additional funding paid out by the general fund to complete
- = Project is now deemed complete with no further expense.
- = Projects paid by 2018 WRB Funds

[illegible]

# Water Revenue Bond - Series 2018A

Updated: May 11, 2021

Project	Project #	Description	Bond Allocation	Contractual Commitment	Payout to Date	Over/(Under)	Uncommitted Bond \$
LGCS-ASI	04-501	Littlerock Dam - Grade Control Structure (Construction)	\$ 8,160,257	\$ 10,619,601	\$ 10,697,276	\$ (77,675)	\$ (2,537,019)
		Original Contract Amt: \$9,500,808, C.O.1: \$1,118,792.54					
LGCS-ASP	04-501	Littlerock Dam - Grade Control Structure (Monitoring)		1,238,287	986,829	251,458	(986,829)
WTP		Water Treatment Plant Improvements	2,375,000		-	-	
6MG		6 M.G. Reservoir Renovations	1,050,000		-	-	
WMR		Various W.M. Replacements	1,789,612		-	-	
PWD		Design, Engineering and Other Preconstruction Costs	173,000		-	-	
WRB		Bond Issuance Costs	226,303		226,303	-	
ISS		Issuance Funds			(12,092)		
Interest Earned through September 30, 2020					(333,199)		
Totals:			\$ 13,774,172	\$ 11,857,888	\$ 11,565,117	\$ 173,782	\$ (3,523,848)
2018A Water Revenue Bonds - Unallocated Funds:				\$ 1,916,284			
2018A Water Revenue Bonds - Remaining Funds to payout:					\$ 2,209,055		

Requisition No.	Payee	Date Approved	Invoice No.	Project	Payment Amount
	Issuance Costs	Jun 27, 2018	N/A	WRB	\$ 226,302.82
	Interest - Jul 2018		N/A	INT	1,384.72
	Interest - Aug 2018		N/A	INT	20,900.39
1	Aspen Environmental Group	Sep 12, 2018	1116.007-01	LGCS-ASP	28,105.88
2	ASI Construction LLC	Sep 18, 2018	01	LGCS-ASI	60,027.00
	Interest - Sep 2018		N/A	INT	21,047.68
3	ASI Construction LLC	Oct 2, 2018	02	LGCS-ASI	156,655.00
4	Aspen Environmental Group	Oct 8, 2018	1116.007-02	LGCS-ASP	51,072.42
5	Aspen Environmental Group	Oct 30, 2018	1116.007-03	LGCS-ASP	56,698.38
	Interest - Oct 2018		N/A	INT	20,838.36
6	ASI Construction LLC	Nov 7, 2018	03	LGCS-ASI	844,455.00
	Interest - Nov 2018		N/A	INT	22,998.40
7	Aspen Environmental Group	Dec 10, 2018	1116.007-04	LGCS-ASP	99,711.66
7	ASI Construction LLC	Dec 10, 2018	04	LGCS-ASI	665,631.99
	Interest - Dec 2018		N/A	INT	21,673.24
8	Aspen Environmental Group	Jan 3, 2019	1116.007-05	LGCS-ASP	67,719.03
9	ASI Construction LLC	Jan 7, 2019	05	LGCS-ASI	1,494,216.00
10	Aspen Environmental Group	Jan 29, 2019	1116.007-06	LGCS-ASP	56,529.35
	Interest - Jan 2019		N/A	INT	22,085.33
11	ASI Construction LLC	Feb 14, 2019	06	LGCS-ASI	338,899.30
	Interest - Feb 2019		N/A	INT	20,485.96
12	Aspen Environmental Group	Feb 28, 2019	1116.007-07	LGCS-ASP	78,799.25
	Interest - Mar 2019		N/A	INT	17,656.62
13	Aspen Environmental Group	Apr 1, 2019	1116.007-08	LGCS-ASP	34,790.67
13	Aspen Environmental Group	Apr 1, 2019	1116.008-01	LGCS-ASP	7,731.53
14	Aspen Environmental Group	Apr 22, 2019	1116.007-09	LGCS-ASP	6,938.12
	Interest - Apr 2019		N/A	INT	19,042.25
15	Aspen Environmental Group	May 15, 2019	1116.007-10	LGCS-ASP	6,958.75
	Interest - May 2019		N/A	INT	18,485.68
	Interest - June 2019		N/A	INT	18,852.79
16	Aspen Environmental Group	Jul 1, 2019	1116.007-11	LGCS-ASP	11,059.71
17	Aspen Environmental Group	Jul 30, 2019	1116.007-12	LGCS-ASP	22,237.47
	Interest - July 2019		N/A	INT	18,017.03
18	Aspen Environmental Group	Aug 27, 2019	1116.007-13	LGCS-ASP	58,421.77
19	ASI Construction LLC	Aug 28, 2019	Chng Order 4	LGCS-ASI	1,118,792.54
	Interest - August 2019		N/A	INT	18,580.51
	Interest - September 2019		N/A	INT	16,527.97
20	ASI Construction LLC	Oct 15, 2019	08	LGCS-ASI	1,361,654.50
	Interest - October 2019		N/A	INT	14,239.81

(Cont.)

