

#### PALMDALE WATER DISTRICT

2029 East Avenue Q • Palmdale, California 93550 • Telephone (661) 947-4111 (661) 947-8604

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#### **Board of Directors**

ROBERT E. ALVARADO Division 1 JOE ESTES Division 2 GLORIA DIZMANG KATHY MAC LAREN Division 4

VINCENT DINO Division 5 ALESHIRE & WYNDER

July 2, 2015

Agenda for a Meeting of the Finance Committee of the Palmdale Water District Committee Members: Gloria Dizmang-Chair, Vincent Dino to be held at the District's office at 2029 East Avenue Q, Palmdale

> Monday, July 6, 2015 10:30 a.m.

**NOTE:** To comply with the Americans with Disabilities Act, to participate in any Board meeting please contact Dawn Deans at 661-947-4111 x1003 at least 48 hours prior to a Board meeting to inform us of your needs and to determine if accommodation is feasible.

Agenda item materials, as well as materials related to agenda items submitted after distribution of the agenda packets, are available for public review at the District's office located at 2029 East Avenue Q, Palmdale (Government Code Section 54957.5). Please call Dawn Deans at 661-947-4111 x1003 for public review of materials.

PUBLIC COMMENT GUIDELINES: The prescribed time limit per speaker is three-minutes. Please refrain from public displays or outbursts such as unsolicited applause, comments, or cheering. Any disruptive activities that substantially interfere with the ability of the District to carry out its meeting will not be permitted and offenders will be requested to leave the meeting. (PWD Rules and Regulations, Appendix DD, Sec. IV.A.)

Each item on the agenda shall be deemed to include any appropriate motion, resolution, or ordinance to take action on any item.

- 1) Roll call.
- 2) Adoption of agenda.
- 3) Public comments.
- 4) Action Items: (The public shall have an opportunity to comment on any action item as each item is considered by the Committee prior to action being taken.)



- 4.1) Consideration and possible action on approval of minutes of meeting held May 12, 2015.
- 4.2) Discussion and overview of Cash Flow Statement and Current Cash Balances as of May, 2015. (Financial Advisor Egan)
- 4.3) Discussion and overview of Financial Statements, Revenue, and Expense and Departmental Budget Reports for May 31, 2015. (Finance Manager Williams)
- 4.4) Discussion and overview of committed contracts issued and water revenue bond projects. (Assistant General Manager Knudson)
- 4.5) Consideration and possible action on proposal received from Starnik, Inc. for programming services. (\$12,200.00 Budgeted Finance Manager Williams)
- 5) Information items.
  - 5.1) Status of Debt Service Coverage. (Financial Advisor Egan)
  - 5.2) Other.
- 6) Board members' requests for future agenda items.

Luis D. La Mneoux

7) Adjournment.

DENNIS D. LaMOREAUX,

General Manager

DDL/dd

# PALMDALE WATER DISTRICT

### **BOARD MEMORANDUM**

**DATE:** July 2, 2015 July 6, 2015

TO: FINANCE COMMITEE Committee Meeting

**FROM:** Mr. Bob Egan, Financial Advisor

RE: AGENDA ITEM NO. 4.2 – DISCUSSION AND OVERVIEW OF CASH

FLOW STATEMENT AND CURRENT CASH BALANCES AS OF

MAY, 2015.

Attached is the Investment Funds Report and current cash balance as of May 31, 2015. The reports will be reviewed in detail at the Finance Committee meeting.

### PALMDALE WATER DISTRICT INVESTMENT FUNDS REPORT

0-1110 UBS ACCOUNT SS UBS Bank USA Dep UBS RMA Governm 0-0115 LAIF 0-0111 UBS ACCOUNT SS UBS Bank USA Dep	11469 GG ent Portfolio acct Accrued interest  CD'S Bank of Baroda Comenity Bank Peoples United CT Bank of India Safra Nat'l Standard B&T Everbank Horizon Financial Hardin county Level One bank Firsy Merit	Due 07/23/15 07/28/15 07/28/15 07/28/15 07/30/15 01/15/16 01/15/16 01/20/16 01/21/16	Rate 0.35 0.45 0.30 0.45 0.45 0.30 0.45 0.45 0.45 0.45 0.45	Face Value 240,000 200,000 240,000 240,000 240,000 240,000 240,000 240,000 240,000 240,000 240,000 240,000 240,000 240,000 240,000	60,816.67 84,393.88 145,210.55 300.00 5,400.00 150,910.55 5,593,191.72 250,000.00 2,775.54 5,845,967.26 240,052.80 199,796.00 240,036.00 23,003.45 240,036.00 23,003.45 240,165.60 239,870.40 239,935.20 39,989.20 240,084.00	April-15  402,917.00 101,333.19 504,250.19 300.00 5,400.00 5,400.00 20,311.30 4,710,803.42 240,057.60 199,772.00 240,112.80 57,014.82 240,120.00 239,786.40 239,856.00 39,975.20 240,019.20
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0-0111 UBS ACCOUNT SS UBS Bank USA Dep UBS RMA Governm UBS ACCOUNT SS UBS Bank USA Dep UBS RMA GOVERNM	Bank of India Safra Nat'l Safra Nat'l Everbank Horizon Financial Hardin county Level One bank Firsy Merit	07/28/15 07/30/15 07/30/15 01/15/16 01/15/16 01/20/16 01/21/16	0.30 0.45 0.45 0.50 0.30 0.35	23,000 240,000 57,000 240,000 240,000 240,000 40,000 240,000	23,003.45 240,093.60 57,014.25 240,165.60 239,870.40 239,935.20 39,989.20 240,084.00	23,002.76 240,112.80 57,014.82 240,120.00 239,786.40 239,856.00 39,975.20
0-0111 UBS ACCOUNT SS UBS RMA Governm  0-0111 UBS ACCOUNT SS UBS RMA GOVERNM  0-0111 UBS ACCOUNT SS UBS Bank USA Dep	Safra Nat'I Standard B&T Everbank Horizon Financial Hardin county Level One bank Firsy Merit	07/30/15 07/30/15 01/15/16 01/15/16 01/20/16 01/21/16	0.45 0.45 0.50 0.30 0.35 0.35	240,000 57,000 240,000 240,000 240,000 40,000 240,000	240,093.60 57,014.25 240,165.60 239,870.40 239,935.20 39,989.20 240,084.00	240,112.80 57,014.82 240,120.00 239,786.40 239,856.00 39,975.20
0-1110 UBS ACCOUNT SS UBS Bank USA Dep UBS RMA Governm 0-0115 LAIF 0-0111 UBS ACCOUNT SS UBS Bank USA Dep	Standard B&T Everbank Horizon Financial Hardin county Level One bank Firsy Merit	07/30/15 01/15/16 01/15/16 01/20/16 01/21/16	0.45 0.50 0.30 0.35 0.35	57,000 240,000 240,000 240,000 40,000 240,000	57,014.25 240,165.60 239,870.40 239,935.20 39,989.20 240,084.00	57,014.82 240,120.00 239,786.40 239,856.00 39,975.20
0-0115 LAIF 0-0111 UBS ACCOUNT SS UBS Bank USA Dep UBS RMA Governm UBS RMA GOVERNM 0-0115 LAIF 0-0111 UBS ACCOUNT SS UBS Bank USA Dep	Everbank Horizon Financial Hardin county Level One bank Firsy Merit  11475 GG	01/15/16 01/15/16 01/20/16 01/21/16	0.50 0.30 0.35 0.35	240,000 240,000 240,000 40,000 240,000	240,165.60 239,870.40 239,935.20 39,989.20 240,084.00	240,120.00 239,786.40 239,856.00 39,975.20
0-1110 UBS ACCOUNT SS UBS Bank USA Dep UBS RMA Governm 0-0115 LAIF 0-0111 UBS ACCOUNT SS UBS Bank USA Dep	Horizon Financial Hardin county Level One bank Firsy Merit	01/15/16 01/20/16 01/21/16	0.30 0.35 0.35	240,000 240,000 40,000 240,000	239,870.40 239,935.20 39,989.20 240,084.00	239,786.40 239,856.00 39,975.20
0-1110 UBS ACCOUNT SS	Level One bank Firsy Merit  11475 GG	01/21/16	0.35	40,000 240,000	239,935.20 39,989.20 240,084.00	39,975.20
0-1110 UBS ACCOUNT SS	Firsy Merit  11475 GG acct			240,000	240,084.00	/
0-1110 UBS ACCOUNT SS UBS Bank USA Dep UBS RMA Governm 0-0115 LAIF 0-0111 UBS ACCOUNT SS UBS Bank USA Dep	11475 GG	01/22/16	0.45	-,		240.019.20
UBS Bank USA Dep UBS RMA Governm 0-0115 LAIF 0-0111 UBS ACCOUNT SS UBS Bank USA Dep	acct			2,000,000	2 000 040 50	
UBS Bank USA Dep	acct			A CONTRACTOR OF THE CONTRACTOR	2,000,040.50	1,999,745.58
UBS Bank USA Dep	acct			Total acct	7,846,007.76	6,710,549.00
UBS Bank USA Dep	acct			I Otal acct	7,640,007.70	0,710,349.00
UBS RMA Governm  0-0115 LAIF  0-0111 UBS ACCOUNT SS UBS Bank USA Dep					250,000.00	250,000.00
0-0115 LAIF 0-0111 UBS ACCOUNT SS UBS Bank USA Dep					357,537.16	357,530.34
0-0111 UBS ACCOUNT SS UBS Bank USA Dep				Total acct	607,537.16	607,530.34
0-0111 UBS ACCOUNT SS UBS Bank USA Dep						
UBS Bank USA Dep				Total acct	11,740.58	11,740.58
UBS Bank USA Dep						
					250,000.00	250,000.00
UBS RMA Governm	ent Portfolio	T			912,848.59	601,447.87
	rued interest				5,286.67	10,274.30
US GOVERNMENT S	SECURITIES:					
ISSUE DATE	ISSUER	EXPIR DATE	RATE	PAR	MARKET VALUE	MARKET VALUE
DATE	ISSUER	DATE	KAIE	PAR	VALUE	VALUE
	FNMA	10/26/2015	1.625	500,000	502,945.00	503.680.00
		.0,20,20.0		000,000	002,010.00	000,000.00
	FFCB	6/2/2016	0.375	1,000,000	1,000,410.00	1,000,830.00
	FNMA	7/17/2017	1.2	500,000	0.00	0.00
	FHLB	12/28/2017	0.95	500,000	497,875.00	497,760.00
				2,500,000	2,001,230.00	2,002,270.00
				2,300,000	2,001,230.00	2,002,270.00
	CD'S	Due	Rate	Face Value		
	<u> </u>		11010	1 400 14140		
						1
1	GE Capital Bank	05/01/15	0.60	64,000		64,000.00
2	Ally Bank	05/06/15	0.60	240,000		240,002.40
3	Sallie Mae Bank	11/06/15	0.85	240,000	240,525.60	240,597.60
4	Goldman Sachs Bk	11/07/16	1.00	240,000	241,231.20	241,212.00
5	CIT Bank BMW Bank	11/06/17 11/15/18	1.60 2.00	240,000 240,000	240,290.40 244,538.40	240,283.20 244,370.40
7	DIVIVV Dank	11/15/16	2.00	240,000	244,536.40	244,370.40
				1,264,000	966,585.60	1,270,466
				1,204,000	300,000.00	1,270,400
	1	TOTAL MAN	IAGED ACCO	DUNT	4,135,950.86	4,134,457.77
TOTAL INVESTMEN	ITS				12,601,236.36	11,464,277.69
1100 1222111			uno iro r		050	
UBS ACCOUNT SS			UBS USA		250,000.00	250,000.00
	Rate Stabilization Fo	una	UBS AG		230,250.35 480,250.35	230,242.52 480,242.52
					400,200.35	400,242.52
GRAND TOTAL CAS	 SH AND INVESTMEN	TS		<u>L</u>	13,232,397.26	12,454,470.40
						,,,
Sun	nmary:					
	ecking	150,911		Incr (Decr)	777,926.86	(2,519,256.55)
	SMM	8,453,545				
LAII		11,741				
	S Investment	4,135,951				
UBS		480,250		BNY Mellon		
UBS	e Stab fund	13,232,397		Construction	2,831,313.47	2,934,827.54
UBS		. 0,202,001	1			_,50 .,521.54

#### PALMDALE WATER DISTRICT 2015 Cash Flow Report

_	January	February	March	April	May	June	July	August	September	October	November	December	YTD
Budgeted Water Sales	1,665,617	1,645,827	1,701,805	1,717,590	1,933,174	2,100,833	2,336,905	2,377,838	2,191,667	2,101,685	1,823,592	1,806,467	23,403,000
Actual/Projected Water Sales	1,574,657	1,508,991	1,555,455	1,737,099	1,707,376	1,988,481	2,289,680	2,328,034	2,203,592	2,119,278	1,780,115	1,737,363	22,530,120
Beginning Balance	12,989,489	13,129,226	13,311,353	10,792,096	12,454,470	13,232,397	12,784,726	11,664,105	11,102,016	8,783,437	9,106,204	8,559,509	
Water Receipts	1,955,377	1.333.287	1,882,461	1,715,041	1.541.540	1,988,481	2,289,680	2,328,034	2,203,592	2,119,278	1,780,115	1,737,363	22,874,249
DWR Refund (Operational Related)	1,933,377	1,333,267	1,882,401	37,515	1,341,340	1,388,481	2,289,080	2,328,034	2,203,332	2,119,276	1,780,113	1,737,303	37,515
Other				37,313	122,850				126,015				248,865
Total Operating Revenue (BUDGET)	1,955,377	1,805,677	1,780,736	1,691,040	1,777,997	2,046,064	2,312,079	2,377,838	2,191,667	2,101,684	1,823,591	1,806,466	23,670,217
Total Operating Revenue (ACTUAL)	1,955,377	1,333,287	1,780,736	1,752,556	1,664,390	1,988,481	2,312,079	2,377,838	2,329,607	2,101,684	1,823,591	1,737,363	23,670,217
Total Operating Revenue (ACTOAL)	1,955,577	1,333,267	1,002,401	1,732,330	1,004,390	1,900,401	2,269,060	2,328,034	2,329,607	2,119,276	1,760,113	1,757,505	23,160,629
Total Operating Expenses excl GAC (BUDGET)	1,941,325	1,336,683	1,620,620	1,268,042	1,457,882	1,415,451	2,043,912	1,725,160	1,626,092	1,790,975	1,788,698	1,539,261	19,554,101
	1,941,323	1,330,063	1.934.657			, ,	, ,		. ,		, ,		
Total Operating Expenses excl GAC (ACTUAL)	1,220,357	1,283,474	1,934,657	1,515,586	1,595,351	1,415,451	2,043,912	1,975,160	1,803,223	1,790,975	1,788,698	1,539,261	19,906,105
													2,624,015
Non-Operating Revenue Expensess:													
Budgeted Assessments, net	658,043	301,052	8,169	2,023,311	743,899	7,993	82,865	175,695	-	-	147,607	2,901,366	7,050,000
Actual/Projected Assessments, net	720,946	275,795	15,646	2,199,772	803,305	11,911	82,865	175,695	=	=	147,607	2,901,366	7,334,909
RDA Pass-through (Successor Agency)					331,200							170,000	501,200
					•								
Interest	3,425	3,617	4,221	3,604	3,164	4,000	4,000	4,000	4,000	4,000	4,000	4,000	46,031
Market Adjustment	6,917	(4,350)	6,676	951	(625)	800	800	800	800	800	800	800	15,169
Grant Re-imbursement										485,000			485,000
Capital Improvement Fees		19,315	101,633	17,754						,			138,702
DWR Refund (Capital Related)	_	20,020	39,207	65,731	35,221								140,159
Other	608	3,971	2,270	4,259	21	500	500	500	500	500	500	500	14,628
Total Non-Operating Revenues (BUDGET)	677,843	500,852	512,969	2,043,111	1,013,699	27,793	152,665	195,495	19,800	19,800	167,407	3,091,168	8,422,601
Total Non-Operating Revenues (ACTUAL)	731,896	298,348	169,653	2,292,071	1,172,287	17,211	88,165	180,995	5,300	490,300	152,907	3,076,666	8,675,797
	702,030	250,010	103,000	_,,_,_	-)		55,255	100,000	3,000	.50,500	101,507	3,070,000	0,010,101
Non-Operating Expenses:													
Budgeted Capital Expenditures	(549,456)	(580,000)	(945,000)	(710,000)	(545,000)	(178,000)	(187,000)	(115,000)	(135,000)	(35,000)	(10,000)	(10,000)	(3,999,456)
Actual/Projected Capital Expenditures	(549,456)	(41,022)	(478,918)	(300,653)	(251,559)	(178,000)	(598,228)	(305,937)	(97,855)	(34,816)	(10,000)	(10,000)	(2,840,185)
Uncommitted Capital Expenditures	(343,430)	(41,022)	(470,310)	(300,033)	(231,333)	(181,741)					(200,000)	(E0.000)	
WRB Capital Expenditures							(45,000)	(242,000)	(219,000)	(253,000)	(298,000)	(50,000) (674,987)	(1,107,000)
· ·			(297,759)	(298,286)				(240,000)			(105 000)	(674,967)	(674,987)
GAC			(297,759)	(298,286)				(340,000)			(185,000)		(1,121,045)
SWP Capitalized	(754,079)	(185,988)	(213,428)	(187,871)	(187,871)	(187,388)	(754,074)	(187,388)	(219,319)	(187,388)	(187,387)	(187,387)	(3,439,568)
<b>Butte County Water Transfer</b>						(648,151)						(500,000)	(1,148,151)
5 // /		04.446		(60 =64)			(25, 520)		(407.400)				(245.245)
Prepaid Insurance (paid)/refunded		81,446	(4.405.700)	(62,561)			(36,620)		(197,480)				(215,215)
Bond Payments - Interest			(1,105,798)						(1,097,735)				(2,203,533)
Principal			(520,179)						(998,242)				(1,518,421)
Capital leases - Go West (2012 Lease)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(17,296)	(207,553)
Capital leases - GE Capital (Printer Lease)	(6,347)	(3,174)	(3,336)		(6,672)	(3,336)	(3,336)	(3,336)	(3,336)	(3,336)	(3,336)	(3,336)	(42,882)
													. , - ,
Total Cash Ending Balance (BUDGET)	12,377,388	12,241,913	9,741,797	11,292,763	11,870,085	11,659,383	11,027,929	11,557,846	9,479,577	9,386,831	9,190,876	11,650,994	
Total Cash Ending Balance (ACTUAL)	13,129,226	13,311,353	10,792,096	12,454,470	13,232,397	12,784,726	11,664,105	11,102,016	8,783,437	9,106,204	8,559,509	10,401,271	(14,518,540)
											Budget	11,500,000	(3,218,728)
											Difference	(1,098,729)	

## PALMDALE WATER DISTRICT

#### BOARD MEMORANDUM

**DATE:** July 1, 2015 **July 6, 2015** 

TO: Finance Committee Committee Committee

**FROM:** Michael Williams, Finance Manager/CFO **VIA:** Mr. Dennis LaMoreaux, General Manager

RE: AGENDA ITEM 4.3 - DISCUSSION AND OVERVIEW OF FINANCIAL

STATEMENTS, REVENUE, AND EXPENSE AND DEPARTMENTAL BUDGET

REPORTS FOR MAY 31, 2015

#### **Discussion:**

Presented here are the Balance Sheet and Profit/Loss Statement for the period ending May 31, 2015. Also included are Year-To-Year Comparisons, and Month-To-Month Comparisons for both revenue and expense. Finally, I have provided individual departmental budget reports for the month of May, 2015.

This is the fifth month of the District's Budget Year 2015. The target percentage is 41.65%. Revenues ideally are at or above, and expenditures ideally are below.

#### **Balance Sheet:**

- Page 1 is our balance sheet on May 30, 2015.
- The significant change is the increase in investments of approximately \$1.1 MM due primarily to the receipt of assessments.

#### **Profit/Loss Statement:**

- Page 3 is our profit/loss statement on May 31, 2015.
- Operating revenue is at 34.5% of budget.
- Cash operating expense is at 35% of budget.
- Directors, Finance, and Human Resources are a little above target percentage and will cover reason in detail later in report.
- Page 6 is showing the distribution of expense between labor and operations. Labor costs are currently at 52% of total expenses with salaries making up 34% of that.

#### **Year-To-Year Comparison P&L:**

- Page 7 is our comparison of May, 2014 to May, 2015.
- Total operating revenue is down \$207K, or 10.8%, due to reduced water consumption.
- Operating expenditures are down by \$430K, or 25%. The decrease is due to reduced water production and reduced water purchases.
- Page 8 is a graphic presentation of the water consumption comparison. Units billed in acre feet were down by 212, or 13%. Total revenue per unit sold is up \$0.07, or 2.5%, total revenue per connection is down \$5.40, or 7.8%, and units billed per connection is down 3.55, or 13%.

VIA: Mr. Dennis LaMoreaux, General Manager -2- July 1, 2015

#### **Revenue Analysis Year-To-Date:**

- Page 9 is our comparison of revenue, year-to-date.
- Operating revenue through May, 2015 is down \$498K, or 5.8%.
- Retail water sales from all areas are down by \$371K from last year. That's shown by the combined green highlighted area.
- Total revenue is down \$1 MM due to change in recording assessment revenue and reduced consumption.
- Operating revenue is at 34% of budget; last year was at 35% of budget.

#### **Expense Analysis Year-To-Date:**

- Page 11 is our comparison of expense, year-to-date.
- Cash Operating Expenses through May, 2015 are down \$950K, or 12%, compared to 2014.
- Total Expenses are down \$1 MM, or 7%.

#### **Departments:**

- Pages 14 through 23 are detailed individual departmental budgets for your review.
- Directors Budget on page 14 is tracking high percentage due to members attending the recent conference.
- Finance Budget page 19 is tracking high because of the reorganization and redistribution of budget to Customer Care and Facilities.
- Human Resources page 21 is tracking high because of staff conferences and employee expense.

#### **Non-Cash Definitions:**

**Depreciation:** This is the spreading of the total expense of a capital asset over the expected life of that asset.

**OPEB Accrual Expense:** Other Post Employment Benefits (OPEB) is the recognized annual required contribution to the benefit. The amount is actuarially determined in accordance with the parameters of GASB 45. The amount represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year.

**Bad Debt:** The uncollectible accounts receivable that has been written off.

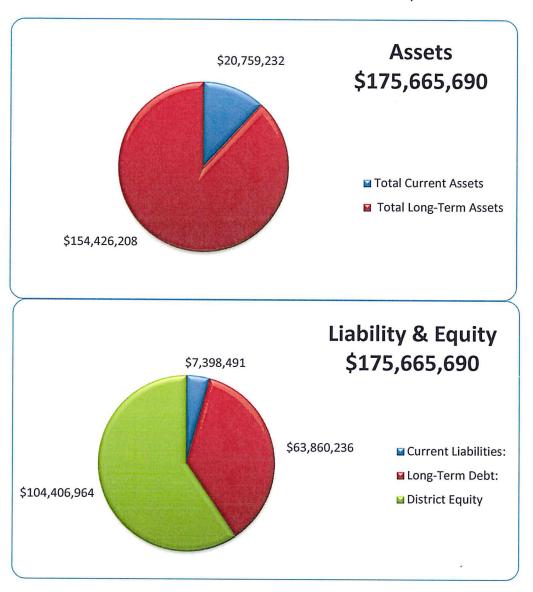
**Service Cost Construction:** The value of material, parts & supplies from inventory used to construct, repair and maintain our asset infrastructure.

**Capitalized Construction:** The value of our labor force used to construct our asset infrastructure.

# Palmdale Water District Balance Sheet Report For the Five Months Ending 5/31/2015

		May 2015		April 2015
ASSETS				
Current Assets: Cash and Cash Equivalents	\$	150,910	\$	509,950
Investments		12,601,244		11,464,285
2013A Bonds - Project Funds		2,831,313		2,934,828
Receivables:	\$	15,583,468	\$	14,909,063
Accounts Receivables - Water Sales Accounts Receivables - Miscellaneous	\$	1,692,028	\$	1,447,820
Allowance for Uncollected Accounts		45,424		47,845
Allowance for officollected Accounts	-\$	(200,199)	\$	(200,199)
	Ф	1,537,252	Ф	1,295,466
Interest Receivable	\$	_	\$	=
Assessments Receivables		1,026,116		1,829,422
Meters, Materials and Supplies		2,488,332		1,565,006
Prepaid Expenses		124,064		148,786
Total Current Assets	\$	20,759,232	\$	19,747,742
Long-Term Assets:				
Property, Plant, and Equipment, net	\$	113,271,275	\$	113,576,637
Participation Rights in State Water Project, net	•	40,762,958	Ψ.	40,747,964
Investment in PRWA		165,420		165,420
2013A Bonds - Insurance & Surity Bond		226,555		227,221
	\$	154,426,208	\$	154,717,242
Restricted Cash:				
Rate Stabilization Fund	-	480,250		480,243
Total Long-Term Assets & Restricted Cash	_\$	154,906,458		155,197,485
Total Assets		175,665,690	\$	174,945,226
LIABILITIES AND DISTRICT EQUITY				
Current Interest Installment of Long term Debt	•	205.040	•	400.050
Current Interest Installment of Long-term Debt	\$	365,912	\$	182,956
Current Principal Installment of Long-term Debt Accounts Payable and Accrued Expenses		1,175,427		1,175,427
Deferred Assessments		5,269,652		5,103,764
Total Current Liabilities	\$	587,500 <b>7,398,491</b>	\$	1,175,000 <b>7,637,147</b>
	Ψ	7,390,491	Ψ	7,037,147
Long-Term Debt:	_		_	
Pension-Related Debt	\$	1,019,485	\$	1,019,485
OPEB Liability 2013A Water Revenue Bonds		10,169,645		10,002,289
2012 - Certificates of Participation		43,450,220		43,452,470
2012 - Certificates of Participation 2011 - Capital Lease Payable		9,062,102		9,055,305
Total Long-Term Liabilities	•	158,783 <b>63,860,236</b>	•	173,474 <b>63,703,023</b>
Total Liabilities	<u>\$</u>	71,258,727	\$	71,340,169
	Ψ	1 1,230,121	Ф	, 1,540,105
District Equity  Revenue from Operations	•	(4.000.074)	•	(0.000.070)
Revenue from Operations Retained Earnings	\$	(1,230,371)	\$	(2,032,278)
Total Liabilities and District Equity	•	105,637,335 175,665,690		105,637,335
Total Elabilities and District Equity	<u> </u>	175,005,080	<b>—</b>	174,945,226

## BALANCE SHEET AS OF MAY 30, 2015



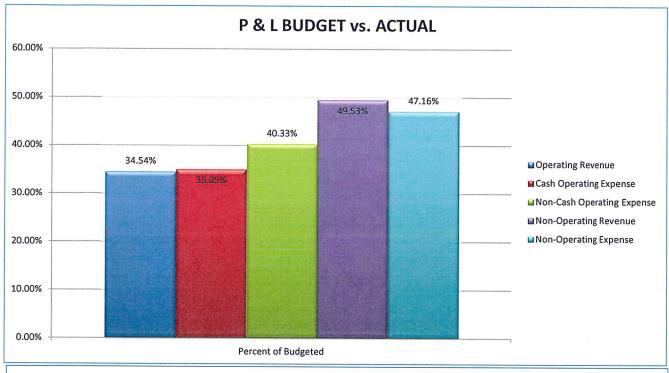
#### Palmdale Water District **Consolidated Profit and Loss Statement** For the Five Months Ending 5/31/2015