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# A FINANCING PLAN FOR THE DISTRICT'S CAPITAL IMPROVEMENT PLAN

**NHA | ADVISORS**  
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## Executive Summary

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- ▶ PWD has approximately \$30 million in capital projects to fund through 2024
  - ▶ \$20 million to be financed
  - ▶ Total excludes the groundwater recharge project currently under redesign
- ▶ Actual completion of the \$30 million in capital projects will not take place until 2025
  - ▶ Federal rules for issuance of tax exempt debt require debt issuers to have a “reasonable expectation” at the time of issuance that all funds will be spent within 3 years
- ▶ Unspent bond proceeds are also likely to earn significantly less in interest than the interest rate on the bonds
- ▶ Consequently, NHA recommends that the \$20 million of financed capital projects be done through two separate bond issues
  - ▶ First \$10 million issuance in 2021
  - ▶ Second \$10 million issuance in 2023

# Near-Term Capital Improvement Program for PWD

Year	Project Budget Requests (Not Committed)	Priority	Category	Project Type	Estimation
<b>Asset/Infrastructure Related Expense</b>					
<b>Pipeline Projects</b>					
2020	Pipeline Design	1	NRCP	New Capital	500,000
2021	Sierra Hwy. Tie-in and Abandonment	1	NRCP	Replacement Cap.	450,000
2021	P @ 10TH (LOCKHEED)	1	NRCP	Replacement Cap.	250,000
2021	Ave. P-12, Division, 2nd, 3rd, Stanridge WM Replacement	1	NRCP	Replacement Cap.	1,341,000
2021	Pipeline with Velocity Deficiency (23 feet of 20" diameter 2800 Zone)	1	Velocity	Replacement Cap.	11,246
2021	2800 Zone Avenue P-8 from 32nd St to 37 St. ( 2,675 feet of 12" Dia. Pipe)	1	Fireflow	Replacement Cap.	778,655
2022	17TH FR P-4 TO P-8	1	NRCP	Replacement Cap.	352,800
2022	25TH FR P TO P-8	3	NRCP	Replacement Cap.	825,000
2022	CAMARES @ S	3	NRCP	Replacement Cap.	52,500
2022	Ave. Q1, Q2, Q3, Q4, & Q5 @ 5th St. E. Wtr Main Repl. (Spec 1603)		RCP	Replacement Cap.	86,000
2022	Pipeline with Velocity Deficiency (96 feet of 16" diamter 2950 Zone)	2	Velocity	Replacement Cap.	37,240
2022	Ave. Q14 and 15th Street East Water Main Replacement		RCP	Replacement Cap.	56,700
2022	Ave. Q10 and 12th Street East Water Main Replacement		RCP	Replacement Cap.	47,000
2022	2800 Zone Avenue Q-6 between 12St East and 15th St. East (965 feet of 12" Dia. Pipe)	2	Fireflow	Replacement Cap.	280,898
2023	2950 Zone 52nd St North and Fort Tejon Road (1,570 feet of 16" Dia. Pipe)	3	Fireflow	Replacement Cap.	609,340
2023	2950 Zone Avenue S-10 and 40St. East (48 feet of 8" Dia. Pipe)	4	Fireflow	Replacement Cap.	9,315
2023	Pipeline with Velocity Deficiency (1,350 feet of 24" diameter 2800 Zone)	3	Velocity	Replacement Cap.	787,376
2023	Pipeline with Velocity Deficiency (516 feet of 20" diameter 2950 Zone)	4	Velocity	Replacement Cap.	250,533
2023	26th St, Rudall, & 27th St @ Avenue Water Main Replacement		RCP	Replacement Cap.	91,000
2024	FT TEJON	5	NRCP	Replacement Cap.	486,000
2024	20TH FR P-8 TO Q	4	NRCP	Replacement Cap.	810,000
2024	3400 Zone Camares Drive between Sierra Ancha Drive and Avenue S-14 (1,400 feet of 8" Dia. Pipe)	5	Fireflow	Replacement Cap.	271,680
2024	Pipeline with Velocity Deficiency (231 feet of 24" diameter 2950 Zone)	5	Velocity	Replacement Cap.	134,627
				<b>Subtotal:</b>	8,518,910
<b>Well Projects</b>					
2021	Future Well # 36 (2850 Zone, Capacity 2,150 gpm, head of 455 feet, refer to 2016 WSMP, Figure 10-5, FW-04)	5	NRCP	New Capital	3,000,000
2023	New Well # 37	5	NRCP	New Capital	3,000,000
				<b>Subtotal:</b>	6,000,000
<b>Booster Projects</b>					
2022	New Pump to 3600 Zone at 3600 Ft. Booster Pump Station (2016 WSMP, Section 10))	2	NRCP	New Capital	366,553
2022	Fire Pump Deficiency at Existing T-8 Pump Station (Zone 3250)	3	NRCP	Replacement Cap.	937,944
2023	Fire Pump Deficiency at Existing 5MG Booster Pump Station (Zone 3250)	4	NRCP	Replacement Cap.	689,982
				<b>Subtotal:</b>	1,994,479
<b>Water Treatment Plant Projects</b>					
2022	Sedimentation Basin Retrofit	3	NRCP	Asset Improvement	2,000,000
2022	6M Curtains Upgrades				1,500,000
				<b>Subtotal:</b>	3,500,000



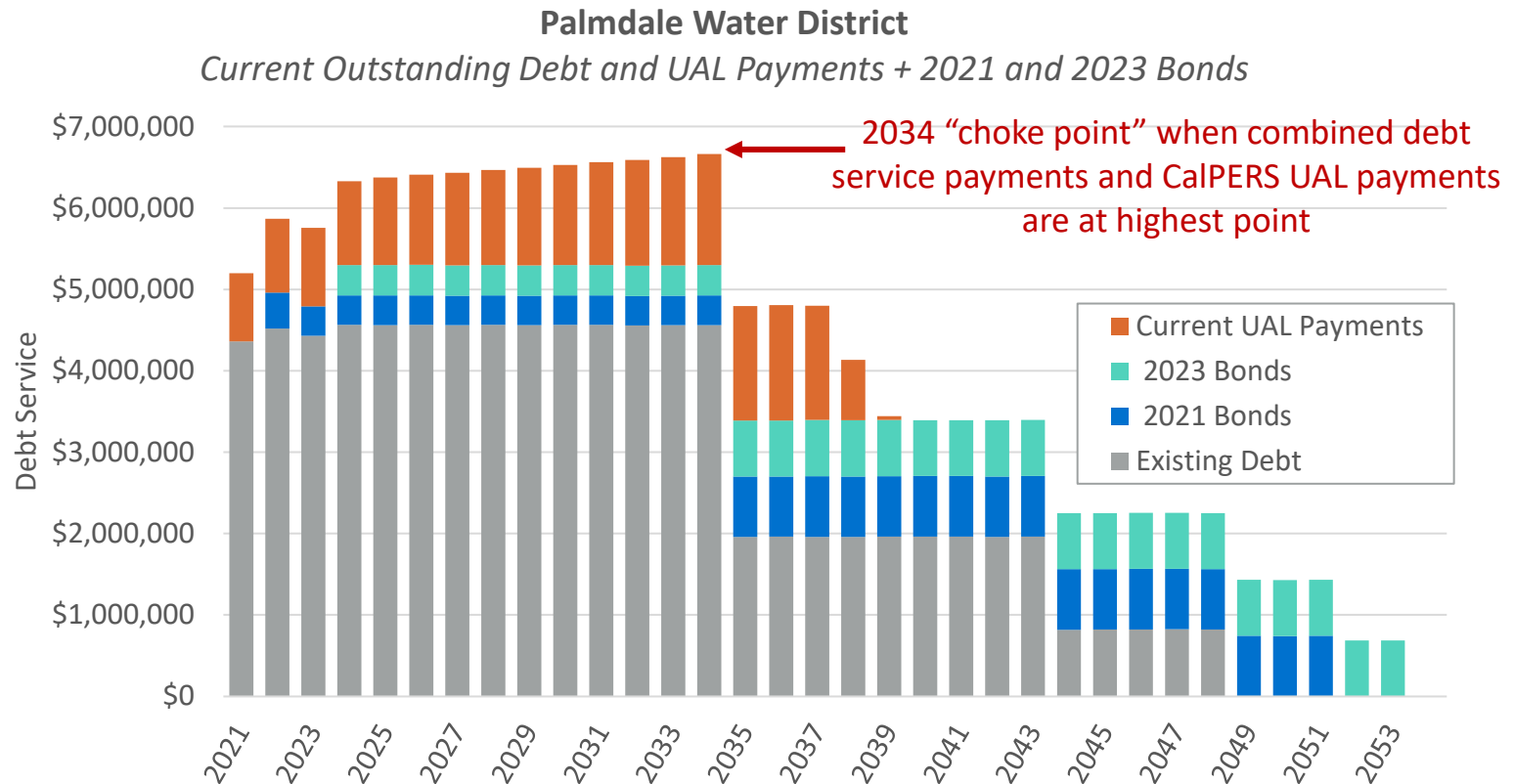
## Structuring the Proposed New Debt to Minimize Ratepayer Impact