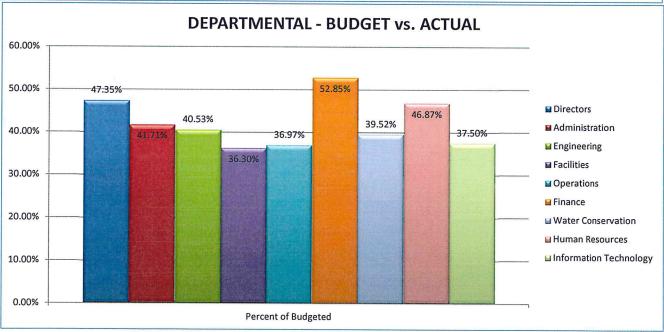
	Thru April	May	Y	ear-to-Date	Adjustments		Adjusted Budget	% of Budget
Operating Revenue:								
Wholesale Water	\$ 2,664	\$ 442	\$	3,107		\$	225,000	1.38%
Water Sales	 1,712,841	583,678		2,296,519		•	8,550,500	26.86%
Meter Fees	3,881,173	971,232		4,852,405			11,506,000	42.17%
Water Quality Fees	236,507	85,605		322,112			1,146,500	28.10%
Elevation Fees	92,864	36,850		129,714			525,000	24.71%
Other	450,152	29,568		479,720			1,450,000	33.08%
Total Operating Revenue	\$ 6,376,201	\$ 1,707,376	\$	8,083,577	\$ -	\$	23,403,000	34.54%
Cash Operating Expenses:								
Directors	\$ 39,967	\$ 16,148	\$	56,114		\$	118,500	47.35%
Administration	913,956	198,564		1,112,519			2,667,250	41.71%
Engineering*	419,972	87,080		507,052	(1,600)		1,251,150	40.53%
Facilities**	1,818,981	442,106		2,261,087	230,775		6,228,775	36.30%
Operations	765,769	204,273		970,042			2,624,000	36.97%
Finance**	757,179	87,325		844,505	(1,352,725)		1,598,025	52.85%
Water Conservation	93,442	18,800		112,242			284,000	39.52%
Human Resources	121,891	30,958		152,849			326,100	46.87%
Information Technology*	256,163	37,948		294,111	1,600		784,350	37.50%
Customer Care**	221,014	105,511		326,526	1,121,950		1,121,950	29.10%
Water Purchases*	777,441	(80,157)		697,284	(21,000)		2,379,000	29.31%
Water Purchases-Prior Year OAP	(36,045)	-		(36,045)	,		250,000	-14.42%
Water Recovery	(250,445)	-		(250,445)			(100,000)	250.45%
Plant Expenditures	141,590	127,539		269,129			1,146,500	23.47%
GAC Filter Media Replacement	596,045	-		596,045			1,896,000	31.44%
Total Cash Operating Expenses	\$ 6,636,919	\$ 1,276,095	\$	7,913,014	\$ (21,000)	\$	22,575,600	35.05%
Non-Cash Operating Expenses:								
Depreciation	\$ 2,136,582	\$ 534,975	\$	2,671,557		\$	6,450,000	41.42%
OPEB Accrual Expense	734,320	183,580		917,900			2,000,000	45.90%
Bad Debts	1,102			1,102			100,000	1.10%
Service Costs Construction	9,454	(9,570)		(116)			125,000	-0.09%
Capitalized Construction	(397,474)	(97,561)		(495,034)			(1,000,000)	49.50%
Total Non-Cash Operating Expenses	\$ 2,483,984	\$ 611,425	\$	3,095,408	\$ -	\$	7,675,000	40.33%
Net Operating Profit/(Loss)	\$ (2,744,702)	\$ (180,145)	\$	(2,924,846)	\$ 21,000	\$	(6,847,600)	42.71%
Non-Operating Revenues:								
Assessments (Debt Service)	\$ 1,786,000	\$ 446,500	\$	2,232,500		\$	5,100,000	43.77%
Assessments (1%)	564,000	472,200		1,036,200			1,950,000	53.14%
DWR Fixed Charge Recovery	104,938	35,221		140,159			100,000	140.16%
Interest	25,035	2,539		27,574			35,000	78.78%
Capital Improvement Fees	138,702	-		138,702			50,000	277.40%
Other	11,107	21		11,128			5,000	222.56%
<b>Total Non-Operating Revenues</b>	\$ 2,629,782	\$ 956,481	\$		\$ -	\$		49.53%
Non-Operating Expenses:								
Interest on Long-Term Debt	\$ 761,907	\$ 189,347	\$	951,254		\$	2,111,000	45.06%
Amortization of SWP	691,508	172,877	-	864,385		•	1,679,000	51.48%
Change in Investments in PRWA	- A - A - A - A - A - A - A - A - A - A	5,093		5,093			-,,	2 10 /0
Water Conservation Programs*	55,939	15,117		71,056	21,000		221,000	32.15%
Total Non-Operating Expenses	\$ 1,509,354	\$ 382,434	\$	1,891,788	\$ 21,000	\$	4,011,000	47.16%
Net Earnings	\$ (1,624,274)	\$ 393,903	\$	(1,230,371)	\$ -	\$	(3,618,600)	34.00%
						_		

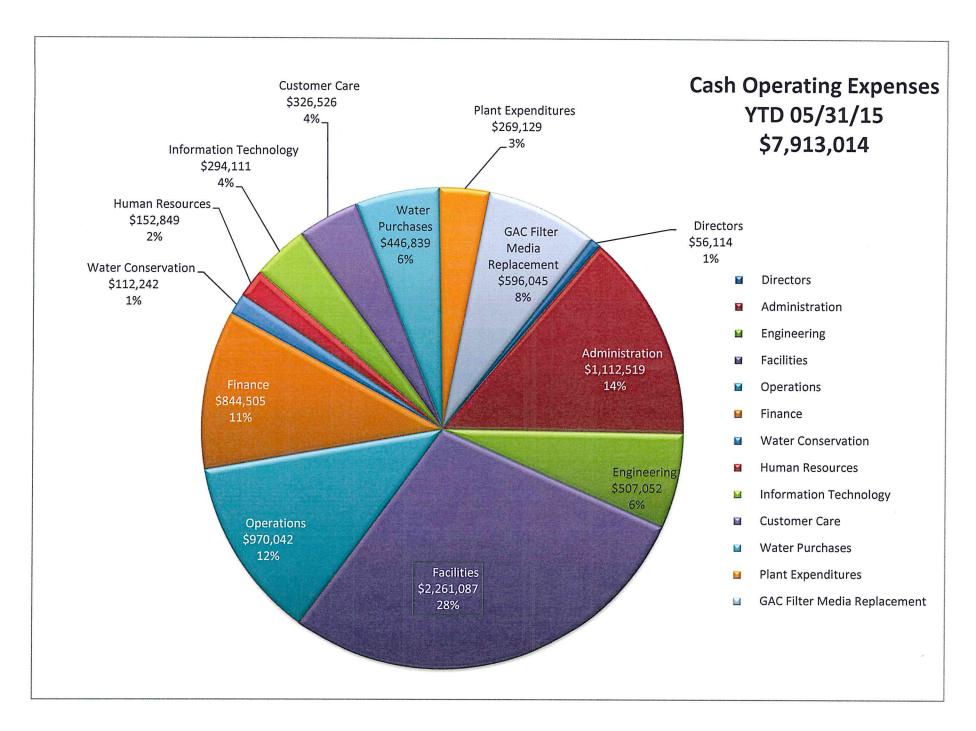
<sup>\*</sup> Budget adjustments by General Manager per Appendix A \*\* Budget adjustment by Board action 04/08/15

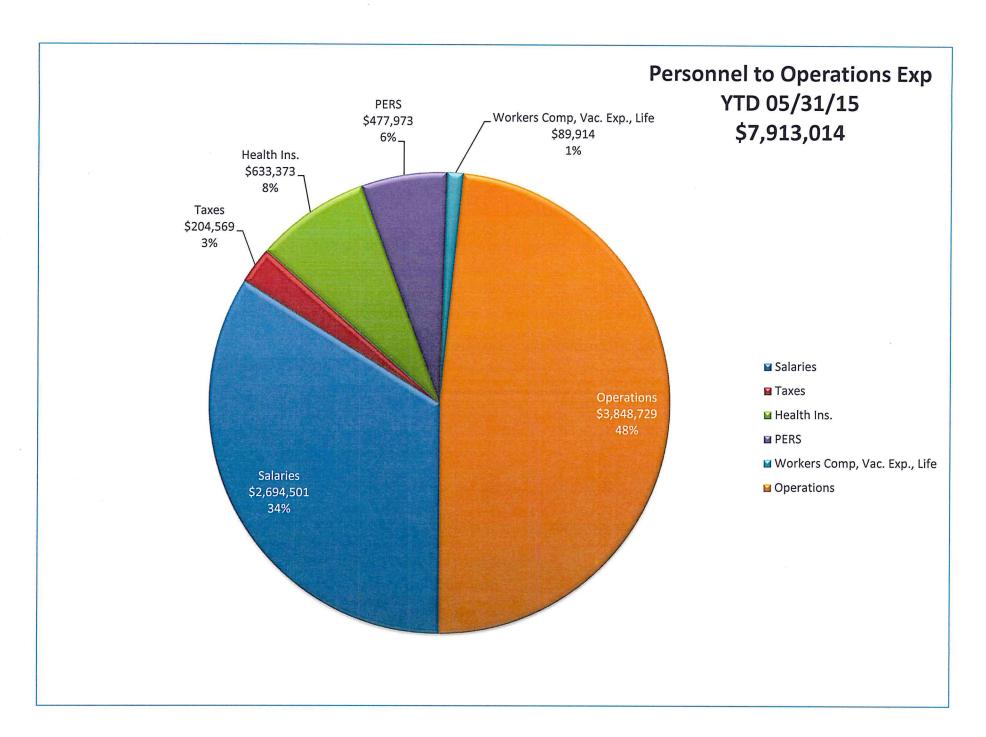
OTHER	<b>OPERATING</b>	REVENUE
93 N		

5/8" Meter Charge(\$109)	\$25.00
Account Setup Charge(\$25)	\$2,050.00
Account Setup Charge/CC (\$35)	\$3,080.00
After Hours Service Call	\$80.00
Credit Check(\$10)	\$50.00
Door Tag Fee(\$20)	\$32,540.00
Lock Broken or Missing(\$15)	\$45.00
Pulled Meter Service Charge(\$60)	\$60.00
Shut-Off Charge(\$30)	\$1,920.00
Standard Trip Charge(\$15)	\$210.00
Waste Water 2nd Notice(\$50.00)	\$100.00
Late Fees	\$34,017.63
NSF Fee	\$300.00
	\$74,477.63





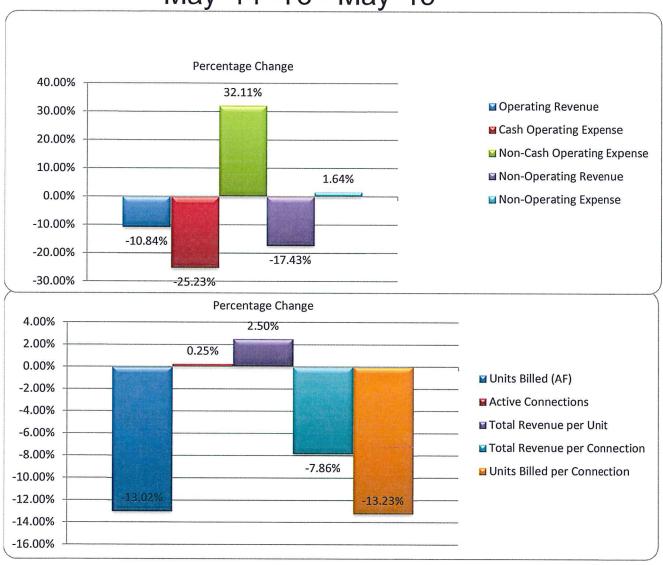




#### Palmdale Water District Profit and Loss Statement Year-To-Year Comparison - May

	2014 2015						%	<b>Consumption Comparison</b>						
	_	May		May		Change	Change			2014	_	2015		
Operating Revenue:								Units Billed		708,815	6	16,550		
Wholesale Water	\$	4,860	\$	442	\$	(4,418)	-90.90%	Active		26,431		26.406		
Water Sales	Ψ	682,139	Ψ	583,678	Ψ	(98,461)	-14.43%	Vacant		940		26,496 881		
Meter Fees		944,186		971,232		27,046	2.86%	vacant		340		001		
Water Quality Fees		141,641		85,605		(56,036)	-39.56%							
Elevation Fees		43,669		36,850		(6,819)	-15.62%	Rev/unit	\$	2.70	\$	2.77		
Other		98,500		29,568		(68,931)	-69.98%	Rev/con	\$		\$	63.32		
Total Operating Revenue	\$	1,914,996	\$	1,707,376	\$	(207,620)	-10.84%	Unit/con		26.82		23.27		
Cash Operating Expenses:														
Directors	\$	14,213	\$	16,148	\$	1,935	13.61%							
Administration		159,803		198,564		38,761	24.26%							
Engineering		76,866		87,080		10,215	13.29%							
Facilities		241,691		442,106		200,416	82.92%							
Operations		463,241		204,273		(258,968)	-55.90%							
Finance		252,359		87,325		(165,034)	-65.40%							
Water Conservation		9,967		18,800		8,833	88.62%							
Human Resources		23,516		30,958		7,442	31.65%							
Information Technology		93,087		37,948		(55,138)	-59.23%							
Customer Care Water Purchases		- 00 400		105,511		105,511	400.070/							
Water Purchases Water Purchases-Prior Year OAP		26,138		(80,157)		(106,295)	-406.67%							
Water Recovery		(4.225)		Ħ		1 225								
Plant Expenditures		(1,225) 347,101		127,539		1,225 (219,562)	-63.26%							
GAC Filter Media Replacement		547,101		127,009		(219,302)	-03.20%							
Total Cash Operating Expenses	\$	1,706,756	\$	1,276,095	\$	(430,660)	-25.23%							
Non-Cash Operating Expenses:														
Depreciation	\$	549,115	\$	534,975	\$	(14,139)	-2.57%							
OPEB Accrual Expense	Ψ	166,875	Ψ	183,580	φ	16,705	10.01%							
Bad Debts		4,062		100,000		(4,062)	-100.00%							
Service Costs Construction		(147,733)		(9,570)		138,164	-93.52%							
Capitalized Construction		(109,506)		(97,561)		11,945	-10.91%							
Total Non-Cash Operating Expenses	\$	462,812	\$	611,425	\$	148,613	32.11%							
Net Operating Profit/(Loss)	\$	(254,572)	\$	(180,145)	¢	74 420	20.249/							
Net Operating From (Loss)	Ψ_	(254,572)	φ	(100,145)	φ	74,428	-29.24%							
Non-Operating Revenues:														
Assessments (Debt Service)	\$	531,994	\$	446,500	\$	(85,494)	-16.07%							
Assessments (1%)		436,152		472,200		36,049	8.27%							
DWR Fixed Charge Recovery		133,539		35,221		(98,318)								
Interest		5,957		2,539		(3,418)	-57.38%							
Capital Improvement Fees Other		-		- 04		(50.007)	00 000/							
Total Non-Operating Revenues	\$	50,688 <b>1,158,329</b>	\$	956,481	\$	(50,667) (201,848)	-99.96% -17.43%							
Non Onesetina Francisco				•										
Non-Operating Expenses:	•	400.050	Φ.	400 0 47	•	(4.000)	0.070/							
Interest on Long-Term Debt Amortization of SWP	\$	193,353	Ф	189,347	Ф	(4,006)	-2.07%							
Change in Investments in PRWA		159,510		172,877		13,367	8.38%							
Water Conservation Programs		23,405		5,093 15,117		5,093	-35.41%							
Total Non-Operating Expenses	•	376,268	\$	382,434	\$	(8,288) <b>6,166</b>	1.64%							
Sai Holl Operating Expended	Ψ_	31 0,200	Ψ	302,434	φ	0,100	1.04 /0							
Net Earnings	\$	527,489	\$	393,903	\$	(133,586)	-25.32%							