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- ▶ District's combined fixed expenses (debt and CalPERS UAL) have a "choke point" through 2034
- ▶ District's new debt needs to be structured in a way that minimizes the increase in fixed expenses through 2034
- ▶ The best way to do this is for new debt to be interest only through 2034, and begin principal amortization in 2035
- ▶ A 30-year amortization for new debt also minimizes impact on ratepayers
- ▶ Long term fixed interest rates are near historic lows

# “Choke Points” in a Debt Structure and Rate Management

- ▶ Choke points are the time periods when the combined interest only payment periods coincide with the highest combined annual debt service cash flow
- ▶ PWD’s CalPERS mandated UAL amortization peak coincides with the high point in PWD’s combined debt structure in 2034
- ▶ District issued \$38 million of bonds in 2004 (refunded in 2013 and 2020) with a 2034 final maturity, which results in significant drop-off in 2035



# Historic and Projected Cash Flows for the District With Proposed Debt Issues

	Audited				Estimated	Projected				
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>Operating Revenues</b>										
Operating Revenues <sup>(1)</sup>	\$22,586,801	\$23,693,095	\$24,884,078	\$25,165,648	\$27,412,595	\$29,633,015	\$32,033,289	\$34,627,986	\$37,432,853	\$37,432,853
Extra COVID Delinquencies	-	-	-	-	(226,254)	(226,254)	-	-	-	-
Rate Stabilization Transfers <sup>(9)</sup>	-	-	240,000	(120,757)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	-
<b>Total Operating Revenues</b>	<b>\$22,586,801</b>	<b>\$23,693,095</b>	<b>\$25,124,078</b>	<b>\$25,044,891</b>	<b>\$27,086,341</b>	<b>\$29,306,761</b>	<b>\$31,933,289</b>	<b>\$34,527,986</b>	<b>\$37,332,853</b>	<b>\$37,432,853</b>
<b>Operating Expenses</b>										
Gross Operating Expenses <sup>(1)</sup>	\$22,298,745	\$22,580,982	\$23,863,950	\$24,456,462	\$23,889,877	\$24,630,463	\$25,394,008	\$26,181,222	\$26,992,840	\$27,829,618
CalPERS Unfunded Liability Payments <sup>(2)</sup>	405,564	472,523	571,885	635,434	790,669	851,851	919,492	979,374	1,041,653	1,089,598
Overhead Adjustment <sup>(1)(3)</sup>	(152,890)	(46,276)	(103,353)	(1,049,246)	(555,875)	(555,875)	(555,875)	(555,875)	(555,875)	(555,875)
SWP Fixed O&M Expenses <sup>(4)</sup>	(86,000)	(26,060)	(22,269)	(22,593)	(38,084)	(42,358)	(40,000)	(40,000)	(40,000)	(40,000)
Shortfall in SWP Assessments <sup>(5)</sup>	-	-	-	-	-	-	-	-	-	-
Non-cash Related OPEB Expense <sup>(6)</sup>	(2,069,452)	(1,384,456)	(959,067)	(864,570)	(1,532,521)	(1,580,029)	(1,629,010)	(1,679,509)	(1,731,574)	(1,785,253)
Sediment Removal	-	-	-	-	-	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>20,395,967</b>	<b>21,596,713</b>	<b>23,351,146</b>	<b>23,155,487</b>	<b>22,554,066</b>	<b>23,304,052</b>	<b>24,088,614</b>	<b>24,885,211</b>	<b>25,707,043</b>	<b>26,538,087</b>