# YEAR-TO-YEAR COMPARISON May '14 -To - May '15



	2014	2015	Change	
Units Billed (AF)	1,627	1,415	-212	-13.02%
Active Connections	26,431	26,496	65	0.25%
Non-Active	940	881	-59	-6.28%
Total Revenue per Unit	\$2.70	\$2.77	\$0.07	2.50%
Total Revenue per Connection	\$68.73	\$63.32	-\$5.40	-7.86%
Units Billed per Connection	26.82	23.27	-3.55	-13.23%

#### Palmdale Water District Revenue Analysis

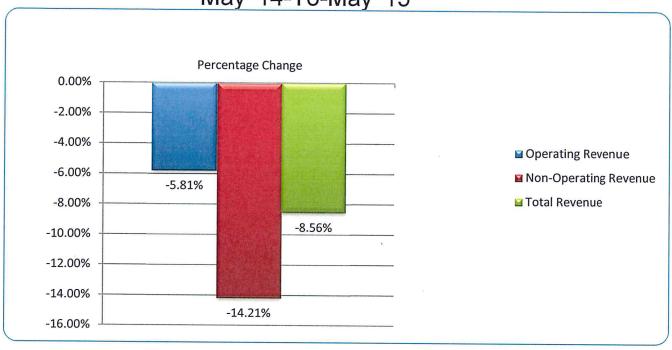
# For the Five Months Ending 5/31/2015 2015

2014 to 2015 Comparison

Operating Revenue:         May         Year-to-Date         Budget         Budget         April         May         Year-to-Date         Change           Wholesale Water         \$ 2,664         \$ 442         \$ 3,107         \$ 225,000         1.38%         \$ (10,386)         \$ (4,418)         \$ (14,804)         -82.66%           Water Sales         1,712,841         583,678         2,296,519         8,550,500         26.86%         (226,570)         (98,461)         (325,031)         -12.40%           Meter Fees         3,881,173         971,232         4,852,405         11,506,000         42.17%         137,507         27,046         164,553         3.51%           Water Quality Fees         236,507         85,605         322,112         1,146,500         28.10%         (133,168)         (56,036)         (189,204)         -37.00%           Elevation Fees         92,864         36,850         129,714         525,000         24,71%         (14,793)         (6,819)         (21,612)         -14.28%           Other         450,152         29,568         479,720         1,450,000         33.08%         (43,604)         (68,931)         (112,535)         -19.00%           Total Water Sales         6,376,201         1,707,376         8,083,577<			Thru				Adjusted	% of		Thru					%
Operating Revenue:         Wholesale Water         \$ 2,664         \$ 442         \$ 3,107         \$ 225,000         1.38%         \$ (10,386)         \$ (4,418)         \$ (14,804)         -82.66%           Water Sales         1,712,841         583,678         2,296,519         8,550,500         26.86%         (226,570)         (98,461)         (325,031)         -12.40%           Meter Fees         3,881,173         971,232         4,852,405         11,506,000         42.17%         137,507         27,046         164,553         3.51%           Water Quality Fees         236,507         85,605         322,112         1,146,500         28.10%         (133,168)         (56,036)         (189,204)         -37.00%           Elevation Fees         92,864         36,850         129,714         525,000         24.71%         (14,793)         (6,819)         (21,612)         -14.28%           Other         450,152         29,568         479,720         1,450,000         33.08%         (43,604)         (68,931)         (112,535)         -19.00%			April		May	Year-to-Date	Budget	Budget				May	Ye	ar-to-Date	
Water Sales       1,712,841       583,678       2,296,519       8,550,500       26.86%       (226,570)       (98,461)       (325,031)       -12.40%         Meter Fees       3,881,173       971,232       4,852,405       11,506,000       42.17%       137,507       27,046       164,553       3.51%         Water Quality Fees       236,507       85,605       322,112       1,146,500       28.10%       (133,168)       (56,036)       (189,204)       -37.00%         Elevation Fees       92,864       36,850       129,714       525,000       24.71%       (14,793)       (6,819)       (21,612)       -14.28%         Other       450,152       29,568       479,720       1,450,000       33.08%       (43,604)       (68,931)       (112,535)       -19.00%															
Meter Fees       3,881,173       971,232       4,852,405       11,506,000       42.17%       137,507       27,046       164,553       3.51%         Water Quality Fees       236,507       85,605       322,112       1,146,500       28.10%       (133,168)       (56,036)       (189,204)       -37.00%         Elevation Fees       92,864       36,850       129,714       525,000       24.71%       (14,793)       (6,819)       (21,612)       -14.28%         Other       450,152       29,568       479,720       1,450,000       33.08%       (43,604)       (68,931)       (112,535)       -19.00%		\$		\$					\$		\$		\$	(14,804)	-82.66%
Water Quality Fees       236,507       85,605       322,112       1,146,500       28.10%       (133,168)       (56,036)       (189,204)       -37.00%         Elevation Fees       92,864       36,850       129,714       525,000       24.71%       (14,793)       (6,819)       (21,612)       -14.28%         Other       450,152       29,568       479,720       1,450,000       33.08%       (43,604)       (68,931)       (112,535)       -19.00%															
Elevation Fees       92,864       36,850       129,714       525,000       24.71%       (14,793)       (6,819)       (21,612)       -14.28%         Other       450,152       29,568       479,720       1,450,000       33.08%       (43,604)       (68,931)       (112,535)       -19.00%												27,046			3.51%
Other 450,152 29,568 479,720 1,450,000 33.08% (43,604) (68,931) (112,535) -19.00%															
(10,001) (10,001) (112,000)														(21,612)	-14.28%
Total Water Sales \$ 6,376,201 \$ 1,707,376 \$ 8,083,577 \$23,403,000 34.54% \$ (291,013) \$ (207,620) \$ (498,633) -5.81%															
	Total Water Sales	\$	6,376,201	\$	1,707,376	\$ 8,083,577	\$23,403,000	34.54%	\$	(291,013)	\$	(207,620)	\$	(498,633)	-5.81%
Non-Operating Revenues:	Non-Operating Revenues:														
Assessments (Debt Service) \$ 1,786,000 \$ 446,500 \$ 2,232,500 \$ 5,100,000 43.77% \$ (431,044) \$ (85,494) \$ (516,538) -18.79%	Assessments (Debt Service)	\$	1,786,000	\$	446,500	\$ 2,232,500	\$ 5,100,000	43.77%	\$	(431.044)	\$	(85,494)	\$	(516.538)	-18.79%
Assessments (1%) 564,000 472,200 1,036,200 1,950,000 53.14% (113,540) 36,049 (77,491) -6.96%	Assessments (1%)		564,000						5005	S70			· ·		
DWR Fixed Charge Recovery 104,938 35,221 140,159 100,000 140.16% 104,938 (98,318) 6,620	DWR Fixed Charge Recovery		104,938												0.0070
Interest 25,035 2,539 27,574 35,000 78.78% (3,164) (3,418) (6,582) -19.27%	-						William Street Street Street					1846 14			-19.27%
Capital Improvement Fees 138,702 - 138,702 50,000 277.40% 128,813 - 128,813 1302.59%	Capital Improvement Fees				_							-			
Other11,107 21 11,128 5,000 222.56% (78,242) (50,667) (128,909) -92.05%	Other		11,107		21							(50,667)			
Total Non-Operating Revenues \$ 2,629,782 \$ 956,481 \$ 3,586,263 \$ 7,240,000 49.53% \$ (392,239) \$ (201,848) \$ (594,087) -14.21%	<b>Total Non-Operating Revenues</b>	\$	2,629,782	\$	956,481				\$		\$		\$		
Total Revenue \$ 9,005,983 \$ 2,663,857 \$11,669,840 \$30,643,000 38.08% <mark>\$ (683,252) \$ (409,468) \$ (1,092,720) -8.56%</mark>	Total Revenue	\$	9,005,983	\$	2.663.857	\$11.669.840	\$30.643.000	38.08%	\$	(683,252)	\$	(409,468)	\$ (	1.092.720)	-8.56%
			, ,						T	(000,000)	•	(100,100)	+ (	.,,	0.0070
2014 Thru Adjusted % of				)14			Adjusted	0/ of							
Adjusted % of Ad					May	Vear-to-Date									
Operating Revenue:	Operating Revenue:	-	Дріп		way	Tear-to-Date	Duuget	Duuget							
Wholesale Water \$ 13,050 \$ 4,860 \$ 17,910 \$ 225,000 7.96%		\$	13.050	\$	4 860	\$ 17.910	\$ 225,000	7 96%							
Water Sales 1,939,411 682,139 2,621,550 9,053,000 28.96%		Ψ.		Ψ											
Meter Fees 3,743,666 944,186 4,687,852 11,255,000 41.65%															
Water Quality Fees 369,674 141,641 511,316 1,638,000 31.22%															
Elevation Fees 107,656 43,669 151,326 525,000 28.82%						ALL 0.700 MILE D. 100									
Other 493,756 98,500 592,255 1,700,000 34.84%															
Total Water Sales \$ 6,654,164 \$ 1,914,996 \$ 8,582,210 \$24,396,000 35.18%		\$		\$											
Non-Operating Revenues:	Non-Operating Revenues														
Assessments (Debt Service) \$ 2,217,044 \$ 531,994 \$ 2,749,038 \$ 4,400,000 62.48%		\$	2 217 044	\$	531 00/	\$ 2740.038	\$ 4400,000	62 48%							
Assessments (1%) 677,540 436,152 1,113,692 1,800,000 61.87%	_ `	Ψ	101 01	Ψ											
DWR Fixed Charge Recovery - 133,539 133,539 100,000 133.54%	, , , , , , , , , , , , , , , , , , ,		077,540												
Interest 28,199 5,957 34,156 25,000 136.62%			28 199												
Capital Improvement Fees 9,889 - 9,889 150,000 6.59%					5,957										
Other 89,349 50,688 140,037 185,000 75.70%					50 688										
Total Non-Operating Revenues \$ 3,022,021 \$ 1,158,329 \$ 4,180,350 \$ 6,660,000 62.77%		\$		\$											
	. ctac epo.ating noronaco	~	J,, 1	*	.,,	+ -,, . 50,000	+ 0,000,000	O=.///							
Total Revenue \$ 9,676,185 \$ 3,073,325 \$12,762,560 \$31,056,000 41.10%	Total Revenue	\$	9,676,185	\$	3,073,325	\$12,762,560	\$31,056,000	41.10%							