<b>Net Operating Revenues</b>	<b>\$2,190,834</b>	<b>\$2,096,382</b>	<b>\$1,772,932</b>	<b>\$1,889,405</b>	<b>\$4,532,275</b>	<b>\$6,002,710</b>	<b>\$7,844,676</b>	<b>\$9,642,775</b>	<b>\$11,625,810</b>	<b>\$10,894,766</b>
<b>Non-Operating Revenues</b>										
Ad Valorem Property Taxes <sup>(1)</sup>	\$2,189,472	\$2,289,337	\$2,436,208	\$2,507,927	\$2,409,433	\$2,457,622	\$2,506,774	\$2,556,910	\$2,608,048	\$2,660,209
Interest Income <sup>(1)</sup>	42,729	56,054	292,316	451,831	170,739	170,739	170,739	170,739	170,739	170,739
Capital Improvement Fees <sup>(1)(7)</sup>	234,747	1,021,406	106,947	624,101	1,235,438	-	-	-	-	-
Other <sup>(1)(7)</sup>	523,597	426,668	646,969	397,531	324,880	324,880	324,880	324,880	324,880	324,880
<b>Total Non-Operating Revenues</b>	<b>\$2,990,545</b>	<b>\$3,793,465</b>	<b>\$3,482,440</b>	<b>\$3,981,390</b>	<b>\$4,140,490</b>	<b>\$2,953,241</b>	<b>\$3,002,393</b>	<b>\$3,052,529</b>	<b>\$3,103,667</b>	<b>\$3,155,828</b>
<b>Net Water Revenue Available for Debt Service</b>	<b>\$5,181,379</b>	<b>\$5,889,847</b>	<b>\$5,255,372</b>	<b>\$5,870,795</b>	<b>\$8,672,765</b>	<b>\$8,955,950</b>	<b>\$10,847,069</b>	<b>\$12,695,303</b>	<b>\$14,729,477</b>	<b>\$14,050,594</b>
<b>Debt Service</b>										
2012 Installment Purchase Agreement	\$1,373,697	\$1,372,785	\$1,369,593	\$1,373,241	\$1,374,152	\$1,372,329	\$1,372,329	\$1,373,924	\$ -	\$ -
2013 Water Revenue Bonds	2,345,225	2,350,975	2,351,125	2,345,825	2,169,025	1,375,575	1,377,325	1,372,575	2,878,475	2,878,125
Capital Leases	184,459	112,000	178,953	178,953	178,953	178,953	89,477	-	-	-
2018 Water Revenue Bonds	-	-	146,964	568,894	568,894	568,894	818,894	821,394	820,794	822,044
2020 Installment Sale Agreement	-	-	-	-	131,681	307,881	307,881	307,881	307,881	307,881
2020 Water Revenue Refunding Bonds	-	-	-	-	-	555,570	553,990	552,727	556,290	554,305
2021 Bonds (\$10mm)*	-	-	-	-	-	-	439,185	361,800	361,800	361,800
2023 Bonds (\$10mm)*	-	-	-	-	-	-	-	-	374,000	374,000
<b>Total Debt Service</b>	<b>\$3,903,381</b>	<b>\$3,835,760</b>	<b>\$4,046,636</b>	<b>\$4,466,913</b>	<b>\$4,422,706</b>	<b>\$4,359,202</b>	<b>\$4,959,081</b>	<b>\$4,790,301</b>	<b>\$5,299,240</b>	<b>\$5,298,154</b>
<b>Debt Service Coverage<sup>*(8)</sup></b>	<b>1.33x</b>	<b>1.54x</b>	<b>1.30x</b>	<b>1.31x</b>	<b>1.96x</b>	<b>2.05x</b>	<b>2.19x</b>	<b>2.65x</b>	<b>2.78x</b>	<b>2.65x</b>
Rate Stabilization Fund Balance <sup>(9)</sup>	\$481,401	\$486,078	\$244,210	\$369,780	\$469,780	\$569,780	\$669,780	\$769,780	\$869,780	\$869,780
Debt Service Coverage if All Amounts in the Rate Stabilization Fund are Used <sup>(9)</sup>	<b>1.45x</b>	<b>1.66x</b>	<b>1.36x</b>	<b>1.40x</b>	<b>2.07x</b>	<b>2.19x</b>	<b>2.32x</b>	<b>2.81x</b>	<b>2.94x</b>	<b>2.82x</b>
<b>Net Water Revenues Available after Payment of Debt Service<sup>(8)</sup></b>	<b>\$1,277,998</b>	<b>\$2,054,087</b>	<b>\$1,208,736</b>	<b>\$1,403,882</b>	<b>\$4,250,060</b>	<b>\$4,596,748</b>	<b>\$5,887,988</b>	<b>\$7,905,003</b>	<b>\$9,430,237</b>	<b>\$8,752,440</b>