### **REVENUE COMPARISON YEAR-TO-DATE**





# Palmdale Water District Operating Expense Analysis For the Five Months Ending 5/31/2015 2015

#### 2014 to 2015 Comparison

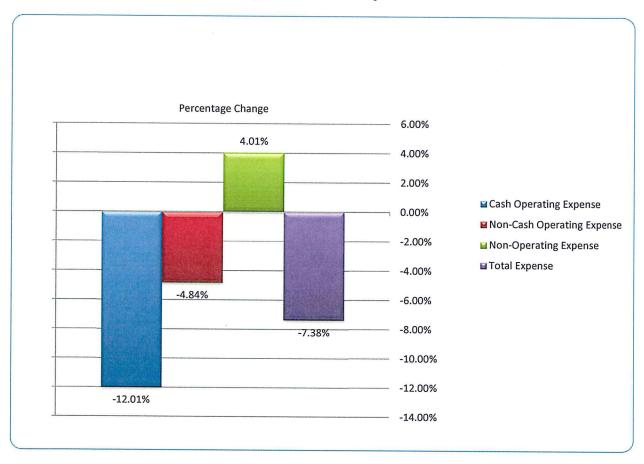
		Thru			.,			Adjusted	% of		Thru					%
Cook Operating Expenses	_	April		May	Y	ear-to-Date		Budget	Budget	_	April		May	_Ye	ear-to-Date	Change
Cash Operating Expenses:	•	20.007	•	10 110	Ф	50.444	•	440 500	47.050/	•	// <b>=</b> 0.43			1		
Directors	\$	39,967	\$	16,148	\$	56,114	\$	118,500	47.35%	\$	(1,531)		1,935	\$	403	0.72%
Administration		913,956		198,564		1,112,519		2,667,250	41.71%		(508,145)		38,761		(469,385)	-29.67%
Engineering		419,972		87,080		507,052		1,251,150	40.53%		74,151		10,215		84,365	19.96%
Facilities		1,818,981		442,106		2,261,087		6,228,775	36.30%		835,659		200,416		1,036,075	84.58%
Operations		765,769		204,273		970,042		2,624,000	36.97%		(843,795)		(258,968)	1	(1,102,763)	-53.20%
Finance		757,179		87,325		844,505		1,598,025	52.85%		(270,216)		(165,034)		(435,249)	-34.01%
Water Conservation		93,442		18,800		112,242		284,000	39.52%		47,419		8,833		56,251	100.47%
Human Resources		121,891		30,958		152,849		326,100	46.87%		42,528		7,442		49,971	48.57%
Information Technology		256,163		37,948		294,111		784,350	37.50%		(10,414)		(55,138)		(65,552)	-18.23%
Customer Care		221,014		105,511		326,526		1,121,950	29.10%		221,014		105,511		326,526	
Water Purchases		777,441		(80,157)		697,284		2,379,000	29.31%		209,634		(106, 295)		103,339	17.40%
Water Purchases-Prior Year OAP		(36,045)		-		(36,045)		250,000	-14.42%		(36,728)		_		(36,728)	
Water Recovery		(250,445)		-		(250,445)		(100,000)	250.45%		(214,893)		1,225		(213,668)	580.98%
Plant Expenditures		141,590		127,539		269,129		1,146,500	23.47%		(651,423)		(219,562)		(870,986)	-76.39%
GAC Filter Media Replacement		596,045				596,045		1,896,000	31.44%		586,874		_		586,874	
Total Cash Operating Expenses	\$	6,636,919	\$	1,276,095	\$	7,913,014	\$ 2	22,575,600	35.05%	\$	(519,866)	\$	(430,660)	\$	(950,526)	-12.01%
Non-Cash Operating Expenses:																
Depreciation	\$	2,136,582	\$	534,975	\$	2,671,557	\$	6,450,000	41.42%	\$	(78,094)	\$	(14, 139)	\$	(92,233)	-3.34%
OPEB Accrual Expense		734,320		183,580		917,900		2,000,000	45.90%	50,000	66,820	•	16,705		83,525	10.01%
Bad Debts		1,102		_		1,102		100,000	1.10%		(19,385)		(4,062)		(23,447)	-95.51%
Service Costs Construction		9,454		(9,570)		(116)		125,000	-0.09%		(144,067)		138,164		(5,904)	-102.00%
Capitalized Construction		(397,474)		(97,561)		(495,034)		(1,000,000)	49.50%		(123,635)		11,945		(111,691)	29.14%
Total Non-Cash Operating Expenses	\$	2,483,984	\$	611,425	\$	3,095,408		7,675,000	40.33%	\$	(298,361)	\$	148,613	\$	(149,749)	-4.84%
Non-Operating Expenses:													5.			
Interest on Long-Term Debt	\$	761.907	\$	189,347	\$	951,254	\$	2.111.000	45.06%	\$	(15,936)	\$	(4,006)	\$	(19,942)	-2.05%
Amortization of SWP	•	691,508	Ψ	172,877	Ψ	864,385		1,679,000	51.48%	Ψ	53,468	Ψ	13,367	Ψ	66,835	8.38%
Change in Investments in PRWA		-		5,093		5,093		1,070,000	31.4070		55,400		15,507		00,033	0.30 /6
Water Conservation Programs		55,939		15,117		71,056		221,000	32.15%		34,106		(8,288)		25,818	57.07%
Total Non-Operating Expenses	\$	1,509,354	\$	382,434	\$	1,891,788	\$	4,011,000	47.16%	\$	71,638	\$	1,073	\$	72,711	4.01%
Total Expenses		10,630,257	•	2,269,954		12,900,211		4,261,600							•	
Total Expelises	Φ	10,030,237	Ψ	2,205,554	Φ	12,500,211	ψS	4,201,000	37.65%	\$	(746,589)	Þ	(280,975)	\$ (	(1,027,564)	-7.38%

## Palmdale Water District Operating Expense Analysis For the Five Months Ending 5/31/2015 2014

		Thru April		May	Y	ear-to-Date		Adjusted Budget	% of Budget
Cash Operating Expenses:	_							_ uugut	Daugot
Directors	\$	41,498	\$	14,213	\$	55,711	\$	114,500	48.66%
Administration		1,422,101		159,803		1,581,904		3,490,000	45.33%
Engineering		345,821		76,866		422,687		1,079,800	39.14%
Facilities		983,321		241,691		1,225,012		3,408,500	35.94%
Operations		1,609,564		463,241		2,072,804		5,453,500	38.01%
Finance		1,027,395		252,359		1,279,754		2,968,750	43.11%
Water Conservation		46,023		9,967		55,990		270,000	20.74%
Human Resources		79,363		23,516		102,878		215,300	47.78%
Information Technology		266,577		93,087		359,663		828,600	43.41%
Customer Care		-		-		-		n <del>=</del> 0	
Water Purchases		567,808		26,138		593,946		2,400,000	24.75%
Water Purchases-Prior Year OAP		683		-		683		250,000	0.27%
Water Recovery		(35,552)		(1,225)		(36,777)		(100,000)	36.78%
Plant Expenditures		793,014		347,101		1,140,115		2,143,500	53.19%
GAC Filter Media Replacement		9,171		-		9,171		1,638,000	0.56%
Total Cash Operating Expenses	\$	7,156,785	\$	1,706,756	\$	8,863,540	\$	24,160,450	36.69%
Non-Cash Operating Expenses:									
Depreciation	\$	2,214,675	\$	549,115	\$	2,763,790	\$	7,350,000	37.60%
OPEB Accrual Expense	-	667,500		166,875	•	834,375	*	2,000,000	41.72%
Bad Debts		20,487		4.062		24,549		100,000	24.55%
Service Costs Construction		153,521		(147,733)		5,788		125,000	4.63%
Capitalized Construction		(273,838)		(109,506)		(383,344)		(1,000,000)	38.33%
Total Non-Cash Operating Expenses	\$	2,782,345	\$	462,812	\$	3,245,157	\$	8,575,000	37.84%
Non-Operating Expenses:									
Interest on Long-Term Debt	\$	777,843	\$	193,353	\$	971,196	\$	2,111,000	46.01%
Amortization of SWP	Ψ	638,040	Ψ	159,510	Ψ	797,550	Ψ	1,679,000	47.50%
Water Conservation Programs		21,833		23,405		45,238		143,000	31.63%
Total Non-Operating Expenses	\$	1,437,716	\$	376,268	\$	1,813,984	\$	7 18 20 18	46.12%
				•		150 151	7		
Total Expenses	\$	11,376,846	\$ 2	2,545,835	\$	13,922,681	\$	36,668,450	37.97%

2014 to 2015 Comparison

# EXPENSE COMPARISON YEAR-TO-DATE May '14-To-May '15



#### Palmdale Water District 2015 Directors Budget

#### For the Five Months Ending Sunday, May 31, 2015

	YTD	С	RIGINAL			AD	JUSTED	
	 CTUAL	E	BUDGET	ADJU:	STMENTS	В	UDGET	PERCENT
	 2015		2015	2	2015	RE	MAINING	USED
Personnel Budget:								
1-01-4000-000 Directors Pay	\$ 24,000	\$	45,000	\$	-	\$	21,000	53.33%
Employee Benefits								
1-01-4005-000 Payroll Taxes	1,822		5,500				3,678	33.13%
1-01-4010-000 Health Insurance	24,149		58,000				33,852	41.64%
Subtotal (Benefits)	25,970		63,500		-		33,852	40.90%
Total Personnel Expenses	\$ 49,970	\$	108,500	\$		\$	54,852	46.06%
OPERATING EXPENSES:								
1-01-4050-000 Directors Travel, Seminars & Meetings	6,144		10,000				3,856	61.44%
Subtotal Operating Expenses	6,144		10,000				3,856	61.44%
Total O & M Expenses	\$ 56,114	\$	118,500	\$	(=)	\$	58,708	47.35%

#### Palmdale Water District 2015 Administration Budget For the Five Months Ending Sunday, May 31, 2015

		YTD ACTUAL 2015		ORIGINAL BUDGET 2015	AD	JUSTMENTS 2015	ADJUSTED BUDGET REMAINING	PERCENT USED
Personnel Budget:		2010		2010		2010	KEMAINING	USLD
•								
1-02-4000-000 Salaries	\$	348,319	\$	860,500			\$ 512,181	40.48%
1-02-4000-100 Overtime		3,373		8,250			4,877	40.89%
1-02-4000-200 On-Call		30,805		67,500			36,695	45.64%
Subtotal (Salaries)	\$	382,497	\$	936,250	\$	=	\$ 553,753	40.85%
Employee Benefits								
1-02-4005-000 Payroll Taxes	\$	26,400	\$	66,000			39,600	40.00%
1-02-4010-000 Health Insurance	•	55,747	+	134,000			78,253	41.60%
1-02-4015-000 PERS		68,174		169,000			100,826	40.34%
1-02-4020-000 Worker's Compensation		27,226		125,000			97,774	21.78%
1-02-4025-000 Vacation Benefit Expense		59,429		35,000			(24,429)	
1-02-4030-000 Life Insurance		3,259		8,000			4,741	40.74%
Subtotal (Benefits)	\$	240,235	\$	537,000	\$	-	\$ 296,765	44.74%
Total Personnel Expenses	\$	622,732	\$	1,473,250	\$	7=7	\$ 850,518	42.27%
OPERATING EXPENSES:								
1-02-4050-100 General Manager Travel	\$	3,217	\$	5,000			1,783	64.34%
1-02-4060-100 General Manager Conferences & Seminars	•	2,195	*	4,000			1,805	54.88%
1-02-4080-000 Other Operating		2,152		20,000			17,848	10.76%
1-02-4110-000 Consultants		64,975		175,000			110,025	37.13%
1-02-4125-000 Insurance		124,864		285,000			160,136	43.81%
1-02-4130-000 Bank Charges		61,005		140,000			78,995	43.58%
1-02-4135-000 Groundwater Adjudication		45,498		75,000			29,502	60.66%
1-02-4140-000 Legal Services		99,995		160,000			60,005	62.50%
1-02-4150-000 Accounting Services		18,000		25,000			7,000	72.00%
1-02-4165-000 Memberships/Subscriptions		28,642		210,000			181,358	13.64%
1-02-4175-000 Permits		5,583		10,000			4,417	55.83%
1-02-4180-000 Postage		12,939		27,500			14,561	47.05%
1-02-4190-100 Public Relations - Publications		9,083		35,000			25,917	25.95%
1-02-4190-900 Public Relations - Other		-		1,000			1,000	0.00%
1-02-4200-000 Advertising		1,988		3,500			1,512	56.81%
1-02-4205-000 Office Supplies		9,654		18,000			8,346	53.63%
Subtotal Operating Expenses	\$	489,788	\$ 1	1,194,000	\$	-	\$ 704,212	41.02%
Total Departmental Expenses	\$ 1	1,112,519	\$ 2	2,667,250	\$	<u> </u>	\$ 1,554,731	41.71%

Prepared 7/1/2015 10:02 AM Page 15

#### Palmdale Water District 2015 Engineering Budget For the Five Months Ending Sunday, May 31, 2015

	YTD	C	RIGINAL			Α	DJUSTED	
	 ACTUAL		BUDGET	ADJUST	MENTS		BUDGET	PERCENT
	 2015		2015	20	15	RI	EMAINING	USED
Personnel Budget:								
1-03-4000-000 Salaries	\$ 313,959	\$	809,000			\$	495,041	38.81%
1-03-4000-100 Overtime	2,111	7	6,750			Ψ	4,639	31.27%
Subtotal (Salaries)	\$ 316,070	\$	815,750			\$	499,680	38.75%
Employee Benefits								46
1-03-4005-000 Payroll Taxes	24,278		61,000				36,722	39.80%
1-03-4010-000 Health Insurance	64,281		154,500				90,219	41.61%
1-03-4015-000 PERS	 56,567		142,000				85,433	39.84%
Subtotal (Benefits)	\$ 145,126	\$	357,500	\$	-	\$	212,374	40.59%
Total Personnel Expenses	\$ 461,196	\$	1,173,250	\$	-	\$	712,054	39.31%
OPERATING EXPENSES:								
1-03-4155-000 Contracted Services	40,000		61,500				21,500	65.04%
1-03-4165-000 Memberships/Subscriptions	1,168		2,000				832	58.40%
1-03-4250-000 General Materials & Supplies	1,968		2,500				532	78.72%
1-03-8100-100 Computer Software - Maint. & Support*	 2,720		13,500		(1,600)		10,780	20.14%
Subtotal Operating Expenses	\$ 45,856	\$	79,500	\$	(1,600)	\$	33,644	57.68%
Total Departmental Expenses	\$ 507,052	\$ '	1,252,750	\$	(1,600)	\$	745,698	40.48%