## COVID-19 and Other Credit Rating Questions

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- ▶ District's COVID-19 related delinquencies are “normal” for California water utilities
- ▶ While S&P Global Ratings did not upgrade the District's rating from “A-” last year, it assigned a “positive outlook” to the credit rating
  - ▶ The positive outlook means that a rating upgrade is now more likely
- ▶ Our plan is to stress the excellent financial management of the District to S&P during the rating review process for the proposed new bond issues
  - ▶ The District now has 1+ years of financial operating history since the rate increase went into effect

# Comparable COVID- 19 Delinquencies for Other Water Utilities

Agency	Type of Debt	Current Credit Rating	Delinquency Amount	Notes	Length of Time Payments Have Been Delinquent	Notes	Delinquency Rate	Notes	Median Household Income	Notes
Palmdale WD	Water	A- (S&P)	\$501,712	<i>Source: Mark Northcross / PWD conversation. See Source Data tab for more detail</i>	60 or more days	<i>Note: This delinquency definition is explicitly stated in the source. Source: Mark Northcross / PWD conversation. See Source Data tab for more detail</i>	1.83%	<i>Note: Calculated as (delinquency amount / 2020 total amount billed). We can also divide by CY 2021 budgeted water fund operating revenues (\$29,408,961), for consistency if desired. Source: Mark Northcross / PWD conversation. 2020 Total Amount Billed: \$27,412,595 (See Source Data)</i>	\$62,865	<i>Source: U.S. Census Bureau (Palmdale 2019 ACS 5-year Estimates)</i>
Oxnard	Water	A- (S&P)	\$400,000	<i>Note: Projected delinquent fees and penalties for FY 2021. Source: Oxnard 2/2/2021 City Council Agenda Packet (PDF pg. 432)</i>	More than 21 days	<i>Note: A payment not made for more than 21 days is Oxnard's standard delinquency definition. I assume that this is the delinquency definition the City used in calculating its Delinquency Amount. Source: Oxnard 2021A Water Revenue Bonds OS (OS pg. 31)</i>	0.65%	<i>Note: Calculated as (delinquency amount / FY 2021 Budget water operating fund revenue). The water operating fund revenue used in the calculation (\$61,206,929) has been reduced by about \$2M to account for Oxnard budget changes due to COVID . Source: 2/2/2021 CC Agenda Packet (PDF pg. 432)</i>	\$72,843	<i>Source: U.S. Census Bureau (Oxnard 2019 ACS 5-year Estimates)</i>
Cucamonga Valley WD	Water	AA+ (S&P) / AA (Fitch)	\$825,579	<i>Note: As of 1/1/2021. 11% of accounts receivable are delinquent. Delinquency amount includes delinquencies from wastewater services. Source: CVWD 3/23/2021 Agenda -- 2021 Water Revenue Ref Bonds POS</i>	More than 60 days	<i>Note: This delinquency definition is explicitly stated in the source. Source: CVWD 3/23/2021 Agenda Packet (PDF pg. 286)</i>	1.01%	<i>Note: Calculated as (delinquency amount / 2021 budgeted water fund operating revenues). Source: 2021 Budget Projected Water Fund Operating Revenues: \$81,657,272</i>	\$90,953	<i>Source: U.S. Census Bureau (Rancho Cucamonga 2019 ACS 5-year Estimates)</i>
Eastern MWD	Water	AA+ (S&P)	\$4,300,000	<i>Note: Total accounts receivable over 60 days, as of 1/6/2021. Source: EMWD 1/6/2021 Agenda Packet (PDF pg. 383)</i>	More than 60 days	<i>Note: This delinquency definition is explicitly stated in the source. Source: EMWD 1/6/2021 Agenda Packet (PDF pg. 383)</i>	2.75%	<i>Note: Calculated as (delinquency amount / FY 2021 budgeted water service revenues). Source: FY 2020-21 Budget Projected Water Service Revenues: \$156,529,499</i>	\$70,714	<i>Note: Calculated as the median of the median household incomes of Temecula, Perris, and Moreno Valley. The median value was Perris. Source: U.S. Census Bureau (Perris 2019 ACS 5-year Estimates)</i>
Las Virgenes MWD	Water	AA (S&P)	\$515,602	<i>Note: As of 4/16/2021. 919 delinquent accounts (4.32% of total accounts). Source: LVMWD 4/20/2021 Agenda Packet Item 7A (pg. 1).</i>	More than 32 days	<i>Note: This delinquency definition is explicitly stated in the source. Source: LVMWD 4/20/2021 Agenda Packet Item 7A (pg. 1)</i>	1.19%	<i>Note: Calculated as (delinquency amount / FY 2021 budgeted water operating revenues). In 4/20/2021 Agenda Packet Item 7A, Total Sales YTD = \$18,199,350.01, which produces a YTD delinquency rate of 2.83%. Source: 2021 Budget Projected Water Operating Revenues: \$43,329,067.</i>	\$133,332	<i>Note: Calculated as the median of median household incomes of Agoura Hills, Hidden Hills, Calabasas, and Westlake Village. Source: U.S. Census Bureau 2019 ACS 5-year Estimates</i>
Morgan Hill	Sewer	AA (S&P)	\$130,000	<i>Note: As of 11/2020. 500 delinquent accounts. Source: Morgan Hill 2020 Sewer Revenue Bonds OS (OS pg. 17)</i>	More than 25 days	<i>Note: A payment not made for more than 25 days is Morgan Hill's standard delinquency definition. I assume that this is the delinquency definition the City used in calculating its Delinquency Amount. Source: Morgan Hill 2020 Sewer Revenue Bonds OS (OS pg. 27)</i>	0.98%	<i>Note: Calculated as (delinquency amount / 2020-2021 budgeted sewer operations revenues). Source: 2020-2021 Budget Projected Sewer Operations Revenues: \$13,276,826</i>	\$124,419	<i>Source: U.S. Census Bureau (Morgan Hill 2019 ACS 5-year Estimates)</i>



## Bond Underwriter Selection

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- ▶ NHA sent out RFQs to 6 bond underwriting firms
- ▶ 5 responses were received:
  - ▶ D.A. Davidson
  - ▶ Hilltop Securities
  - ▶ J.P. Morgan
  - ▶ Piper Sandler
  - ▶ Stifel
- ▶ NHA recommends Hilltop Securities
  - ▶ Near low bid
  - ▶ Worked with District before on private placements
  - ▶ Strong experience in water utilities
  - ▶ Good suggestions on getting a credit rating upgrade and structuring/marketing the proposed new bond issues

## Proposed Schedule

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- ▶ Wednesday, May 19<sup>th</sup> – Present financing plan to Finance Committee
- ▶ Week of June 7<sup>th</sup> – Credit rating presentation to S&P Global Ratings
- ▶ Monday, June 14<sup>th</sup> – District Board approves legal documents for first bond issue
- ▶ Tuesday, June 29<sup>th</sup> – Sell bonds
- ▶ Wednesday, July 14<sup>th</sup> - Close bond issue

**PALMDALE  
WATER DISTRICT  
BOARD MEMORANDUM**

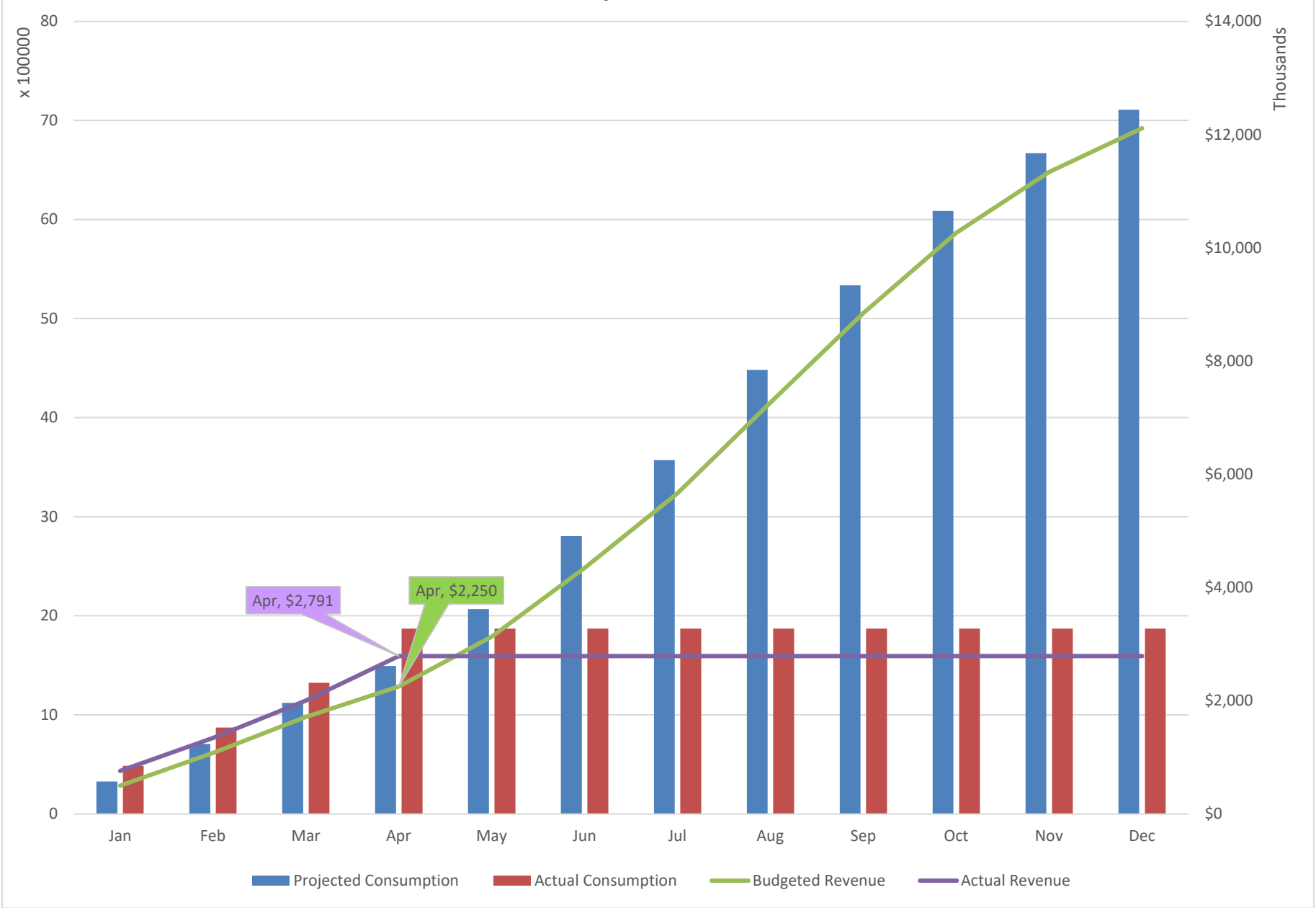
<b>DATE:</b>	May 11, 2021	<b>May 19, 2021</b>
<b>TO:</b>	Finance Committee	<b>Committee Meeting</b>
<b>FROM:</b>	Michael Williams, Finance Manager/CFO	
<b>VIA:</b>	Mr. Dennis LaMoreaux, General Manager	
<b>RE:</b>	<b><i>AGENDA ITEM 5.1 – REPORTS</i></b>	