<sup>\*</sup> Budget adjustments by General Manager per Appendix A

#### Palmdale Water District 2015 Facilities Budget For the Five Months Ending Sunday, May 31, 2015

		5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5					
		YTD	ORIGINAL			ADJUSTED	
	-	CTUAL	BUDGET		TMENTS	BUDGET	PERCENT
		2015	2015	2	015	REMAINING	USED
Personnel Budget:							
1-04-4000-000 Salaries	\$	722,605	\$ 2,049,000			\$ 1,326,395	35.27%
1-04-4000-100 Overtime	Ψ	23,986	65,000			41,014	36.90%
Subtotal (Salaries)	\$	746,591	\$ 2,114,000	\$	_	\$ 1,367,409	35.32%
Employee Benefits						*1	
1-04-4005-000 Payroll Taxes 1-04-4010-000 Health Insurance		57,943	157,000			99,057	36.91%
1-04-4015-000 PERS		201,902 133,465	466,000			264,098	43.33%
Subtotal (Benefits)		393,310	\$ 985,000	\$	_	228,535 \$ 591,690	36.87% 39.93%
Castotal (Conomo)	Ψ	000,010	ψ 303,000	Ψ	_	Ψ 391,090	39.93 /0
Total Personnel Expenses	\$ 1,	139,902	\$ 3,099,000	\$	-	\$ 1,959,098	36.78%
OPERATING EXPENSES:							
1-04-4155-000 Contracted Services	\$	55,629	\$ 125,000			\$ 69,371	44.50%
1-04-4175-000 Permits-Dams		3,508	50,000			46,492	7.02%
1-04-4215-100 Natural Gas - Wells & Boosters		71,585	236,000			164,415	
1-04-4215-200 Natural Gas - Buildings		3,409	9,000			5,591	37.88%
1-04-4220-100 Electricity - Wells & Boosters		617,635	1,515,000			897,365	
1-04-4220-200 Electricity - Buildings		35,387	75,000			39,614	47.18%
1-04-4225-000 Maint. & Repair - Vehicles		16,448	40,000			23,552	41.12%
1-04-4230-100 Maint. & Rep. Office Building		3,625	15,000			11,375	24.16%
1-04-4235-110 Maint. & Rep. Equipment		4,342	6,500			2,158	66.80%
1-04-4235-400 Maint. & Rep. Operations - Wells		20,578	75,000			54,422	27.44%
1-04-4235-405 Maint. & Rep. Operations - Boosters		17,419	50,000			32,581	34.84%
1-04-4235-410 Maint. & Rep. Operations - Shop Bldgs		709	10,000			9,292	7.09%
1-04-4235-415 Maint. & Rep. Operations - Facilities		11,114	15,000			3,886	74.10%
1-04-4235-420 Maint. & Rep. Operations - Water Lines 1-04-4235-425 Maint. & Rep. Operations - Littlerock Dam		80,498	240,000			159,502	33.54%
1-04-4235-430 Maint. & Rep. Operations - Entirerock Dam		_	15,000			15,000	0.00%
1-04-4235-435 Maint. & Rep. Operations - Palmdale Dani		524	7,500 10,000			7,500	0.00%
1-04-4235-440 Maint. & Rep. Operations - Large Meters**		189	10,000		7,870	9,476 7,681	5.24% 2.40%
1-04-4235-445 Maint. & Rep. Operations - Telemetry		3,170	2,250		7,070	(920)	140.89%
1-04-4235-450 Maint. & Rep. Operations - Hypo Generators		555	12,000			11,445	4.63%
1-04-4235-455 Maint. & Rep. Operations - Heavy Equipment		18,477	35,000			16,523	52.79%
1-04-4235-460 Maint. & Rep. Operations - Storage Reservoirs		1,398	5,000			3,602	27.96%
1-04-4235-470 Maint. & Rep. Operations - Meters Exchanges**		31,521	-	:	211,950	180,429	14.87%
1-04-4250-100 General Supplies - Hot Tapping Program		5,549	-			(5,549)	
1-04-4270-300 Telecommunication - Other		1,465	2,750			1,285	53.28%
1-04-4300-200 Testing - Large Meters**		3,525	-		10,955	7,430	32.18%
1-04-4300-300 Testing - Edison Testing		-	6,000			6,000	0.00%
1-04-6000-000 Waste Disposal		5,401	25,000			19,599	21.61%
1-04-6100-100 Fuel and Lube - Vehicle		23,273	130,000			106,727	17.90%
1-04-6100-200 Fuel and Lube - Machinery		15,968	43,000			27,032	37.13%
1-04-6200-000 Uniforms		11,384	22,500			11,116	50.60%
1-04-6300-100 Supplies - General 1-04-6300-200 Supplies - Hypo Generators		21,915	47,500			25,585	46.14%
1-04-6300-200 Supplies - Hypo Generators 1-04-6300-300 Supplies - Electrical		371	6,500			6,129	5.71%
1-04-6300-400 Supplies - Electrical		2,733	3,000 5,000			3,000	0.00%
1-04-6300-800 Supplies - Construction Materials		16,411	35,000			2,267 18,589	54.65% 46.89%
1-04-6400-000 Tools		8,643	12,000			3,357	72.02%
1-04-7000-100 Leases -Equipment		6,828	12,500			5,672	54.62%
Subtotal Operating Expenses	\$ 1,	121,185	\$ 2,899,000	\$ 2	230,775	\$ 2,008,590	35.82%
			200				
Total Departmental Expenses	\$ 2,2	261,087	\$ 5,998,000	\$ 2	230,775	\$ 3,967,688	36.30%

<sup>\*\*</sup> Budget adjustment by Board action 04/08/15

Prepared 7/1/2015 10:03 AM Page 17

#### Palmdale Water District 2015 Operation Budget For the Five Months Ending Sunday, May 31, 2015

	_	YTD ACTUAL 2015		DRIGINAL BUDGET 2015	AD	JUSTMENTS 2015		ADJUSTED BUDGET REMAINING	PERCENT USED
Personnel Budget:									
1-05-4000-000 Salaries	\$	405,179	\$	1,104,500			\$	699,321	36.68%
1-05-4000-100 Overtime	*	19,776	Ψ	53,750			Ψ	33,974	36.79%
Subtotal (Salaries)	\$	424,955	\$	1,158,250	\$	=	\$	733,295	36.69%
Employee Benefits							-	,	00.0070
1-05-4005-000 Payroll Taxes		22 242		00.750				E0 E07	05 500/
1-05-4010-000 Health Insurance		32,243		90,750				58,507	35.53%
1-05-4015-000 PERS		93,508		200,000				106,492	46.75%
Subtotal (Benefits)	-	74,620	•	203,000	•		•	128,380	36.76%
	Ф	200,371	\$	493,750	\$	_	\$	293,379	40.58%
Total Personnel Expenses	\$	625,326	\$	1,652,000	\$		\$	1,026,674	37.85%
OPERATING EXPENSES:									
1-05-4155-000 Contracted Services*	\$	61,540	\$	67,500	\$	12,200	Ф	18,160	77 040/
1-05-4175-000 Permits	Ψ	12,620	Ψ	40,000	φ	12,200	φ		77.21%
1-05-4215-200 Natural Gas - WTP		537		3,000				27,380	31.55%
1-05-4220-200 Electricity - WTP		53,661		125,000				2,463	17.92%
1-05-4230-110 Maint. & Rep Office Equipment		33,001		500				71,339	42.93%
1-05-4235-110 Maint. & Rep. Operations - Equipment		7,434		11,500				500	0.00%
1-05-4235-410 Maint. & Rep. Operations - Shop Bldgs		7,434		6,000				4,066	64.65%
1-05-4235-415 Maint. & Rep. Operations - Group Bidgs		17,287						5,978	0.36%
1-05-4235-450 Maint. & Rep. Operations - Hypo Generator		17,207		45,000				27,713	38.42%
1-05-4235-500 Maint. & Rep. Operations - Hypo Generator		2.075		18,000				18,000	0.00%
1-05-4236-000 Palmdale Lake Management		2,975		6,000				3,025	49.58%
1-05-6000-000 Waste Disposal		11,575		15,000				3,425	77.16%
1-05-6200-000 Uniforms		1,168		14,000				12,832	8.34%
1-05-6300-100 Supplies - General		5,862		12,000				6,138	48.85%
1-05-6300-600 Supplies - Lab		5,604		15,000				9,396	37.36%
1-05-6300-700 Outside Lab Work		24,621		35,000				10,379	70.35%
1-05-6400-000 Tools		34,375		64,000				29,625	53.71%
1-05-6500-000 Chemicals*		3,090		6,500				3,410	47.54%
		101,694		485,000		(12,200)		371,106	21.51%
1-05-7000-100 Leases -Equipment		651	_	3,000				2,349	21.69%
Subtotal Operating Expenses	\$	344,716	\$	972,000	\$	:	\$	627,284	35.46%
Total Departmental Expenses	\$	970,042	\$ :	2,624,000	\$	-	\$	1,653,958	36.97%

<sup>\*</sup> Budget adjustments by General Manager per Appendix A

#### Palmdale Water District 2015 Finance Budget For the Five Months Ending Sunday, May 31, 2015

	 YTD ACTUAL 2015	3	ORIGINAL BUDGET 2015	AD	JUSTMENTS 2015	 DJUSTED BUDGET EMAINING	PERCENT USED
Personnel Budget:							
1-06-4000-000 Salaries** 1-06-4000-100 Overtime** Subtotal (Salaries)	\$ 381,093 3,889 384,982		1,546,000 19,000 1,565,000	\$	(727,000) (13,500) (740,500)	\$ 437,907 1,611 439,518	46.53% 70.71% 46.69%
Employee Benefits 1-06-4005-000 Payroll Taxes** 1-06-4010-000 Health Insurance** 1-06-4015-000 PERS** Subtotal (Benefits)	\$ 29,574 90,488 80,132 200,194	\$		\$	(54,000) (173,000) (132,000) (359,000)	\$ 34,926 52,512 84,868 172,306	45.85% 63.28% 48.57% 53.74%
Total Personnel Expenses	 585,176	\$	2,296,500	\$	(1,099,500)	\$ 611,824	48.89%
OPERATING EXPENSES: 1-06-4155-300 Contracted Services ** 1-06-4155-100 Contracted Services - Infosend 1-06-4165-000 Memberships/Subscriptions	\$ 5,090 89,375 110	\$	24,750 205,000 500	\$	(16,950)	\$ 2,710 115,625 390	65.26% 43.60% 22.00%
1-06-4230-110 Maintenance & Repair - Office Equipment** 1-06-4235-440 Maint. & Rep. Operations - Large Meters** 1-06-4235-470 Maint. & Rep. Operations - Meter Exchanges**	2,129 138,045		1,000 10,000 350,000		(500) (7,870) (211,950)	500 1 5	0.00% 99.97% 100.00%
1-06-4250-000 General Material & Supplies** 1-06-4260-000 Business Forms** 1-06-4270-100 Telecommunication - Office 1-06-4270-200 Telecommunication - Cellular Stipend	1,812 3,522 6,650 7,330		6,000 10,000 12,000 17,000		(1,500) (3,500)	2,688 2,978 5,351 9,670	40.26% 54.19% 55.41% 43.12%
1-06-4300-200 Testing - Large Meter Testing** 1-06-7000-100 Leases - Equipment	4,044		15,000		(10,955)	1	99.98%
Subtotal Operating Expenses	\$ 1,222 259,329	\$	10. 2. Marie 10.	\$		\$ 1,778 141,696	40.73% 64.67%
Total Departmental Expenses	\$ 844,505	\$	2,950,750	\$	(1,352,725)	\$ 753,520	52.85%

<sup>\*\*</sup> Budget adjustment by Board action 04/08/15

Prepared 7/1/2015 10:06 AM Page 19

#### Palmdale Water District 2015 Human Resources Budget For the Five Months Ending Sunday, May 31, 2015

	Δ	YTD	RIGINAL	AD.	JUSTMENTS		JUSTED	PERCENT
		2015	2015	,,,,	2015		MAINING	USED
Personnel Budget:								
1-08-4000-000 Salaries	\$	57,487	\$ 101,000			\$	43,513	56.92%
Employee Benefits								
1-08-4005-000 Payroll Taxes		4,407	7,750				3,343	56.87%
1-08-4010-000 Health Insurance		9,124	18,000				8,876	50.69%
1-08-4015-000 PERS		2,697	6,500				3,803	41.49%
Subtotal (Benefits)	\$	16,229	\$ 32,250	\$	-	\$	16,021	50.32%
Total Personnel Expenses	\$	73,715	\$ 133,250	\$	1=	\$	59,535	55.32%
OPERATING EXPENSES:								
1-08-4050-000 Staff Travel	\$	8,866	\$ 25,250			\$	16,384	35.11%
1-08-4060-000 Staff Conferences & Seminars		14,146	20,500				6,354	69.00%
1-08-4070-000 Employee Expense		24,428	40,000				15,572	61.07%
1-08-4095-000 Employee Recruitment		943	3,000				2,057	31.42%
1-08-4100-000 Employee Retention		7,035	20,000				12,965	35.18%
1-08-4105-000 Employee Relations		2,408	3,500				1,092	68.80%
1-08-4110-000 Consultants		-	1,000				1,000	0.00%
1-08-4120-100 Training-Safety 1-08-4120-200 Training-Speciality		5,580	30,000		5,000		29,420	15.94%
1-08-4120-200 Training-Speciality 1-08-4121-000 Safety Program		6,380	26,000		(5,000)		14,620	30.38%
1-08-4165-000 Membership/Subscriptions		200	1,000				800	20.02%
1-08-4165-100 HR/Safety Publications		319	1,600				1,281	19.94%
1-08-6300-500 Supplies - Safety		154 8,675	1,000 20,000				846	15.44%
Subtotal Operating Expenses	\$	79,133	\$ 192,850	\$		Φ	11,325 113,717	43.37%
	Ψ		99 SS North 19 1907 Seed	φ		Φ	113,717	41.03%
Total Departmental Expenses	\$	152,849	\$ 326,100	\$	-	\$	173,251	46.87%

#### Palmdale Water District 2015 Water Conservation Budget For the Five Months Ending Sunday, May 31, 2015

	A	YTD CTUAL 2015	-	RIGINAL UDGET 2015	ADJUSTMENTS	3	DJUSTED BUDGET EMAINING	PERCENT USED
Personnel Budget:								
1-07-4000-000 Salaries 1-07-4000-100 Overtime Subtotal (Salaries)	\$	67,094 298 67,392		175,000 1,000 176,000			5 107,906 702 5 108,608	38.34% 29.80% 38.29%
Employee Benefits 1-07-4005-000 Payroll Taxes 1-07-4010-000 Health Insurance 1-07-4015-000 PERS Subtotal (Benefits)	\$	5,180 17,838 7,933 30,951	\$	13,500 38,000 20,000 71,500	\$ -	9	8,320 20,162 12,067 6 40,549	38.37% 46.94% 39.67% 43.29%
Total Personnel Expenses	\$	98,343	\$	247,500	\$ -	\$	148,455	39.73%
OPERATING EXPENSES:								
1-07-4190-300 Public Relations - Landscape Workshop/Training 1-07-4190-400 Public Relations - Contests 1-07-4190-500 Public Relations - Education Programs 1-07-4190-700 Public Relations - General Media 1-07-4190-900 Public Relations - Other 1-07-6300-100 Supplies - Misc. Subtotal Operating Expenses	\$	9,266 1,289 3,304 13,899	\$	1,000 1,000 2,500 25,000 2,000 5,000 36,500	\$ -	9	960 1,000 2,500 15,735 711 1,696 6 22,601	4.00% 0.00% 0.00% 37.06% 64.46% 66.08% 38.08%
Total Departmental Expenses	\$	112,242	\$	284,000	\$ -	9	171,056	39.52%

Prepared 7/1/2015 10:08 AM Page 20

#### Palmdale Water District 2015 Information Technology Budget For the Five Months Ending Sunday, May 31, 2015

		YTD ACTUAL 2015		RIGINAL BUDGET 2015	AD	JUSTMENTS 2015	ا	DJUSTED BUDGET EMAINING	PERCENT
Personnel Budget:									
1-09-4000-000 Salaries	\$	83,439	\$	221,500			\$	138,061	37.67%
1-09-4000-100 Overtime		2,034		2,500				466	81.35%
Subtotal (Salaries)	\$	85,473	\$	224,000			\$	138,527	38.16%
Employee Benefits									
1-09-4005-000 Payroll Taxes		6,507		17,000				10,493	38.27%
1-09-4010-000 Health Insurance		17,289		37,500				20,211	46.10%
1-09-4015-000 PERS		17,389		44,000				26,611	39.52%
Subtotal (Benefits)	\$	41,184	\$	98,500	\$	-	\$	57,316	41.81%
Total Personnel Expenses	\$	126,658	\$	322,500	\$	-	\$	195,376	39.27%
OPERATING EXPENSES:  1-09-4155-000	\$	17,266 150 28,916 10,386 3,909 - 330 - 560 53,525 40,475	\$	125,000 1,000 77,750 20,000 5,000 2,000 3,000 2,500 20,000 44,000 110,000		1,600	\$	107,734 850 48,834 9,614 2,691 2,000 2,670 2,500 19,440 (9,525) 69,525	13.81% 15.00% 37.19% 51.93% 59.23% 0.00% 10.99% 0.00% 2.80% 121.65% 36.80%
1-09-8100-150 Computer Software - Dynamics GP Support 1-09-8100-200 Computer Software - Software and Upgrades		3,465		36,000				32,536	9.62%
	•	8,472	Φ.	14,000	Φ.	1.000	•	5,528	60.52%
Subtotal Operating Expenses	\$	167,454	\$	460,250	\$	1,600	\$	294,396	36.26%
Total Departmental Expenses	\$	294,111	\$	782,750	\$	1,600	\$	489,772	37.50%

<sup>\*</sup> Budget adjustments by General Manager per Appendix A

#### Palmdale Water District 2015 Customer Care Budget For the Five Months Ending Sunday, May 31, 2015

		YTD ACTUAL 2015	_	RIGINAL BUDGET 2015	AD	JUSTMENTS 2015	E	DJUSTED BUDGET EMAINING	PERCENT
		2010		2010		2010			0025
Personnel Budget:									
1-10-4000-000 Salaries**	\$	203,340	\$	_	\$	727,000	\$	523,660	27.97%
1-10-4000-100 Overtime**	-	1,714	•	-	•	13,500	•	11,786	12.69%
Subtotal (Salaries)	\$		\$	-	\$	740,500	\$	535,446	27.69%
Employee Benefits									
1-10-4005-000 Payroll Taxes**		16,216		-		54,000		37,784	30.03%
1-10-4010-000 Health Insurance**		59,047		-		173,000		113,953	34.13%
1-10-4015-000 PERS**		36,996		-		132,000		95,004	28.03%
Subtotal (Benefits)	\$	112,259	\$	-	\$	359,000	\$	246,741	31.27%
Total Personnel Expenses	\$	317,312	\$	-	\$	1,099,500	\$	782,188	28.86%
				,					
OPERATING EXPENSES:									
1-10-4155-000 Contracted Services**	\$	4,866	\$	_	\$	16,950	\$	12,084	28.71%
1-10-4230-110 Maintenance & Repair-Office Equipment**				-		500		500	0.00%
1-10-4250-000 General Material & Supplies**		2,877		-		1,500		(1,377)	191.78%
1-10-4260-000 Business Forms**		1,471		-		3,500		2,029	42.03%
Subtotal Operating Expenses	\$	9,213	\$	-	\$	22,450	\$	13,237	41.04%
Total Departmental Expenses	\$	326,526	\$		\$	1,121,950	\$	795,424	29.10%

<sup>\*\*</sup> Budget adjustment by Board action 04/08/15

Prepared 7/1/2015 10:08 AM Page 23

# Project Payment Schedule Updated: July 1, 2015

= Approved for Payment = 2014 Budget Carryover



Planned Expenses	2015 Budget	Payee	Approved Contract	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15
Committed Contracts / Projects																
Water Revenue Bond Projects	-	Kennedy/Jenks and BV Const.	674,987													674,987
Storage Tank Maintenance (Year 2 of 6) - RCP03	330,000	Superior Tank	330,000								330,000					
Water System Master Plan Update (WO# 14-404) - PL02	45,000	MWH	196,043	9,363		18,599	5,370	4,477		2,098	19,481	19,481				
Meter Replacement Program (Purchase 2014 Carry Over)		Inland Waterworks	788,148	416,782	314,597											
Meter Replacement Program (Purchase 2015) - RCP01	900,000	Inland Waterworks	784,447				454,752		329,695							
Meter Replacement Program (Installation) - RCP02	325,000	Bob O Construction	155,506						23,171	50,702	27,677	53,956				
Hydrologic and Energy Database - PL04	67,000	DCSE	69,730						28,500	19,160	22,070					
3-Inch Air Diaphram Pump - NE03	5,000						5,000									
Emergency Repair of Storage Tank at Well No. 18/19 Site	-	Superior Tank	32,500									32,500				
Brine Storage Tanks - RCP07	125,000	Evoqua	136,250					27,250			59,000	50,000				
NaOCL Generator Replacement - RCP08	150,000	D&H / Evoqua	162,855								90,000	50,000	22,855			
Dredging @ Lake Outlet Structure / Mechanical Repairs		Fontaine				57,115										
Lobby Schematic Design		Itzen	28,200		7,124		13,424	6,948								
Security Improvement Project (Feasibility/Design)		Exante 360			5,000	2,000										
Security System Upgrades - PRO05	250,000	Siemens	259,816								50,000	100,000	75,000	34,816		
Natural Gas Engine Emissions Analyzer - NE10	15,000	Murcal	13,335			13,335										
Generator/Engine Emissions (Well No. 2A and 3A) - SF05	20,000	Murcal	19,316				19,316									
Well No. 7A Electrical Transformer - RCP10	35,000	CED	19,511				19,511									
Diesel Tamper - RE03	5,000	Dowd Supply	4,268				4,268									
HVAC at WTP - PRO10	10,000	Circulating Air	8,980							8,182						
Shop/Mechanic Truck w/ Crane and Compressor - NE05	100,000	Five Star Ford	101,599							101,599						
Replacement Fleet (4) 3/4 Ton Trucks		Wondries	143,751				143,751									
docSTAR Smart Automation Project		docSTAR			4,331	15,259										
Subtotal	2,382,000		3,929,242	426,145	331,052	106,308	665,392	38,675	381,366	181,741	598,228	305,937	97,855	34,816	-	674,987
Budgeted Projects																
Well No. 15 Rehabilitation - RCP13	300,000	TBD	TBD											100,000	200,000	
Well No. 30 Rehabilitation - RCP12	50,000	TBD	TBD											50,000		
2015 Urban Water Management Plan Update - PL01	40,000	TBD	TBD										10,000	10,000	10,000	10,000
2014 Water System Master Plan Update (EIR) - PL03	140,000	TBD	TBD									25,000	25,000	25,000	25,000	40,000
ARC Flash Hazard Analysis - SF01	62,000	TBD	TBD								20,000	22,000	20,000			
Fleet Lighting Improvements (Phase 1 of 3) - SF03	10,000	TBD	TBD									10,000				
Palmdale Ditch Improvements - RCP05	75,000	TBD	TBD									25,000	25,000	25,000		
Parking Lot Re-Surfacing - RCP-4	100,000	TBD	TBD										100,000			
Production Flow Meter Replacement - RCP09	25,000	TBD	TBD								25,000					
WTP Security Stystem Upgrade - PRO04	5,000	TBD	TBD									5,000				
Sludge Pump Station Flow Meter - PRO06	4,000	TBD	TBD										4,000			
Replacement Vehicles/Fleet - RE02	135,000	TBD	TBD									30,000	35,000	35,000	35,000	
Valve Exercising Truck - NE08	100,000	TBD	TBD									100,000				
Shop Tools - NE02	25,000	TBD	TBD									25,000				
Rock Drill / Clay Spade - RE01	8,000	TBD	TBD											8,000		
Acquisition of Tax Defaulted Properties - NCC02	28,000	LA County	TBD												28,000	
Subtotal	1,107,000		-	-	-	-	-	-	-	-	45,000	242,000	219,000	253,000	298,000	50,000
<u></u>																
Water Quality Fee Funded Projects																
GAC Replacement at WTP - F400 and Reactivated	806,500	Calgon	806,500	275,350			297,759					300,000			185,000	
GAC Replacement at WTP - AC1230CX	300,000	Evoqua	300,000					298,286								
GAC Replacement at Underground Booster Station	40,000	Evoqua	40,000									40,000				
Subtotal	1,146,500		1,146,500	275,350	-	-	297,759	298,286	-	-	-	340,000	-	-	185,000	-
TOTALS			Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15
1			5 075 740							404 744	(40,000					

TOTALS		Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15
Monthly Planned Expenses (Including Water Quality)	 	5,075,742	701,495	331,052	655,335	963,151	336,961	381,366	181,741	643,228	887,937	316,855	287,816	483,000	724,987
TOTAL Monthly 2014 Carryover Projects (Excluding Water Quality)	 	3,929,242	426,145	467,679	90,973										
TOTAL 2015 YTD Budgeted Expenses (Including Water Quality)	 			7,124	662,459	1,625,610	1,962,571	2,343,937	2,525,678	3,168,906	4,056,843	4,373,698	4,661,514	5,144,514	5,869,501

# Water Revenue Bond - Series 2013A Updated: July 1, 2015



Project	Work Order	Description	Al	llocated Based on Bond	Contractual Commitment	F	Payout to Date	Grant Funds/Oper Budget		U	Incommitted Bond \$
Spec. 1204	603-12	Ave. Q - Q-3, Division and Sumac	\$	725,000	\$ 765,085	\$	765,085	\$	-	\$	(40,085)
Spec. 1201	606-11	20th, Puerta, Sweetbriar, and 22nd St. E.	\$	1,450,000	\$ 1,487,261	\$	1,487,261	\$	-	\$	(37,261)
Spec. 1205	605-12	Frontier, 31st St. E., etc. between Ave. Q and Q-4	\$	1,200,000	\$ 1,239,232	\$	832,876	\$ 48	5,000	\$	(39,232)
Spec. 1207	607-12	10th St. E. between Ave. P and Palmdale Blvd.	\$	1,400,000	\$ 1,255,008	\$	1,170,315	\$	-	\$	144,992
LRDSR	501-04	Littlerock Sediment Removal (EIR/EIS/Permits)	\$	975,000	\$ 515,925	\$	485,589	\$	-	\$	459,075
LCGRRP	400-12	Littlerock Recharge and Recovery (Feasibility)	\$	1,500,000	\$ 769,492	\$	723,447	\$	-	\$	730,508
UAR	TBD	Upper Amargosa Recharge (Project Capacity)	\$	1,250,000	\$ 1,250,000	\$	38,402	\$	-	\$	-
Spec. 0905	601-09	15th St. E. between Ave. P and Ave. Q (Material)	\$	-	\$ 362,984	\$	362,984	\$	-	\$	(362,984)
LCGRRP-2	501-04	Littlerock Recharge and Recovery (Permits)	\$	-	\$ 1,530,000	\$	-	\$ 18	9,987	\$	(1,530,000)
Totals:			\$	8,500,000	\$ 9,174,987	\$	5,865,960	\$ 67	4,987	\$	(674,987)

Requisition No.	Payee	Date Approved	Invoice No.	Project	Payr	Payment Amount	
2	Issuance Costs	Jul 8, 2013	N/A	WRB	\$	24,815.84	
3	BV Construction - Progress Payment #1	Jul 9, 2013	1	Spec. 1204	\$	98,552.53	
4	JT Eng Design Progress Payment	Jul 17, 2013	5187	Spec. 1207	\$	9,108.00	
5	BV Construction - Progress Payment #2	Aug 5, 2013	2	Spec. 1204	\$	145,175.44	
6	BV Construction - Progress Payment #3-4	Sep 4, 2013	3 and 4	Spec. 1204	\$	167,790.43	
7	Aspen - EIR/EIS Progress Payment	Sep 30, 2013	1116.002-01	LRDSR	\$	18,499.60	
8	BV Construction - Progress Payment #5	Sep 30, 2013	5	Spec. 1204	\$	46,862.08	
9	BV Construction - Progress Payment #6	Oct 24, 2013	6	Spec. 1204	\$	51,052.05	
10	Aspen - EIR/EIS Progress Payment	Oct 24, 2013	1116.002-02	LRDSR	\$	8,410.32	
11	BV Construction - Progress Payment #7	Nov 7, 2013	7	Spec. 1204	\$	87,960.50	
12	BV Construction - Progress Payment #8	Dec 4, 2013	8	Spec. 1204	\$	70,650.08	
13	Aspen - EIR/EIS Progress Payment	Dec 4, 2013	1116.002-03	LRDSR	\$	11,054.97	
14	Kennedy/Jenks - Progress Payment	Jan 2, 2014	78236	LCGRRP	\$	24,066.25	
14	BV Construction - Progress Payment #1	Jan 2, 2014	1	Spec. 1201	\$	29,925.00	
14	BV Construction - Progress Payment #9	Jan 2, 2014	9	Spec. 1204	\$	58,787.84	
14	Aspen - EIR/EIS Progress Payment	Jan 2, 2014	1116.002-04	LRDSR	\$	36,178.95	
14	JT Eng Design Progress Payment	Jan 2, 2014	5200	Spec. 1207	\$	9,518.00	
15	BV Construction - Progress Payment #2 & #3	Jan 21, 2014	2 & 3	Spec. 1201	\$	114,095.00	
16	Aspen - EIR/EIS Progress Payment	Feb 24, 2014	1116.002-05	LRDSR	\$	4,917.47	
16	BV Construction - Progress Payment #4 & #5	Feb 24, 2014	4 & 5	Spec. 1201	\$	131,743.15	
17	BV Construction - Retention Payment	Mar 3, 2014	10	Spec. 1204	\$	38,254.26	
17	Kennedy/Jenks - Progress Payment	Mar 3, 2014	79010 & 80391	LCGRRP	\$	113,652.66	
18	BV Construction - Progress Payment #6	Mar 31, 2014	6	Spec. 1201	\$	126,834.50	
18	Aspen - EIR/EIS Progress Payment	Mar 31, 2014	1116.002-06 and 07	LRDSR	\$	17,080.04	
19	Kennedy/Jenks - Progress Payment	Apr 16, 2014	78236	LCGRRP	\$	28,228.60	
19	BV Construction - Progress Payment #7	Apr 16, 2014	7	Spec. 1201	\$	252,741.80	
20	BV Construction - Progress Payment #8	May 15, 2014	8	Spec. 1201	\$	69,825.00	
20	Aspen - EIR/EIS Progress Payment	May 15, 2014	1116.002-08	LRDSR	\$	33,388.96	
20	Kennedy/Jenks - Progress Payment	May 15, 2014	82422 & 80900	LCGRRP	\$	135,858.74	
21	BV Construction - Progress Payment #9	Jun 4, 2014	9	Spec. 1201	\$	67,260.00	
21	Aspen - EIR/EIS Progress Payment	Jun 4, 2014	1116.002-09	LRDSR	\$	31,845.93	
22	BV Construction - Progress Payment #10	Jun 30, 2014	10	Spec. 1201	\$	139,498.00	
23	Kennedy/Jenks - Progress Payment	Jun 30, 2014	83735	LCGRRP	\$	30,172.21	
23	Aspen - EIR/EIS Progress Payment	Jun 30, 2014	1116.002-10	LRDSR	\$	10,672.32	
24	BV Construction - Progress Payment #11	Jul 21, 2014	11	Spec. 1201	\$	141,217.50	