**Discussion:**

Presented here are financial related items for your review.

1. Effects of COVID-19 event.
  - a. As of April 30, 2021, we have 1,546 single family accounts with a past due balance over 60 days with amounts greater than \$50.00. Total outstanding for those accounts at 60+ days \$852,624. At March 31, 2021, there were 1,619 single family accounts same stat with outstanding balance \$846,200. April's total is a 1% increase.  
At April 30, 2020, there were 806 single family accounts same stat with outstanding balance \$194,890.
  - b. Cash received for the month of April 2021 was (\$115,303), or -5.39%, less than March 2021 and \$26,597, or 1.33%, higher than February 2021 and \$291,781, or 16.85%, higher than April 2020.
2. Revenue Projections (attachment)
  - a. Revenue projections for 2021 based on selling 16,317 AF shows as of April 30<sup>th</sup>, revenue is ahead of projections by approximately \$541K.
3. Status on 2020 Audit.
  - a. Trial balance and working papers were uploaded on an ongoing basis since April 5<sup>th</sup>. An engagement zoom call was held May 12, 2021. Estimated completion date around June 15, 2021.

2021 Revenue Projections Based on 16,317 AF



**PALMDALE WATER DISTRICT**  
**Debt Service Coverage (\$000s)**

<b>Fiscal Year Ending September 30</b>	<b>Audited 2016</b>	<b>Audited 2017</b>	<b>Audited 2018</b>	<b>Audited 2019</b>	<b>Mar 2020 - Feb 2021</b>	<b>Apr 2020 - Mar 2021</b>	<b>May 2020 - Apr 2021</b>
<b>OPERATING REVENUES</b>	22,587	23,693	24,884	25,166	27,996	28,171	28,670
Rate Stabilization Fund							
	22,587	23,693	24,884	25,166	27,996	28,171	28,670
<b>OPERATING EXPENSES</b>							
Gross operating expenses	22,704	23,054	24,436	25,092	23,738	24,130	23,614
Overhead adjustment	(153)	(46)	(103)	(1,049)			
SWP Fixed operations and maint	(126)	(26)	(22)	(23)	(36)	(36)	(36)
Non-Cash Related OPEB Expense	(1,872)	(1,384)	(959)	(865)			
Capital portion included above							
<b>TOTAL EXPENSES</b>	20,553	21,597	23,351	23,155	23,702	24,094	23,579
<b>NET OPERATING REVENUES</b>	2,033	2,096	1,533	2,010	4,294	4,077	5,091
<b>NON-OPERATING REVENUE</b>							
Ad valorem property taxes	2,189	2,289	2,436	2,508	2,453	2,458	2,458
Interest income	43	56	292	452	135	130	124
Capital improvement fees	235	1,021	107	624	1,241	1,264	1,272
Other income	403	363	121	72	353	386	411
<b>TOTAL NON-OPERATING INCOME</b>	2,870	3,730	2,956	3,656	4,183	4,238	4,265
<b>NET REV AVAILABLE FOR DEBT SERVICE</b>	4,903	5,826	4,489	5,666	8,477	8,315	9,356
<b>NET DEBT SERVICE</b>							
1998 Certificates of Participation							
2004A Certificates of Participation							
2012 Issue - Bank of Nevada	1,372	1,373	1,370	1,373	1,374	1,374	1,373
2013A Water Revenue Bond	2,350	2,351	2,351	2,346	2,345	2,345	1,845
2018A Water Revenue Bond			147	569	569	569	569
2020 Private Placement					132	132	279
2020 Water Revenue Refunding Bond					160	160	160
2017 Capital Lease		89	179	179	179	179	179
2012 Capital Lease	190	48					
<b>TOTAL DEBT SERVICE</b>	3,912	3,861	4,047	4,467	4,759	4,759	4,406
<b>DEBT SERVICE COVERAGE</b>	<b>1.25</b>	<b>1.51</b>	<b>1.11</b>	<b>1.27</b>	<b>1.78</b>	<b>1.75</b>	<b>2.12</b>
<b>NET REV AVAILABLE AFTER D/S</b>	991	1,965	443	1,199	3,718	3,556	4,950