Requisition No.	Payee	Date Approved	Invoice No.	Project	Payment Amount
24	Kennedy/Jenks - Progress Payment	Jul 21, 2014	84147	LCGRRP	\$ 26,431.83
24	Aspen - EIR/EIS Progress Payment	Jul 21, 2014	1116.002-11	LRDSR	\$ 6,274.20
25	BV Construction - Progress Payment #12	Aug 19, 2014	12	Spec. 1201	\$ 84,386.60
25	Aspen - EIR/EIS Progress Payment	Aug 19, 2014	1116.002-12	LRDSR	\$ 11,115.51
26	BV Construction - Progress Payment #13	Sept 10, 2014	13	Spec. 1201	\$ 47,654.85
26	Aspen - EIR/EIS Progress Payment	Sept 10, 2014	1116.002-13	LRDSR	\$ 37,715.30
27	BV Construction - Progress Payment #14	Sept 29, 2014	14	Spec. 1201	\$ 122,741.90
27	PWD - Reimbursement	Sept 29, 2014	N/A	Spec. 0905	\$ 260,611.31
28	Cedro Construction - Progress Payment #1	Oct 14, 2014	1	Spec. 1207	\$ 310,752.41
28	City of Palmdale - Recharge Project	Oct 14, 2014	PWD-2014	UAR	\$ 38,402.47
29	Aspen - EIR/EIS Progress Payment	Oct 23, 2014	1116.002-14	LRDSR	\$ 56,223.72
29	Kennedy/Jenks - Progress Payment	Oct 23, 2014	87036	LCGRRP	\$ 80,732.32
30	BV Construction - Progress Payment #15	Nov 12, 2014	15	Spec. 1201	\$ 84,974.65
30	Aspen - Bio and Cultural Report	Nov 12, 2014	3277.001-01	Spec. 1205	\$ 10,608.08
30	Cedro Construction - Progress Payment #2	Nov 12, 2014	2	Spec. 1207	\$ 195,802.84
31	ANM Construction - Paving	Nov 17, 2014	011115-1	Spec. 0905	\$ 102,373.00
32	Aspen - Bio and Cultural Report	Nov 26, 2014	3277.001-02	Spec. 1205	\$ 1,147.81
32	Aspen - EIR/EIS Progress Payment	Nov 26, 2014	1116.002-15	LRDSR	\$ 76,161.79
33	Kennedy/Jenks - Progress Payment	Dec 29, 2014	88741	LCGRRP	\$ 71,831.14
33	BV Construction - Progress Payment #16 (Retention)	Dec 29, 2014	16 - Retention	Spec. 1201	\$ 74,363.05
33	Aspen - EIR/EIS Progress Payment	Dec 29, 2014	1116.002-16	LRDSR	\$ 6,136.99
34	Cedro Construction - Progress Payment #3	Jan 7, 2015	3	Spec. 1207	\$ 294,189.21
35	BV Construction - Progress Payment #1	Jan 26, 2015	1	Spec. 1205	\$ 152,445.08
35	Aspen - EIR/EIS Progress Payment	Jan 26, 2015	1116.002-17	LRDSR	\$ 13,105.63
36	Kennedy/Jenks - Progress Payment	Feb 2, 2015	89538	LCGRRP	\$ 78,066.17
37	BV Construction - Progress Payments #2 and #3	Feb 19, 2015	2 and 3	Spec. 1205	\$ 195,962.20
37	Aspen - EIR/EIS Progress Payment	Feb 19, 2015	1116.002-18	LRDSR	\$ 8,814.60
38	BV Construction - Progress Payment #4	Mar 9, 2015	4	Spec. 1205	\$ 123,500.00
38	Cedro Construction - Progress Payment #4	Mar 9, 2015	4	Spec. 1207	\$ 70,371.25
39	BV Construction - Progress Payment #5	Mar 31, 2015	5	Spec. 1205	\$ 144,210.00
39	Aspen - EIR/EIS Progress Payment	Mar 31, 2015	1116.002-19	LRDSR	\$ 12,057.52
39	Kennedy/Jenks - Progress Payment	Mar 31, 2015	90983	LCGRRP	\$ 134,407.47
40	Cedro Construction - Progress Payment #5	Apr 13, 2015	5	Spec. 1207	\$ 116,680.99
41	BV Construction - Progress Payment #6	Apr 27, 2015	6	Spec. 1205	\$ 125,003.43
41	Aspen - EIR/EIS Progress Payment	Apr 27, 2015	1116.002-20	LRDSR	\$ 7,540.62
42	Cedro Construction - Progress Payment #6	May 19, 2015	6	Spec. 1207	\$ 103,592.13
43	BV Construction - Progress Payment #7	Jun 8, 2015	7	Spec. 1205	\$ 72,296.90
43	Aspen - Native American Monitoring	Jun 8, 2015	3277.001-03	Spec. 1205	\$ 7,702.52
43	Aspen - EIR/EIS Progress Payment	Jun 8, 2015	1116.002-21	LRDSR	\$ 44,109.14
44	Aspen - EIR/EIS Progress Payment	Jun 23, 2015	1116.002-22	LRDSR	\$ 34,285.59
44	Cedro Construction - Progress Payment #7	Jun 23, 2015	7	Spec. 1207	\$ 60,299.73

# PALMDALE WATER DISTRICT BOARD MEMORANDUM

**DATE:** July 1, 2015 July 6, 2015

TO: Finance Committee Committee Committee Meeting

**FROM:** Michael Williams, Finance Manager/CFO

VIA: Mr. Dennis D. LaMoreaux, General Manager

RE: AGENDA ITEM NO. 4.5 – CONSIDERATION AND POSSIBLE ACTION

ON PROPOSAL RECEIVED FROM STARNIK, INC FOR

PROGRAMMING SERVICES.

#### **Recommendation:**

Staff recommends approving the estimate for custom development from Starnik, Inc. for programming services in order to implement the new notice to delinquent consumers process approved by Resolution No. 15-10. The quote is a fixed cost of \$12,200.00 and is budgeted under account 1-09-8100-140.

#### **Alternative Options:**

There is no alternative.

#### **Impact of Taking No Action:**

The impact of taking no action would result in not implementing the approved notification process.

#### **Background:**

The District adopted Resolution No. 15-10 on May 27, 2015, which changed the notification process for delinquent customers and assured compliance with the new law AB 2747.

The programming changes needed will add 1<sup>st</sup> mailed reminder notice that account is delinquent and subject to shut off 15 days prior to proposed shut-off date. The change will also add a 2<sup>nd</sup> mailed notice of disconnection 7 days prior to the proposed disconnection date in lieu of personally delivering a 48-hour notice to the property.

#### **Strategic Plan Element:**

This work is part of Strategic Element #5, Exceptional Customer Service by implementing best management practices.

#### **Budget:**

This is a budgeted item under 1-09-8100-140.

#### **Supporting Documents:**

• Estimate for custom development, Starnik, Inc.

# Starnik Systems Inc.

7820 Orlando Avenue Lubbock, TX 79423

### **Estimate**

Date	Estimate #			
6/26/2015	162			

Palmdale Water District
Mr.Michael Williams
2029 E Ave Q
Palmdale, CA 93550

Description		Total
Custom Development - Collection Process Change based on requirements submitted and assumptions attached  New Reminder Notice Template and Setup Page for this Template  New Shut Off Notice Template and Setup Page for this Template  Changes to Collection Methods and Processes to add calculations based on mailed date instead of completed date, sending duplicates of reminder notices to billing and service addresses where different, and additional fields with calculations based on days  Appropriate changes to collection process pages to accommodate the changes above  This estimate is valid until July 26, 2015  Please sign below to approve this estimate and send back the signed document to accounting@starnik.com  This estimate is approved by:  Signature:		
Thank you for your business.	Subtotal	\$12,200.00
	Sales Tax (0.0%)	\$0.00
	Total	\$12,200.00

### Custom Development for Palmdale Water District

#### **Change in Collection Process - Assumptions**

- 1. The Reminder Notice and Shut Off Notice templates will be 8.5" x 11" in Portrait orientation in PDF format.
- 2. It's assumed that the samples given for the notices are one page each. No printing on the back is required.
- 3. On the notices, the mailing address and return address will be in the same location as on Invoice Template 67 now.
- 4. Note: Wherever it is stated "Invoice Template 67 now", it means that changes to Invoice Template 67 in the future will not be reflected in this Late Notice Template.
- 5. Amount Due displayed on the Reminder Notice and Shut Off Notice will be the Unpaid Invoice Amount from the Billing Process connected to the Collection Process. This will include all prior balances in that invoice. Note: If there are unapplied credits or pending payments, they will not be subtracted from the Invoice Amount.
- 6. It is assumed that the Account Holder's address is the Resident Billing Address in UtilityTrakR.
- 7. The option to send notices to Service Address and Resident Billing Address will create the 2 notices if the Service Address and Resident Billing Address differ in any way, including spaces or Zip+4. No notices will be sent to Courtesy Bill Addresses.
- 8. The Shut Off Notice will be based on the Reminder Notice's mail date only. It is assumed that Palmdale Water District's collection process will take care of the 41 day requirement, and no changes will be made for that.
- 9. On the Reminder Notice and Shut Off Notice, wherever the Service Address is displayed, the entire Service Address entered in UtilityTrakR will be displayed.
- 10. The Name on the bottom portion of the Reminder Notice will be the Resident Account Name in UtilityTrakR.
- 11. The text on the notices will not be tied to fees and other items calculated by the collection actions. If changes are made to them, the user will have to make changes to the text.
- 12. For the Reminder Notice and the Shut Off Notice, where possible text will be made customizable by the user, but the format will follow the sample given and the notice will not be designed to allow more or less text than the sample.
- 13. No changes have been made for the following (It is assumed current collection processes will satisfy these needs.):
  - a. The Reminder Notice will generate the 10% late penalty for the account. Additional late fees of 1.5% for balances over 30 days will also be calculated and added to all applicable accounts, but will not generate a Reminder Notice.
  - b. On the 16<sup>th</sup> day after the Reminder Notice is mailed or the 41<sup>st</sup> day after the original invoice goes unpaid, the account is eligible for "SHUT-OFF NOTICE" to be generated sample of the notice is attached and marked Exhibit B.

- c. Once the Shut-Off Notice is generated, a \$5.00 charge is added to the customer's account. This amount should be manageable by the District if the amount needs to change.
- d. After the Shut-Off date has passed and account is unpaid a Shut-Off list is generated for technicians to use to disconnect unpaid customers. The generation of this list will add a shut-Off Charge to the customer's account.
- e. The Shut-Off Notices will be batched and processed in PDF format to send to outside print, fold and mail service same as invoices.
- f. The Reminder Notices will be batched and processed in PDF format to send to outside print, fold and mail service same as invoices.
- g. After the original invoice becomes delinquent on the 26<sup>th</sup> day after generation a "REMINDER NOTICE" will be generated.

# PALMDALE WATER DISTRICT Debt Service Coverage (\$000s)

Fiscal Year Ending September 30	Audited 2012	Audited 2013	Audited 2014	Apr 2014 - Mar 2015	May 2014 - Apr 2015	Jun 2014 - May 2015
OPERATING REVENUES	22,597	24,125	23,342	22,918	22,953	22,746
Rate Stabilization Fund		(480)				
	22,597	23,645	23,342	22,918	22,953	22,746
OPERATING EXPENSES						
Gross operating expenses	22,216	20,665	22,405	21,701	21,083	20,376
Overhead adjustment	(43)	(217)	(509)			
SWP Fixed operations and maint	(915)	(720)	(363)	(320)	(305)	(291)
Capital portion included above						
TOTAL EXPENSES	21,258	19,728	21,534	21,381	20,778	20,085
NET OPERATING REVENUES	1,339	3,917	1,808	1,536	2,176	2,660
NON-OPERATING REVENUE						
Ad valorem property taxes	1,704	2,573	2,132	2,157	1,884	1,920
Interest income	25	44	45	46	46	46
Capital improvement fees	1,258	245	14	125	142	142
Other income	843	421	306	277	347	201
Rate Assistance Program						
TOTAL NON-OPERATING INCOME	3,830	3,284	2,497	2,604	2,419	2,309
NET REV AVAILABLE FOR DEBT SERVICE	5,169	7,201	4,305	4,141	4,594	4,970
NET DEBT SERVICE						
1998 Certificates of Participation	1,507					
2004A Certificates of Participation	2,127	1,373	1,373			
2012 Issue - Bank of Nevada				1,373	1,373	1,373
2013A Water Revenue Bond		2,247	2,344	2,339	2,339	2,339
2017 Issue						
2012 Capital Lease		190	190	218	218	218
TOTAL DEBT SERVICE	3,634	3,810	3,908	3,930	3,930	3,930
DEBT SERVICE COVERAGE	1.42	1.89	1.10	1.05	1.17	1.26
NET REV AVAILABLE AFTER D/S	1,535	3,391	397	211	665	1,040